

FINANCIAL TIMES



Double act
Opening up
at Michelin

Page 13

World Business Newspaper

German court rules Leeson should be sent to Singapore

Futures trader Nick Leeson should be extradited to Singapore for trial over the \$260m (£130m) collapse of Barings Bank, the Frankfurt regional court ruled. The decision is only the first in a series of steps required under German law before extradition can go ahead. Leeson's lawyers said they would appeal to the German Constitutional Court. Page 9

Gas attack confession by cult chief

Shoko Asahara (left) has started to admit he was involved in a nerve gas attack on the Tokyo subway that caused 12 deaths and left 5,000 injured last March, according to NHK public television. Asahara, head of the Aum Shinrikyo cult, faces trial this month on charges of murder and attempted murder in connection with the attack. His lawyer was quoted by NHK as saying his client was forced to confess. Page 4

Apex customs checks: Members of the Asia-Pacific Economic Co-operation forum, embracing 40 per cent of world trade, have agreed in principle to adopt common customs checks by 2000. Page 14

Italy sued over mobile phones: The European Commission started legal proceedings against Italy for failing to allow competition in domestic mobile telephone services. Omnitel Pronto Italia, an international consortium, is alleged to have suffered discrimination. Page 14; NTT in mobile phone venture. Page 15

Rhone-Poulenc Rorer, Franco-US drugs group, was last night poised to raise its £1.7bn (\$2.6bn) hostile bid for Fisons as the UK pharmaceuticals group made its final plea to shareholders. Page 15

Seat, Volkswagen's lossmaking Spanish subsidiary, will cut capacity by 30 per cent in return for European Commission approval of a \$1.65bn (\$865m) state aid package. Page 2

US-EU trade dialogues: Leading businessmen and government officials from the US and the European Union will discuss bilateral trade and commercial relations in Seville next month. Page 4

China to boost deprived areas: China is encouraging a concerted effort to redirect resources to poorer areas to counter possible social unrest. Page 4

US may step up support for Bosnian army: The US may intensify efforts to bolster the Bosnian army if it cannot persuade all warring sides in the republic to reduce their armed forces, US defence secretary William Perry said. Page 2

Comoros coup over: French troops intervened to end the coup in the Comoro Islands. Mercenary Bob Denard surrendered his hostage, President Said Mohamed Djohar, unharmed. Page 4

UK business gloom: Companies in the West Midlands, one of the most important UK manufacturing areas, warned that business conditions were gloomier than at any time in the past two years. Page 8

GT City Growth Fund accused: Regent Kingpin, the investment management company trying to take control of the fund, of making inaccurate statements to investors and has complained to financial regulator Inrmo. Page 15

Escom founder expands: Manfred Schmitt, founder of Escom, one of Europe's largest personal computer production and distribution companies, bought Hagenau, lossmaking German telephone manufacturer. Page 15

Buy-out favoured for Tarmac: Private equity investor Schroder Ventures is supporting a management buy-out regarded as the front-runner to purchase the UK housing operations of UK builder Tarmac. Page 21

UK budget tax cuts: The International Monetary Fund warned the UK chancellor of the exchequer not to cut taxes in November's national budget unless public spending plans were curbed. Page 8

Credit Mutuel, France's fifth-largest banking institution, reported total deposits up 8.5 per cent to FFr475.6bn (£36.9bn) during the first eight months of the year. Page 16

Russia harvest: Bad weather and lower investment in the agricultural sector have produced Russia's worst harvest in 30 years. Page 22

STOCK MARKET INDICES

	GOLD	
New York Comex	4,734.53	(+15.17)
Dow Jones Ind Av	3,005.53	(-98.2)
NASDAQ Composite	1,002.50	(-17.95)
Europe and Far East		
London	1,003.95	(-32.95)
Paris	532.95	(-32.9)
CAC40	1,003.87	(-3.17)
DAX	2,317.75	(+2.74)
FTSE 100	3,544.1	(+19.9)
Nikkei	18,425.50	(+2.05)

US LARGEST FIRMS RATES

	DOLLAR	
New York: London	1.5225	
S	1.5225	
DM	1.43195	
FF	4.55485	
SF	1.15085	
Y	101.725	

OTHER RATES

	STERLING	
DM	2.2717	(2.75)
Tokyo close	Y 101.12	

M NORTH SEA OIL (Argus)

Brent 15-day (Nov) \$16.02 (-16.21)

Tokyo close Y 101.12

Austria	Edta	Greece	D400	Malta	Lutjus	Cater	GR13.00
Belgium	Dm1.250	Hong Kong	H400	M400	M400	S. Andal	SR111
Denmark	BF70	Hungary	H215	Neth	FI 425	Singapore	SR4.30
Finland	BF110.00	Iceland	H220	Nigeria	N400	Stock Rp	SR2.00
France	CE1.10	India	Rs275	Norway	NR12.00	S. Africa	PR12.00
Czech Rep	DK55	Iceland	SR7.00	Oran	OR1.50	Spain	Pr2.00
Denmark	DK1.17	Idy	LS200	Palestine	PS1.50	Sweden	SK17
Spain	DK5.00	Japan	Y500	Philippines	Ps2.00		
Portugal	DK1.20	Jordan	JD1.50	Poland	Pr2.00	Syria	SR2.00
Finland	DK15	Kosovo	DK2.25	Portugal (Ireland)	Ps2.00	Turkia	DK1.00
France	DK17.00	Lebanon	US1.62	Ps2.00	Turkey	DK1.00	
Germany	DK3.00	Lux	LY70			UAE	DR12.00

6 THE FINANCIAL TIMES LIMITED 1995 No 32,798 Week No 32

London • Leeds • Paris • Frankfurt • Stockholm • New York • Los Angeles • Tokyo

Double act
Opening up
at Michelin

Page 13



Browser battle
Netscape v
Microsoft

Page 10



Fool's gold
Sharp salesmen,
greedy public

Book review, Page 12



Karnataka
From farming
to microchips

Survey, Page 23-25

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THURSDAY OCTOBER 5 1995

US, Europe warned on tax cuts

By Robert Chote in Washington

IMF urges against 'fiscal backsliding' as Japan told to restructure insolvent groups

be little monetary policy could do to offset it," he said. The fund warned that if governments eased fiscal and monetary policy too much in response to signs of a slowdown "the benefits would be fleeting and the costs high".

The warning on fiscal policy was prompted by debate over tax cuts in the US, Germany and the UK. Mr Michael Musso, the IMF's economic counsellor, said financial markets were expecting significant progress in cutting the US budget.

"If these expectations were to be disappointed, then we might see an adverse reaction in bond and stock markets. There would

be little monetary policy could do to offset it," he said. The fund warned that if governments eased fiscal and monetary policy too much in response to signs of a slowdown "the benefits would be fleeting and the costs high".

The IMF said interest rate moves and intervention by the world's leading central banks had helped bring the main exchange rates closer into line with economic fundamentals. Exchange rate policy will be discussed by finance ministers from the Group of Seven leading industrial countries when they meet in Washington on Saturday.

Mr Musso said the yen had clearly been overvalued in mid-1995 and that it remained "quite a strong exchange rate now". He

countries since April, although they argue that this reflects a "mid-cycle pause" rather than a pre-recession. Output in the G7 - the US, Japan, Germany, France, the UK, Italy and Canada - is expected to rise by 2.4 per cent this year and 2.3 per cent in 1996, compared with April's predictions of 3 and 2.6 per cent respectively.

The IMF, which urged the Japanese government to take tougher action on financial institutions crippled by bad loans, predicted that the Japanese economy would grow by just 0.5 per cent this year. The latest forecast was completed before last month's Y14.22bn (\$136bn) stimulus package, which the fund believes has improved the pros-

pects for recovery. The forecasts were accompanied by characteristic calls for tough action on government borrowing and caution on interest rates. The fund warned that financial markets were becoming more sensitive to the weaknesses of government policies and failures to address underlying economic imbalances.

The IMF welcomed the recognition by both the Clinton administration and US Congress that deficit reduction was essential to secure higher living standards.

But it added that the significant tax cuts proposed in their package should be delayed until substantial progress towards a balanced budget had been achieved.

Economic growth has slowed

in the US, Japan and the rest of Europe.

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Crédit Lyonnais go-ahead

By Andrew Jack in Paris

The French parliament yesterday approved the financial rescue package for Crédit Lyonnais, the state-owned bank which suffered huge losses during the early 1990s.

In an overwhelming vote from members in the centre-right ruling coalition, the National Assembly approved a restructuring by which the bank will be able to remove FF1135bn (\$27.2bn) in assets from its balance sheet for sale, in an operation underwritten by the French state.

The law also approves a similar rescue package for Compétitor des Entrepreneurs, the specialist property bank indirectly owned by the state, which allows it to remove some FF16bn in loss-making assets from its balance sheet.

The decision to approve the law came in spite of opposition to the rescue plan voiced by the bank's private sector competitors and by a number of leading politicians including Mr François d'Albret, now the finance minister, and Mr Alain Madelin, the economics minister who was forced to resign in August.

The law is still subject to discussion by the French Senate. In addition, officials are awaiting publication of the detailed conditions modifying the rescue plan that were imposed by the European Commission, which granted its approval in July.

A last-minute amendment passed by parliament included the demand for senior executives of public sector companies to be liable for punishment if found guilty of poor management. However, the clause will not apply retrospectively to those including for-

mer directors of Crédit Lyonnais, and it will require new legislation before it can be implemented.

The National Assembly finance commission had already made a number of modifications to the French government's original proposals for the rescue package, including a provision demanding that the sale of assets removed from the bank's balance sheet be supervised by politicians and others independent of Crédit Lyonnais.

The commission also introduced a provision into the law capping at FF150bn the extent of interest payable by the state to cover losses as the bank's assets are sold. The National Assembly will need to reconsider the law if the final bill exceeds this level.

The cable TV service was likely to cost more than FF1.2bn (\$230m) between 1989 and 1996 before depreciation charges, while the mobile phone service had registered losses of FF44m and was not providing sufficient financial information necessary for tight management.

The 1995 annual report of the Cour des Comptes also attacked the government's management approach on urban policy, employment programmes, aid to industry and handling of the budget laws, as well as incidents in various regions.

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Chirac warns on welfare reform

By David Buchan in Paris

President Jacques Chirac yesterday warned French taxpayers that they would all have to help bail out the deficit-ridden social security system, which could no longer be propped up by payroll contributions from employers and employees.

In his first important speech since his election in May on the future of France's welfare system, Mr Chirac said he would "guarantee" the present level of pension, family allowances and health insurance, but warned that the whole system was threatened by its chronic deficit. In 1993 the state assumed past social security debts of FF110bn (\$21.6bn), but since then the system has fallen into the red to the tune of another FF120bn, the president said.

The government of prime minister Alain Juppé has pledged to halve the annual welfare deficit to FF30bn next year and to reduce it to zero in 1997, as part of its effort to prepare France for European monetary union.

Financial markets and the Bank of France itself appear to be awaiting the government's welfare reforms before tak-

ing any further action to ease French interest rates.

In his speech at the Sorbonne to mark the 50th anniversary of the country's post-war welfare system, Mr Chirac complained that by being the only leading

industrialised country to fund welfare from payroll charges, France had handicapped itself. "This penalises us in international competition, and in employment... by encouraging companies to buy machines rather than hire people."

The president's main aim yesterday was to call for national calm in debating welfare reform, in advance of next Tuesday's general strike in the public sector. The immediate spark for this strike is the government's plan to freeze public sector pay rates next year in order to help slice 10 per cent off the budget deficit, but the unions are also worried about changes in

the social security system which at present they co-manage with employers.

Mr Chirac fired a warning shot at managers of the French health system, which costs 10 per cent of GDP and is Europe's most extravagant. He said he still believed the cure lay in doctors agreeing to improve efficiency, rather than government slapping spending limits on them.

But, in the wake of recent figures showing that medical costs are soaring again, at nearly 7 per cent a year, the president said he was worried that his gentler approach, which won him the doctors' vote in the election, was "running out of steam". The French medical profession faced "its last chance" to reform itself, he said.

Earlier, Mr Chirac presided over a cabinet meeting which endorsed a draft proposal to pay elderly people FF4,300 a month allowance to enable them to hire home help.

If approved by parliament, the measure

would cost FF20bn next year, split evenly between central and local government, and create 50,000-70,000 part-time jobs, officials said.

A reluctant law unto herself

Caroline Southey on Brussels' humanitarian aid commissioner

Ms Emma Bonino - the diminutive, chain-smoking, Italian radical - has confounded some of her staunchest critics since arriving in Brussels as commissioner in January. "She has not turned out the hot-head everybody expected," says a seasoned member of her team. "I have had to take back everything I said about her," says an experienced official working in a rival department.

The finance commission warned that, in the light of recent crises facing several French banks, the adequacy of this regulation had been undermined.

Hunting at the need for possible reforms to the current system of regulation of banks, Mr Philippe Aubert, chairman of the finance commission, said that the French banking commission had acted "tardily and inadequately" in its role of supervising Crédit Lyonnais. His comments come ahead of a highly critical report from the Cour des Comptes, the French public sector watchdog, which is expected in the next few days.

In fact, nearly Ecu800m of European taxpayers' money is distributed through 82 countries more or less at her discretion.

A near-independent agent with that sort of clout within the Brussels establishment would be controversial whoever did the job. The fact that it is done by Ms Bonino makes it doubly so.

In Italy Ms Bonino built her political career on fighting the establishment. In 1975, during her activist years as a member of Italy's Radical Party, she was detained for three weeks for assisting women to obtain abortions which were illegal. When she was elected as a member of parliament she was given immunity from prosecution.

Although she pressed for the immunity to be lifted, it never was. Technically she could still be brought to trial.

She was also detained in New York for distributing clean needles to drug addicts as part of a campaign for safer drug use.

Now Ms Bonino is responsible for three portfolios in the European Commission - fish, consumer affairs and humanitarian aid. But it is her proactive style in dealing with the little-known European Community Humanitarian Office (Echo) that has raised hackles in EU capitals and in Brussels.

Ms Bonino has promoted a



Emma Bonino's varied portfolio in Brussels includes fish, consumer affairs and humanitarian aid

higher profile for Echo, packing in 15 foreign trips, including three to the former Yugoslavia, in eight months. Her publicity programme has "provoked a lot of jealousy" says a senior official, adding that "there are many who would like to see her wings clipped".

Ms Bonino is unrepentant.

"Openly and without hypocrisy I am bathting to give Echo a higher profile. My motivation is to give Echo the same visibility as NGOs. It is a shame European taxpayers do not know how their money is spent."

Echo's handicap is that it is

not always visible on the

ground because it uses the

expertise of 160 NGOs with

which it has "partnership agreements" and who do the work.

One of her more controversial projects has been to promote a medical aid programme in Cuba. "The project has prompted the questions: is the Commission freelancing in Cuba? Where will it use humanitarian aid next?" says an EU official.

Ms Bonino denies that she is

using humanitarian aid as a

political weapon to influence

foreign policy. "No, I have not

been tempted to use Echo as

an arm of foreign policy. I have

been involved in humanitarian

aid for many years. I am quite

clear about the difference between the two.

"Echo is not the solution. Never. We are trying to soften the suffering of victims to save lives. But it is not enough because most of the problems have a political origin and need a political solution."

Ms Bonino says she cannot

use Echo's money to influence

governments because it bypasses national administrations

and is channelled to victims through non-governmental organisations.

"Governments ask us to give them the money all the time. They say we know the people, we will take care of our people. This happened in Cuba too. And every time I have to explain that we have a rule, and it is a good rule," she says.

Ms Bonino accepts that a

structure that allows her to "do what I like, more or less" will have to change.

The heart of the problem, according to an EU official is that "Echo was endorsed with emergency short-circuiting procedures".

"It is a classical instance of bureaucracies avoiding controls by resorting to emergencies. Then the bureaucracy extends what it means by emergency to cover a wider area."

Ms Bonino and member states are negotiating Echo's

first-ever mandate, which she hopes will iron out some of the difficulties. "We need a legal base so that we know what Echo is mandated to do, in what fields and with what relationship with the council."

She hopes the council will agree to a "consultative committee" rather than a regulatory one, which will set budgets and programmes for longer term crises. She also hopes it will facilitate co-operation between Echo's multilateral work and bilateral humanitarian projects conducted by member states.

But, she cautions, there are risks involved. "One problem is the lack of co-operation which I want to solve and another problem is systematic approval by member states which I would like to avoid."

She insists she wants to retain control, not because of "personal narcissism" but simply because "if I decide, say Liberia, and you need the approval of 15 member states you will take care of Liberia in six months' time".

Above all she wants to "prevent the idea that because humanitarian aid is not the solution it is a waste of money. I believe saving lives is not a waste of money. Of course to prevent crises is much better, but that is not up to me and Echo".

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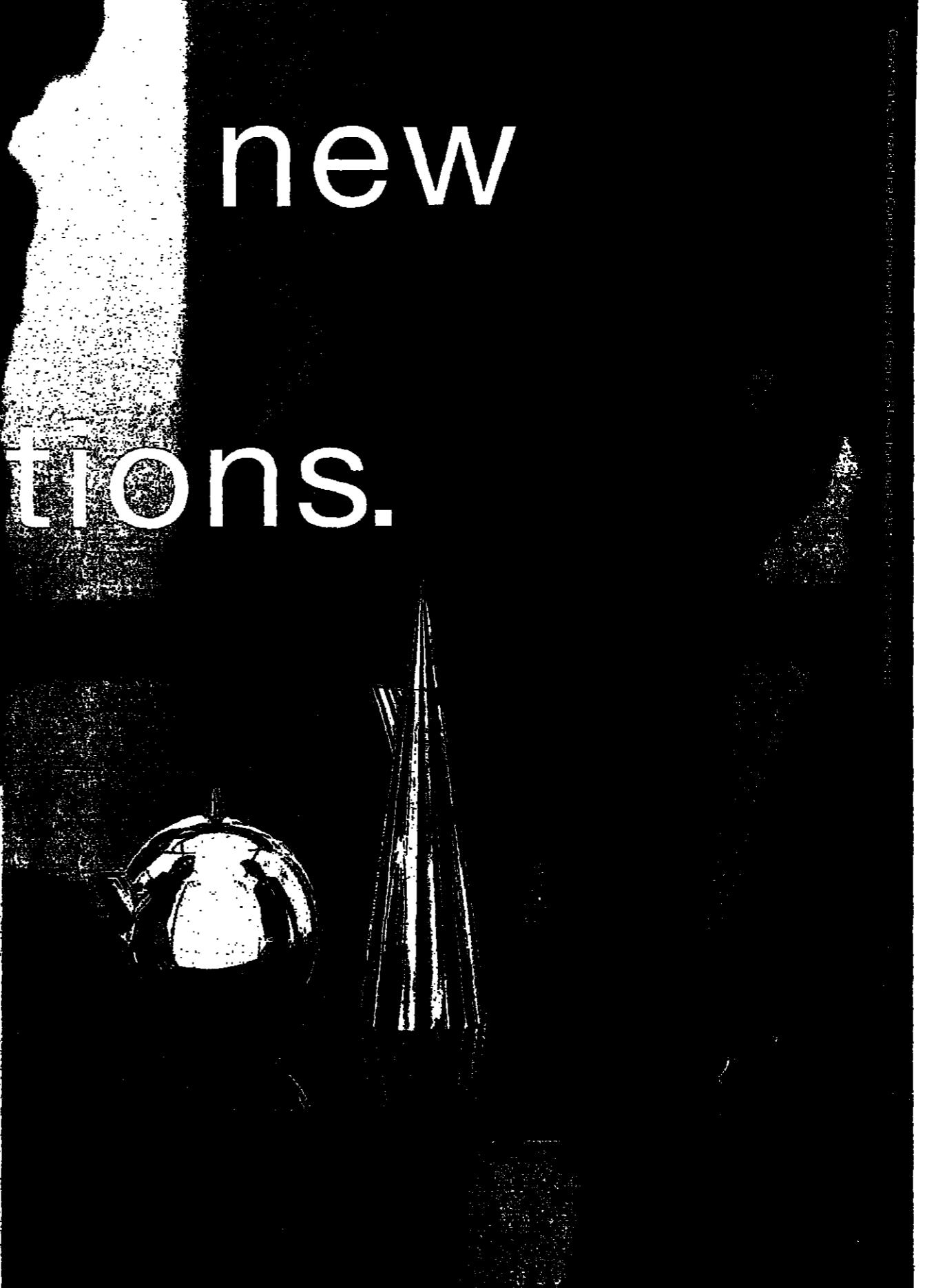
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ASIA-PACIFIC NEWS DIGEST

Asahara 'admits poison gas role'

Mr Shoko Asahara (pictured left), the religious cult leader accused of masterminding a poison gas attack on the Tokyo subway system in which 12 people were killed and about 5,500 injured last March, has started to admit his involvement, according to NHK public television. A confession would mark a complete reversal for Mr Asahara, who has steadfastly denied involvement in any of the crimes for which the Aum Shinrikyo cult is believed to be responsible. After his arrest in May, he refused to co-operate with the authorities.

NHK reported that Mr Asahara, who is charged with murder and attempted murder in connection with the subway attack, had started to confess to these crimes as well as others, including an earlier gas attack at a mountain resort which left seven people dead and made 600 ill and ordering the murder of a follower who tried to leave the cult last year.

However, NHK also reported that Mr Asahara's lawyer and members of the cult believe the confession to have been obtained by the police with the promise that Aum Shinrikyo would not be forced to disband. *Michiyo Nakamoto, Tokyo*

North Korean rice crop 'halved'

North Korea's farmers are likely to harvest only half their normal rice crop because of flood damage. Japanese Food Agency officials said yesterday. They said North Korean diplomats in Beijing also confirmed earlier reports that the North's overall grain production for the 1994-95 crop year was likely to be down by about a third from its 5.67m tonne target. The food agency officials were in the Chinese capital to sign a deal with Pyongyang, which will see Japan supply a further 200,000 tonnes of emergency rice to North Korea. Japan had already agreed in June to send 300,000 tonnes of rice.

"We're informed that total grain output in the North this year is expected to fall to 3.7m tonnes from the original target of 5.67m tonnes," a senior agency official said. Output of rice, a staple food in the North, was expected to be about half of the 2m-tonne target, another official said. *Reuter, Tokyo*

Indonesian trade in surplus

Indonesia yesterday announced a trade surplus of \$362.5m in July, compared with a deficit of \$204.5m in June. Information Minister Harnoko said the consumer price index rose 0.38 per cent in September compared with a 0.32 per cent rise in August but lower than the 0.53 per cent in September 1994. "The surplus for July is a good sign and will restore confidence in the economy, which is on the right track," Mr Edi Pujo, country treasurer for Bank of America, said.

"Inflation seems to be under control and although it was slightly higher than August, it's no big deal compared with the level last September (in 1994)," he said.

• Mr James Hanson, a Jakarta-based economist at the World Bank, said Indonesia should reduce its outstanding foreign debt on the back of increased capital inflows. "In the context of increased private inflows of equity and debt, it would be desirable for the government to continue to reduce the outstanding public foreign debt," he said. *Reuter, Jakarta*

Plan seeks to address widening gap between coastal boom and interior backwardness

China aims to boost growth in poor areas

By Tony Walker in Beijing

China yesterday released documents calling for a concerted effort to narrow a widening gap between its prosperous coastal regions and its underdeveloped interior to counter possible social unrest in deprived areas.

Beijing would also encourage development of larger regional units rather than individual provinces as part of attempts to redress serious imbalances in income and living standards across its vast territory.

The drive to re-direct resources to poorer areas was outlined in China's ninth five-year plan (1996-2000) and its 15-year strategy, both of which were approved last week by the Communist party's central committee.

The strategy blueprint, designed to carry China forward into the next century, is short on detail and long on general principles. But it underscores leadership's worries about serious imbalances in economic development.

Chinese leaders have become

increasingly concerned over widening disparities between coastal areas, which have attracted a flood of investment, and the interior. Many among an estimated 70m Chinese living below the poverty line are from inland provinces. The authorities

pledged to increase investment in impoverished regions and provide tax and other incentives to lure investors to more remote areas.

The 15-year plan, known as "Long-Term target for the year 2010", called for larger cash transfers to poor

areas, for priority to be given to infrastructure projects in poor areas, and also for labour-intensive industries such as textiles to be moved to the interior.

Proposals to boost development in poorer regions were aimed at complementing China's overall economic strategy of completing the shift from a planned economy to a market-oriented system by 2010.

"During this period, we shall establish a comparatively complete socialist market economic system... while laying a solid foundation for the basic realisation of modernisation in the middle of the next century," the central committee said.

The documents also promised:

- A progressive levelling of the playing field for foreign investment in accordance with the country's attempts to join the World Trade Organisation;
- A firm grip on construction to help control inflation and to protect farmland;
- Development of an interbank market to help create a real market for national debt and reduce the budget deficit.

The documents also outlined steps

Inflation soars in Philippines

By Edward Luce in Manila

Philippine inflation leaped by more than three percentage points to 11.8 per cent in September, prompting widespread concern that the economy may be overheating.

The jump - the sixth successive monthly rise since inflation touched a low of 5.1 per cent in February and the largest monthly increase since 1991 - caused a fall in the Philippine stock market of 1.8 per cent to 2,568.

Stock exchange analysts pointed out that the market had been languishing for weeks in expectation of higher inflation but expressed surprise at the size of the increase in yesterday's announcement.

"This is well above what anybody expected," said Mr Joey Salceda, chief researcher at SBC Warburg in Manila.

The government seems to have let the inflationary monster out of the cage, and it is going to be very difficult to put it back in again," said Mr Salceda. "Either it bites the

son, governor of the central bank, said that the rise was a temporary blip because of rice shortages, which would be ironed out by the end of the month. He disagreed with suggestions that the rapid growth in broad money (M3) was behind the steep price rises.

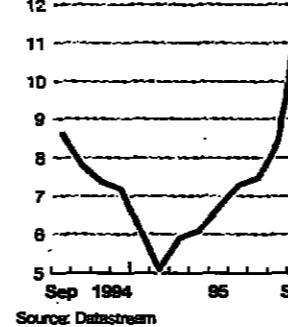
The latest inflation figures come just five days after the government put its final signature on a revised agreement with the International Monetary Fund, permitting the Philippines to increase the annual M3 growth target from 24 per cent to 31 per cent.

The government told the IMF that economic growth, which was 5.2 per cent in the first six months of 1995, was being held back by tight monetary policy.

Economists said yesterday that, at 9.8 per cent, the central bank's bellwether 91-day T-bills were too low and should be pushed up steeply to choke off the growing inflationary momentum. "The government is at a critical juncture," said Mr Salceda. "Either it bites the

Philippines: Inflation

Annual % change in CPI



Source: Datastream

bullet now and attacks inflation or it allows the problem to get worse."

Concern was also expressed yesterday about the government's commitment to approve higher petrol pump prices, which are subsidised at about half world market levels. Under the revised IMF agreement, the government has pledged to deregulate oil prices as soon as possible.

Leading Philippine companies, however, have warned they will raise consumer prices in the event of an oil price increase. The Philippine senate, meanwhile, pledged last week to boost the minimum wage by 25 per cent in response to a petrol price rise.

Responding to criticism that

Thailand 'committed' to financial liberalisation

By Ted Bardack in Bangkok

Thailand remains committed to liberalisation of its financial market, despite moves in the past two weeks to restrain some foreign lending and worries that a more open market could exacerbate the country's rising inflation rate and large current account deficit. Mr Surakart Sathirathai, finance minister, said yesterday.

Mr Surakart said the strict rules and high capital requirements for new foreign banks and curbs on non-baht lending were "temporary measures".

"The liberalisation policy is there," he said. "But how we would like to liberalise depends on the condition of our economy at a given time... and we don't expect the current situation to last for five years. Liberalisation does not mean everyone can do anything they like. We don't want the Thai and foreign banks to encourage speculation or encourage sectors that are not productive for the economy."

Responding to criticism that

the \$30m initial capital requirements for new foreign banks, at least four times higher than any other country in the region, would lead to a plethora of high-volume, low-margin banks rather than a broadening of financial services offered.

Mr Surakart said additional licences would be offered for foreign banks with particular specialities which were lacking in Thailand.

But he noted that additional round of licences was some time away, adding that, "for psychological rather than economic reasons", licences for five new domestic banks would be issued before any new foreign banks were allowed to begin operations. Those new domestic licences should be granted in mid-1996, he said.

Asked to comment on the clause in the new banking regulations specifying that only banks from countries with financial liberalisation policies would be allowed to apply for new licences - a measure seen as a snub to the US for its exemption request in the Gen-

eral Agreement on Trade in Services - Mr Surakart said that the US had a financial liberalisation policy "to a certain extent, but I would welcome them doing more".

Mr Surakart also said that next month the Securities and Exchange Commission would consider the establishment of Thai Trust Funds, which would eliminate the large price differential between foreign and domestic shares quoted on the stock exchange. "This will open new opportunities for foreign and domestic investors to invest in our capital and money markets," he said. "We have to broaden and deepen those markets."

He added that a high-level committee studying long-term measures to reduce Thailand's current account deficit would be ready with its recommendations in two to three months.

The committee was particularly interested in ways to increase earnings in the services sector, notably from areas such as transport, shipping and copyright.

WORLD TRADE NEWS DIGEST**Market set to double for chips**

The world semiconductor market will more than double in size by the end of the decade, to reach annual sales of \$331bn up from \$149bn this year, according to a report published by Dataquest, the market research company. Driven by strong growth in the personal computer sector, worldwide sales of semiconductor components are expected to increase by nearly 36 per cent this year, the market analysts said. Growth is, however, being constrained by production capacity.

Demand for semiconductor products is currently outstripping supplies, and the imbalance is expected to continue until the early part of 1997, despite record levels of investment in new plants and equipment.

"Our optimistic outlook for the chip industry is only clouded by the excessively long lead times for (production) equipment and scarcity of skilled employees," said Mr Gene Norrett, vice president and director of Dataquest's Worldwide Semiconductor Group. *Louise Kehoe, San Francisco*

Irish crafts earn £100m

Ireland's craft industry, long associated with crofters' tweeds and hand made woollens, is estimated to have earned over £100m (\$22m) in 1994-1995, an increase of 25 per cent over the previous period, making it one of the fastest growing sectors of the economy.

Irish crafts are a feature of the 1995 trade buyers fair, Showcase Dublin, which opened in the Irish capital this week. Showcase Dublin, one of Europe's most important craft and design fairs, was attended last year by more than 8,000 exhibitors, and made sales of £23.4m, up from around £18m in 1993. The new orders led to the creation of 730 new jobs.

The craft industry is providing an important safety net in a period of high unemployment with between 10,000 and 12,000 people employed often in two or three person workshops in rural areas of the country.

It is the second time in two years that legislators have rejected plans to put the Caribbean on a par with Mexico.

The 24 countries in the Caribbean and Central America have benefited from the Caribbean Basin Initiative, a trade programme implemented by the US 11 years ago which allows countries selected by Washington to export a range of products duty-free to the US. The region has been unhappy that the CBI excluded several countries, mainly textiles and clothing and leather goods.

Caribbean clothing exports to the US are under a separate programme, with quotas given for categories of products, most of these assembled in the region from textiles produced and cut in the US. Since the implementation of Nafta, Caribbean exporters have been saying that their US markets are threatened by a more competitive Mexico, and have been asking the Nafta partners to grant them parity.

"This is a substantial setback particularly for the Caribbean textile and apparel industry," said Mr Peter King, chairman of the Caribbean Textile and Apparel Institute, a lobby for the region's industry. "We had hoped that passage of the Parity Bill would have taken place this year. There is simply too much at stake for us to give up at this stage."

■ Aerospaciale and partner Daimler-Benz Aerospace (Dasa) have won a contract to build two telecommunications satellites for Chinese operator Sinosat Communications. They will be launched by Chinese rockets. Aerospaciale said the export order book for the two companies totalled 16 telecommunications satellites, worth \$1bn. Sinosat is the project manager for Euruspace, a joint venture between Dasa and China Aerospace.

■ CAE, the Canadian electronics group, through its German subsidiary, has won a C\$6.4m (US\$4.0m) contract to upgrade seven Tornado full-flight simulators for the German defence ministry.

■ Siemens of Germany said its public communications networks division has won contracts from Telefonica de Argentina, Telecom Argentina and other local companies to supply more than 1m units of its digital switching system. The Argentine company has also awarded Siemens orders for more than 5,500km of fibre-optic lines.

■ Ansett Australia and Taiwan's EVA Airways will code share their services between Australia and Taiwan allowing each airline to sell the other's seats as its own. EVA has two return flights a week between Australia and Taiwan. Ansett, new to the international market, will start twice weekly flights next month.

■ A consortium of three South Korean companies, led by Posco Engineering and Construction, has been awarded a \$130m contract to build on a turn-key basis a huge special steel plant in Egypt. The plant, with an annual capacity of 140,000 tonnes, will make special steel products in Sadat City, 90km north-west of Cairo. Construction will start in March 1996 for completion by early 1999.

Reuter, Seoul

Thailand doubts over use of LNG

By Ted Bardack in Bangkok

The selection committee overseeing Thailand's \$4.5bn Independent Power Producer electricity programme may eliminate bidders who based their projects on the use of liquefied natural gas, the new governor of the state-owned Electricity Generating Authority of Thailand (Egat) said.

Thailand does not have enough indigenous natural gas to supply all the demand expected from the IPPs and steps have been made to set up an LNG gas terminal to fuel the IPPs.

But Mr Preecha Chumgwantana, who assumed the top post at Egat on Monday said that the high price of LNG and potential supply difficulties made it risky for Egat to buy electricity from power plants using it as fuel.

About half of the 30 consortiums which submitted IPP bids proposed using natural gas as their primary source of fuel on the assumption that LNG could be used as a substitute and that the price differential between the two fuels would be passed on to the consumer through Egat. Most of the rest of the bidders proposed using imported coal to fire their plants.

Mr Preecha added that once supply arrangements were settled, an additional IPP programme exclusively for power plants fuelled by LNG could be implemented.

He also said that due to many errors in the bid documents filed by the consortiums, Egat was postponing the announcement of its short-list for three months until January.

The extra time will be used for consultations between Egat and the consortiums, so that they may correct the errors which included US dollar electricity prices in US dollars rather than Thai baht and asking Egat to start buying electricity as early as 1998 when the earliest purchases contemplated are in 2000.

US and EU open trade dialogue

By Nancy Dunne in Washington

Businessmen and government officials from the US and the European Union are to meet in Seville next month to discuss broad bilateral trade and commercial relations.

Mr Ron Brown, the US commerce secretary, said yesterday.

With both Brussels and Washington reluctant to pursue a free trade agreement in the near future, the business-driven dialogue is seen as a logical alternative towards realising a free trade area.

"We are always issuing white papers and theorising on issues with not enough consultation with industry, where the rubber meets the road," Mr Brown said yesterday. "It is

crucial that we make policy decisions in concert with those who are most affected."

He will lead the US delegation along with Mr Paul Allaire, Xerox chairman, and Mr Alex Trotman, the chairman of Ford. EU commissioners Sir Leon Brittan and Mr Martin Bangemann together with Mr Jürgen Strube, chairman of BASF, and Mr Peter Sutherland, chairman of Goldman Sachs International, will head the EU side.

Mr Brown said business recommendations would be presented to President Bill Clinton for his discussions with Mr Jacques Santer, president of the European Commission, and Spanish Prime Minister Felipe González during the US-EU summit in December.

Some US businessmen wanted further trade liberalisation with others recommending an acceleration of tariff cuts agreed in the Uruguay

Round of global trade talks. US companies also wanted greater co-operation promoting the business climate in central and eastern Europe and other third country markets. Both US and EU businessmen said they wanted faster and co-ordinated deregulation of telecommunications.

EU US officials sent letters to 1,800 businessmen last April soliciting views on improving bilateral relations. US businessmen showed the greatest interest in efforts to reduce trade barriers created by standards, testing and regulations. Particularly, they wanted co-operation on environmental regulation.

Some US businessmen wanted further trade liberalisation with others recommending an acceleration of tariff cuts agreed in the Uruguay

HOW MASTER CRAFTSMEN MAKE PATEK PHILIPPE A LEGEND OF OUR TIME.

From the time the world's first Guild of Master Watchmakers was founded in Geneva nearly four centuries ago, our city has been the undisputed capital of fine watchmaking. Ever since 1839, from one generation to the next, master craftsmen have enjoyed a privileged environment at Patek Philippe. In fact, Patek Philippe has been almost a guild itself, attracting the most accomplished and forward-thinking designers, watchmakers, goldsmiths, chainsmiths, jewellers, enamellers and engravers.

Today, Patek Philippe is the world's only complete watchmaker still capable of perpetuating all of these time-honoured crafts, setting a standard consistent with Geneva's reputation. For only the skilled and sensitive hand of the master craftsman can create, shape, polish and assemble mechanical components into a fine precision instrument.

Now, come spend a few moments with us to discover more about some of the master craftsmen behind Patek Philippe watches.

The designer combines avant-garde concepts with motifs that are Patek Philippe legacies. As he gives substance to an idea, he respects the values that endure from one century to the next. He makes hundreds of drawings until he captures a design that represents the artistic ideals of the age.

Patek Philippe ingenious watchmakers, such as our world authority on chiming and repeating watches, are often referred to as 'the men with the golden hands'. Scores of other rare skills are kept alive in our master watchmakers' talented hands, from balance poising to the building of the Calibre 89, the world's most complicated pocket watch.

Our goldsmiths adhere to the traditions of one of the oldest decorative arts, bringing together the skills of a jeweller, case maker, jewel setter and polisher.

Is it an illusion, you may ask, that the delicate tracery of a gold bracelet could be so supple, yet so strong? It's the magic of the chainsmith's art. Each bracelet is created entirely by hand. Each is one of a kind.

Our master jeweller is steeped in the great Geneva tradition of gemmology and further trained in Patek Philippe's own ideas of beauty and value. The brilliance of his work on the dial of a dress watch quietly reflects perfection.

The art of painting an enamel miniature on the cover of a pocket watch requires skills that only a few artists continue to practice today. We still decorate a bespoke pocket watch to meet the expectations of the most discerning collectors.

With tools handed down over the years, the master engraver creates a certain lustre

and brilliance, especially when depicting movement or light on water. Only one or two enchanting scenes are created each year.

But there is yet another dimension to our story of master craftsmanship. Throughout its 155-year history, Patek Philippe has consistently distinguished itself by its pace-setting research, development and engineering, where many pioneering ideas take shape. In fact, Patek Philippe's influence in defining the evolution and progress of modern watchmaking is a legend in itself.

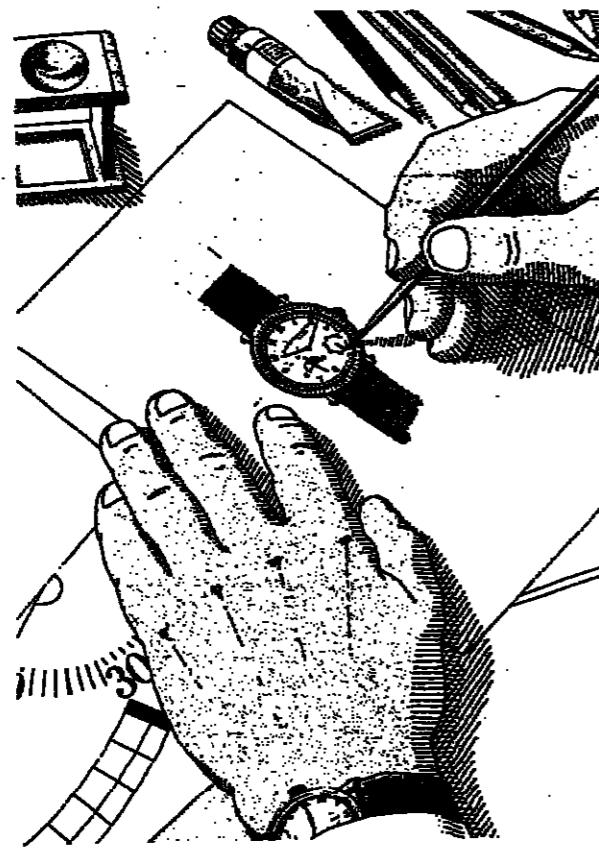
We were awarded our first patent in 1845, and as our master technicians set new standards of watchmaking in their quest for perfection, the list of patents continues to grow.

Our respect for the highest values of watchmaking tradition, creativity and perfection combined with the most advanced technological thinking will be passed on dutifully to future generations of Patek Philippe watchmakers far into the Third Millennium.

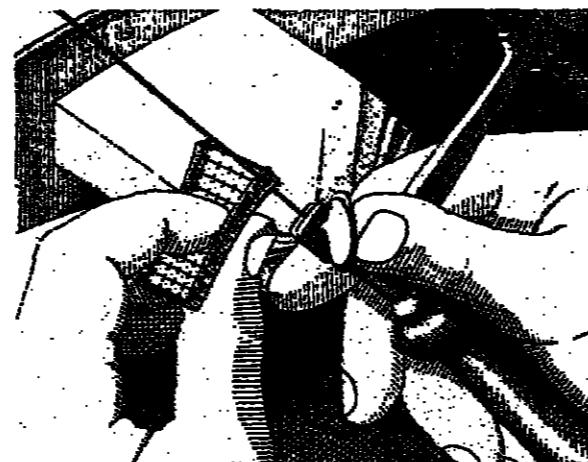
Perhaps that is why we are often called 'the guardian of Geneva's great tradition of horology'.

A Patek Philippe masterpiece, respected and treasured from generation to generation.

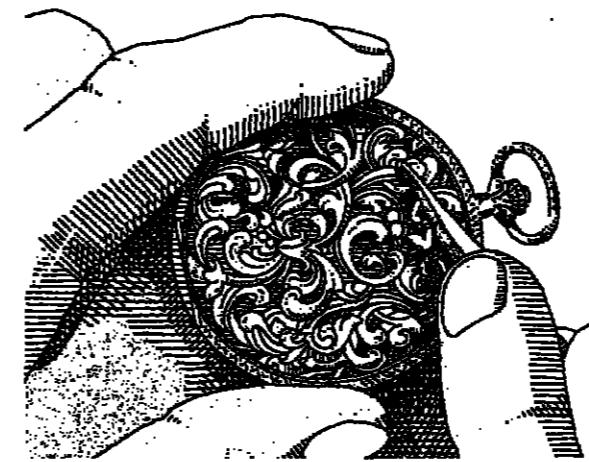
Its destiny is to be a legend.



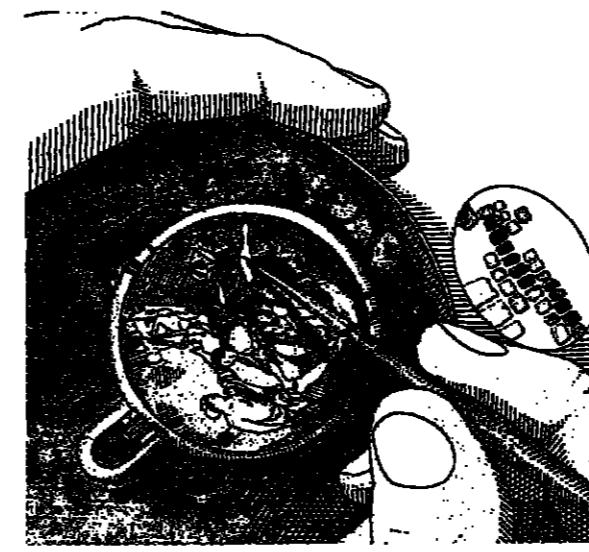
The master designer gives substance to an idea that says something about the enduring values of Patek Philippe.



The specialised skills that were once the pride of Geneva's goldsmiths are kept alive in Patek Philippe's workshops.



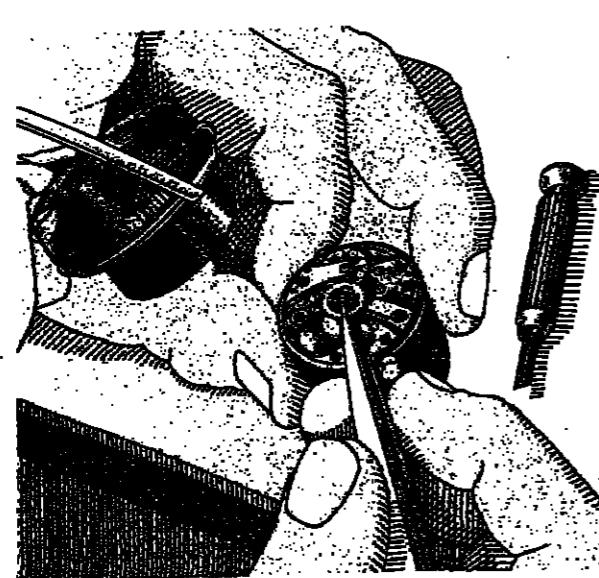
Engraving the cover of a millimetre-thin pocket watch requires skills that are almost forgotten.



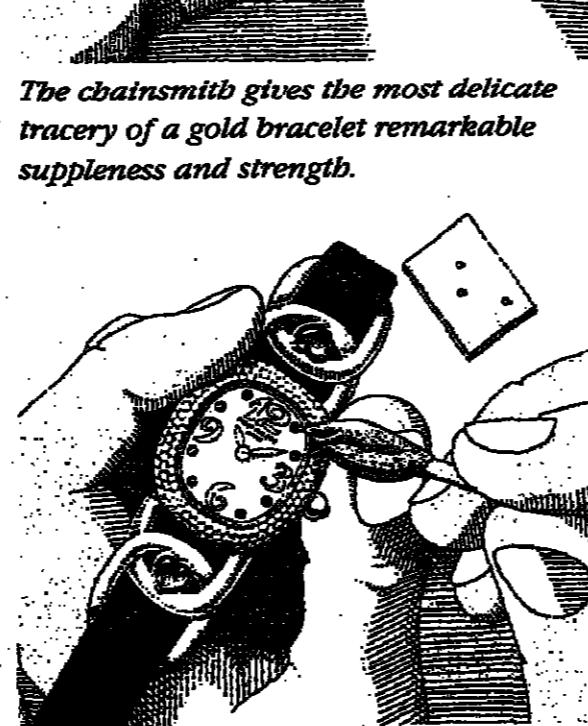
A miniature masterpiece in enamel takes six months of dedication. Almost all of the world's remaining enamellers work in Geneva for Patek Philippe.



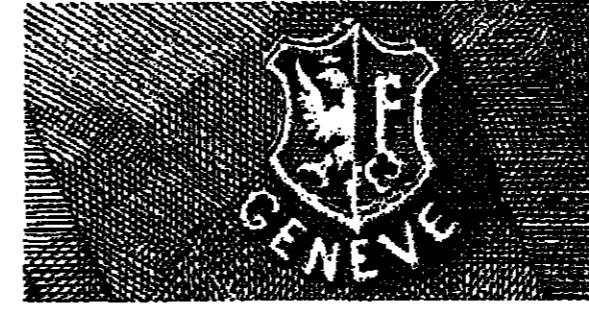
The hand of a master craftsman alone can shape, polish and assemble the mechanical components of a perfectly functioning precision instrument.



Patek Philippe's 'complete watchmaker', a title reserved for the legendary élite of their craft, meticulously finishes each part of a movement by hand.



The jeweller reveals his skills in the way he perfectly integrates each gem in its environment of precious metal.



Only Patek Philippe has mechanical movements in regular production which have been awarded the coveted Geneva Seal—the highest mark of recognition in watchmaking.

PATEK PHILIPPE
GENEVE

INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

Sales rise fails to lift Saga Petroleum

Saga Petroleum, Norway's largest independent oil company, yesterday unveiled a 1.4 per cent fall in pre-tax profit, from NKR1.4bn to NKR1.2bn (\$190m) for the eight months to August 31. The figure was struck on sales of NKR4.2bn, against NKR4.9bn. Operating profits were NKR1.3bn compared with NKR1.0bn. Net profit of NKR352m, down from NKR41m, worked out in earnings per share of NKR2.7 against NKR4.1.

The company sold oil sales volume for the period was 25.3m barrels compared with 22m a year earlier. The average sale price was NKR109, down from NKR111 in the first eight months of 1994.

The fall was mostly attributed to a one-off NKR100m loss on extraordinary items, compared a gain of NKR350m a year earlier, when Saga enjoyed positive currency effects on its dollar debt and capital gains on its sale of shares in Elken.

AFX News, Oslo

IBM in Swedish venture

IBM of the US said yesterday it was setting up a joint project with the Swedish software group IBS. The idea is to produce commercial applications of the emerging object-oriented technology which aims to achieve cheaper and more efficient software development.

Object orientation is a new system for writing software based on the creation of different application components which can be run in different computer environments. The components can be fitted together like building blocks - or detached - to make customised systems for users.

IBM said the venture with IBS, in which IBM is a 10 per cent owner, would be based at IBM's laboratory at Boeblingen in Germany. "This is one of IBM's most important development projects within the software area," said Mr Steve Carter, IBM manager of application frameworks. IBM is spending some \$25m on developing its object-oriented technology strategy.

Hugh Corrigan, Stockholm

Danzas sells travel division

Danzas Holding, the Swiss freight forwarding group, is selling its travel division to fellow Swiss travel groups Kuoni Reisen and Imholz, a unit of retailer Grands Magasins Jelmoli. Danzas said it wanted to focus its business on its core freight activities.

It said Kuoni was buying all the shares in the travel division, Danzas Reisen, retroactively effective as of January 1 1995. Kuoni will take over 22 Danzas travel offices, mainly in the business travel section. Imholz will buy 18 other Danzas offices, mainly active in holiday sales, for its own strategic focus on tourism travel. Danzas said its French travel unit, Danzas Voyages (France) was not part of the sale and that it was seeking a separate solution there.

Reuter, Zurich

Swiss Re, CS Holding expand

Swiss Re, the world's second largest reinsurance group, and CS Holding, the financial group built around Crédit Suisse, have established two funds in Bermuda to make equity investments in insurance companies worldwide. They have provided \$500m in equity for the two closed investment partnerships, Securitas Capital Partners I and Securitas Capital Partners II, as a step to participating in a global insurance merchant banking programme. The funds are part of a strategic alliance agreed in December. Ian Rodger, Zurich

All of these securities having been sold, this announcement appears as a matter of record only.

September 1995

6,182,113 Shares

C/G The Carbide/Graphite Group, Inc.

Common Stock

1,075,150 Shares

PaineWebber International

Lazard Capital Markets

The Robinson-Humphrey Company, Inc.

This tranche was offered outside the United States and Canada.

5,106,963 Shares

PaineWebber Incorporated

Lazard Frères & Co. LLC

The Robinson-Humphrey Company, Inc.

CS First Boston

Deutsche Morgan Grenfell

Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette Securities Corporation

A.G. Edwards & Sons, Inc.

Goldman, Sachs & Co.

Merrill Lynch & Co., Inc.

Oppenheimer & Co., Inc.

Prudential Securities Incorporated

Schroder Wertheim & Co.

Smith Barney Inc.

Arnhold and S. Bleichroeder, Inc.

Fahnestock & Co. Inc.

Ladenburg, Thalmann & Co. Inc.

Janney Montgomery Scott Inc.

Raymond James & Associates, Inc.

McDonald & Company Securities, Inc.

Sutro & Co. Incorporated

Dofit & Co., Inc.

Gordon, Haskett Capital Corporation

Pennsylvania Merchant Group Ltd

This tranche was offered in the United States and Canada.

Weakness on UK side holds back UAP

By Andrew Jack in Paris

Union des Assurances de Paris, the French insurance group, has reported net income down 5.5 per cent to FF806m (\$164.1m) for the first six months of the year.

A decline in capital gains from the sale of assets compared with the first half last year pushed down income in spite of flat sales, at FF830m.

Life assurance progressed in all continental European markets - growth was particularly strong in France - but turnover in the division fell 8.4 per

cent, largely because of the negative result in the UK, accentuated by a worsening in exchange rates.

Sun Life, the UK subsidiary of which it obtained full control earlier this year, suffered from weak conditions, which UAP said was hurting the entire UK life assurance market.

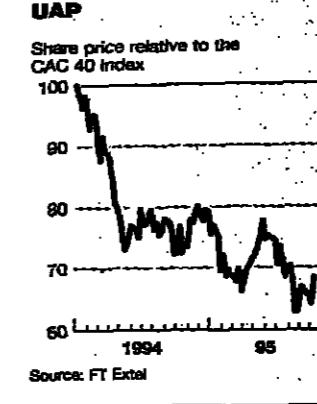
Non-life business turnover across the group rose 7.4 per cent, or 2.8 per cent in constant terms, before taking into account the consolidation of Provincial, the UK company acquired and integrated from

the start of this year. Net income from all insurance activities rose 7 per cent to FF818m. Banking activities sharply improved, with a FF838m loss in the first half last year converted into a profit of FF81m. UAP said Banque Worms was continuing its restructuring in line with its budget.

A sharp drop in capital gains turned a net income of FF812m in the holding company last time into a loss of FF845m. Amortisation charges rose FF83m to FF870m. UAP said there had been

continued improvement in its technical results in non-life business, and in its efforts to reduce the costs of intermediation in both life and non-life business. However, it stressed that the volatility of the financial markets - notably in France - made implementing its policies and improving results difficult.

In a veiled reference to the extraordinary provisions made last week by rival Assurances Générales de France, Mr Jacques Friedmann, chairman, said UAP had no need to make similar adjustments.



Orkla lifts eight-month earnings to NKR1.4bn

By Christopher Brown-Humes in Stockholm

Orkla, the Nordic region's biggest food and drinks producer, has announced a 44 per cent jump in pre-tax profits from NKR77m to NKR1.4bn in the first eight months of 1995.

The Norwegian group has just completed a SKr4.25bn purchase of the food operations of Volvo, the Swedish vehicle manufacturer, while entering a joint venture with Volvo combining their beverage activities.

The agreements have been modified to meet the concerns of competition authorities in the European Commission, Norway and Sweden. All authorities have now given the deal their blessing.

Profits rose in spite of a fall in operating revenues from NKR13.36bn to NKR13.25bn following disposals. Operating profits climbed from NKR18m to NKR1.15bn, helped by a NKR114m capital gain.

• Accor, the French hotel group, said its results in the domestic market were improving, in spite of a weak hotel sector, blamed on terrorist threats and reactions to French nuclear testing. AFX News reports from Paris.

"Our results are improving in France, where we are beginning to benefit fully from synergies with Wagons-Lits," said co-chairman Mr Paul Dubrule and Mr Gerard Pelisson in an interview with Les Echos, the business daily.

Procordia Food and Abba Seafood, Volvo's food businesses, will be included in Orkla's figures from October.

Crédit Mutuel enjoys solid growth in deposits, loans

By Andrew Jack

Crédit Mutuel, the mutual

which is France's fifth largest banking institution, yesterday reported strong growth in deposits and loans during the first eight months of the year.

The group does not provide detailed interim financial information. However, it said total deposits had risen 8.5 per cent to FF875.6bn (\$169.9bn) in the period to August 31 this year.

Banking deposits rose 11.7 per cent to FF820bn, and revenues from the sale of financial investment products by 2.3 per cent to FF815.8bn. Loans rose 8 per cent to FF823.8bn.

At the end of August, 28 per cent of deposits were held in Livret Bleu, a savings account which carries tax deductions,

and 23 per cent in special accounts designed for future mortgage borrowers. Among its loans, 45 per cent were for house loans, 25 per cent for business and 18 per cent for consumer borrowing.

For 1994, Crédit Mutuel reported net income of FF1.1bn on banking income of FF17.2bn, after taking provisions against doubtful debts of FF1.4bn. It had a solvency ratio of 15.9 per cent.

Mr Etienne Pflimlin, chairman, said his objective was to make the bank the primary one for its customers, in a country in which many individuals hold accounts with a range of different banks. He said the bank was considering launching a telephone banking service, but no final decision had yet been taken.

He confirmed that - in line with a growing number of French banks - its mutual organisation covering Brittany was to begin selling non-life insurance to its customers from the start of next year, alongside the existing life assurance products.

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Plugging in to electronic banking

Germans are moving quickly into high-tech, non-branch services

Germany's banks are up to something new. In a country with one of the world's most dense banking networks, they are tempting customers with services which need no branches and few staff and rely on technology rather than personal contact.

Electronic banking is taking off in Germany, driven by demand and cost pressures. While German banks have far to go to match the penetration of direct banking in the US and UK, they are proceeding faster than competitors in continental Europe.

All big German banks have some form of non-branch service, mostly involving telephones but with personal computers gaining in importance for current account and discount broking business. If Microsoft's Windows 95 operating program stimulates home computer use, electronic banking could receive an extra impetus.

It's very important that software is developed which overcomes people's hesitancy about new technology," says Mr Heinz-Jörg Platzek, a director of Dresdner Bank.

Intuit, a US rival of Microsoft, is helping to provide just that. It is talking to banks about using its Quicken financial software to facilitate customers' digital access to their networks. Banks have different online systems and are likely to give customers Quicken - a best-seller in the German software market and adapted for use with leading banks - or sell it to them cheaply.

Mr Dieter Neuahr, central European director of Intuit, which has operated in Germany since mid-1994, says there are about 300,000 Quicken users in Germany and the number is rising fast. "It has just been sucked up by the market. Most people say they want it for home banking."

First off the mark in Germany with direct banking was Commerzbank. It began Comdirect with share capital of DM50m (\$34.7m) in February to woo customers wanting to carry out deposit account, investment and other

transactions quickly and cheaply without advice. Citibank of the US is also starting a direct banking service in Germany.

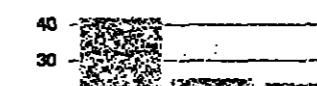
However, a bigger push came with the launch on September 25 of Deutsche Bank's Bank 24, its direct bank for a whole range of day-to-day banking and stockbroking services. Its target is 500,000 customers in four years, of which it hopes about 80 per cent will come from outside the parent bank. Bank 24, with capital of DM130m, will be based in Bonn and employ about 500 people.

Analysts estimate its promotional campaign could cost up to DM50m, with the aim of attracting as many private customers to the new service as possible to gain cost advantages. "What they hope to achieve, if they get 500,000 customers, is a cost base well below the competition," says Mr Andreas Schmitt, analyst at Barclays de Zoete Wedd in Frankfurt.

He calls the move to electronic banking "a sign of the sharp pressure on margins from all sides which banks are attempting to combat as best they can". Profits on basic lending and deposit business have been squeezed and banks want to trim their costly branch networks and use them more efficiently.

"Banks face a huge shake-up," says Mr Bernd Weber, a director of Comdirect, which is expanding its services. "It will be evolution, if not revolution. The age of home banking is upon us." Comdirect will be accessible by PC next year, when it plans to be on the Internet, the worldwide computer link-up. Bayerische Vereinsbank, intending to start a direct bank in 1996, has linked with Microsoft's online network.

Comdirect, based near Hamburg with 120 staff, has about 23,000 customers and plans to double this by the year-end. It aims for 250,000 customers by 2000 and then be in profit. Mr Weber says only 15 per cent of Comdirect's customers come from Commerzbank. Many come from small savings banks.



German dissatisfaction criteria, %

50

40

30

20

10

0

High fees Closed Delays No parking No regular relationship manager Short opening hours

Source: Bain

Reasons for Germans going to the branch, %

40

30

20

10

0

With account information enquiries

General transfers

Money deposit investment

Credit card application

Transactions executed over the telephone, %

30

20

10

0

US UK Sweden Netherlands Germany France

Source: Bain

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kla lifts
ht-month
nings to
ir1.4bn

FINANCIAL TIMES THURSDAY OCTOBER 5 1995

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All of these securities having been sold, this announcement appears as a matter of record only.

U.S. \$2,000,000,000

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MORGAN STANLEY & CO.
Incorporated

MITSUBISHI FINANCE INTERNATIONAL PLC

\$800,000,000

This portion of the offering was offered outside the United States and Canada by the undersigned.

MITSUBISHI FINANCE INTERNATIONAL PLC

GOLDMAN SACHS INTERNATIONAL

BANK OF TOKYO CAPITAL MARKETS LIMITED

BARCLAYS DE ZOETE WEDD LIMITED

DRESRDNER BANK

SALOMON BROTHERS INTERNATIONAL LIMITED

CS FIRST BOSTON

COMMERZBANK AKTIENGESELLSCHAFT

IBJ INTERNATIONAL PLC

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DEUTSCHE MORGAN GRENFELL

PARIBAS CAPITAL MARKETS

YAMAICHI INTERNATIONAL (EUROPE) LIMITED

\$1,200,000,000

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Incorporated

GOLDMAN, SACHS & CO.

LEHMAN BROTHERS

THE NIKKO SECURITIES CO.

International, Inc.

MERRILL LYNCH & CO.

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BEAR, STEARNS & CO. INC. CS FIRST BOSTON DEAN WITTER REYNOLDS INC. SMITH BARNEY INC. UBS SECURITIES INC. S.G.WARBURG & CO. INC.

INTERNATIONAL COMPANIES AND FINANCE

Bank staff comments 'point to client exploitation'

Fresh evidence stirs P&G row with Bankers Trust

By Richard Waters
in New York

The increasingly bitter case between Bankers Trust and Procter & Gamble over two failed derivatives trades has taken an extra twist with the unsealing of a huge mountain of evidence which had been filed by both sides in the federal court.

Foremost among the evidence listed by P&G are comments made by Bankers Trust employees which, it claims, point to an "atmosphere and corporate mentality" which has led the bank to exploit several customers.

Prominent among these are comments by Mr Kevin Hudson, a managing director of BT Securities and the executive most closely involved in the two disputed trades with the consumer products giant. Many of the comments were made to Ms Alison Bernhard, another BT trader.

The two, who were engaged at the time and have since married, talked over the telephone, enabling their comments to be recorded.

This was in spite of the fact that they sat only several feet apart on the bank's New York trading floor.

At one point, talking about one of the leveraged derivative trades conducted by P&G, Ms Bernhard asks: "Do they understand that? ... What they did?" Hudson: "No." Bernhard: "They didn't?" Hudson: "No. They understand what they did but they don't understand the leverage, no."

At another, Ms Bernhard suggested that the company "would never be able to know how much money was taken

out of that". Mr Hudson replied: "Never, no way, no way. That's the beauty of Bankers Trust."

At one point a bank executive is quoted as saying that "what a bank can do [for its clients] is get in the middle and rip them off," while another says: "Funny business, you know? Lure people into that calm and then just totally fuck them."

One bank official described comments by Mr Hudson and other derivatives salespeople as "crass, embarrassing and

What a bank can do [for its clients] is get in the middle and rip them off

Bankers Trust executive, according to evidence filed in the federal court

stupid". The bank added that it did not "condone any disrespectful or inappropriate attitude toward clients," but that this did not detract from its claim that P&G was not misled about the contracts it bought.

It is not only Bankers Trust whose senior executives are put on trial by the mountain of evidence released on Tuesday. Procter & Gamble was also thrown onto the defensive by evidence which appeared to

contradict its claims that it was kept in the dark about the risks involved in the trades.

In the transcript of one telephone conversation between the Bankers Trust and Mr Dane Parker, a P&G employee, the bank's salesman outlines the nature of an interest swap P&G is proposing to buy. Mr Parker replies: "All right, I can do that too. [Pause] Yeah, other than that, I like this, I like the bet."

The evidence marshalled by Bankers Trust also suggests that P&G has allocated blame internally for its losses. Among evidence released were handwritten notes from Mr Edwin Artzt, formerly P&G chairman and chief executive, criticising Mr Erik Nelson, chief financial officer, and Mr Raymond Mains, former treasurer, for their part in the affair.

Mr Mains, Mr Artzt notes: " Didn't penetrate didn't ask the right questions. Simply went to sleep." Mr Mains took early retirement last year, a course of action suggested by the company, Mr Artzt says.

Mr Nelson, who remains P&G chief financial officer, "made several basic mistakes". Among these, he failed to tell me until April 1 when it was all over," according to Mr Artzt's note.

His punishment was to be confined in front of the board, and to forego his bonus, the documents reveal.

P&G said the evidence was being used as a "smokescreen" by Bankers Trust to obscure its own responsibility.

"We thought that P&G employees were to blame, we would not have filed the lawsuit against Bankers Trust," P&G said.

Complaint says Sandoz lost \$78.5m in deals

By Ian Rodger in Zurich

Sandoz, the Swiss pharmaceuticals and nutrition group, apparently lost \$78.5m in sophisticated derivatives transactions arranged two years ago by Bankers Trust, the US investment bank.

The information emerged in an amended complaint submitted to a US court by Procter & Gamble, the US household products group, for losses of almost \$200m it suffered in transactions with Bankers Trust.

Sandoz confirmed yesterday it had had a "business dispute" with Bankers Trust. It said the dispute "has now been settled", but the terms and conditions of the settlement were confidential.

According to P&G's complaint, Bankers Trust "misrepresented or omitted material information in their dealings with Sandoz during the course of Sandoz's transactions in complex leveraged derivatives".

In particular, from the beginning of 1994, bank officials provided Sandoz with values that "significantly understated" the magnitude of the company's loss position in a constant maturity swap deal, the complaint said.

It alleged that on February 22 1994, a Bankers Trust official discovered that the bank's hedge of the swap had been misbooked, and that the bank did not have the protection that he thought it had.

The official then allegedly encouraged Sandoz to reduce the notional amount of the swap. On the bank's advice, Sandoz amended the swap nine times from February 23 until May 6, apparently believing it was in a partnership with the bank. It was not told that the bank was taking significant fees for each of these changes.

"As of May 9 1994, Sandoz had spent over \$25m in an effort to manage the CMT swap... On May 9 1994, Sandoz decided to terminate the CMT swap and agreed to pay defendants an additional \$38.4m to do so," the complaint said.

Smurfit 'knew nothing of losses'

By Alison Maitland

Jefferson Smurfit Corporation, the US arm of the Irish paper and packaging group, said yesterday it knew nothing about the losses of \$24m which P&G claimed it had suffered on derivatives trades with Bank-

ers Trust. "We're dealing with something P&G believes to have affected us. That's new to us," said the company, which is based in St Louis, Missouri. "We're in an awkward position of being part of a lawsuit we did not bring."

He said the company was

studying the P&G documents and re-evaluating its position. He confirmed that it had bought derivatives contracts through Bankers Trust.

Jefferson Smurfit Corporation is 45 per cent owned by Dublin-based Jefferson Smurfit Group.

In a context hardly favorable to the activities of Groupe Paribas, the decline in net income from operations before tax in the first half of 1995 from a year earlier was limited to 18%, despite a strong drop in capital gains realized by the group, and thanks to lower risk expenses.

This situation reflects:

- bigger results from companies in which Paribas Affaires Industrielles holds an equity stake.
- a strong increase in the contribution from Compagnie Bancare.
- Credit du Nord's return to break-even.
- mixed results from the core businesses of Banque Paribas.

- a real estate cost which remains significant, following a new decline in the French office real estate market in the first half.

Total revenue from operations declined 16% to FF 15.7 billion
Total revenue from operations amounted to FF 15.7 billion, a 16% decline from the first half of 1994, but slightly over the second half of last year. This is due to a dip in net banking revenues and fewer capital gains in the first half of 1995.

- Net banking revenues declined 8.3% to FF 13.3 billion, due primarily to a smaller contribution from Banque Paribas. Lower revenues from capital markets and asset management activities at the bank were only partially offset by good performances in asset and liability management, corporate banking and

advisory services. For their part, net banking revenue contributions from Compagnie Bancare and Crédit du Nord declined slightly.

- Other revenues amounted to FF 1.9 billion in the first half of 1995, versus FF 3 billion in the same period one year earlier. These revenues include capital gains realized on the sale of assets net of provisions on equity investments, as well as results from companies accounted for by the equity method.

For their part, results at companies accounted for by equity method advanced 51% to FF 15.6 million, and stem from earnings growth at the main equity holdings of Paribas Affaires Industrielles. They incorporate nonetheless a marked drop in contribution from Compagnie de Navigation Mixte.

Net income before tax of FF 2.6 billion
General and administrative expenses rose 1.6% to FF 10.2 billion.

- Provisions for loan losses and other risks declined 56% to FF 1.9 billion.

Loans outstanding to real estate professionals (excluding loans to blue-chip groups and Cogedim/Sintrum) declined 10% to FF 15.6 billion. The coverage rate for these risks was strengthened in the first half, rising from 40% at the end of 1994 to 43% at June 30, 1995.

Excluding provisions, the group's exposition to office real estate risks amounts to FF 1.7 billion for the lending business (-32%) and FF 3.5 billion in transaction value (-13%) for the property development (Cogedim and Sintrum) business.

Net income including minority interests declined 25% to FF 1.6 billion, following an income tax charge to the group which fell only 6.3% to FF 1 billion.

Net income excluding minority interests of FF 609 million and stable estimated net asset value

Net income excluding minority interests amounts to FF 609 million, versus FF 1.3 billion for the first half of 1994.

The estimated net asset value at June 30, 1995 amounted to FF 483 (USD 97) per share, versus FF 481 at December 31, 1994.

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Chile pipeline battle intensifies

By David Pilling
in Buenos Aires

The battle between two consortia to build a gas pipeline between Argentina and Chile heated up yesterday. Both projects claimed they would go ahead, in spite of industry fears that Chile's energy market was not large enough to sustain two pipelines.

"We will build our pipeline," said Mr Lowell Muse, president of TransGas, a consortium led by Tenneco of the US and British Gas.

"If they build theirs, there will be two pipelines. What they do is their business."

"Our expectation is that only one pipeline is going to be

built, and we've already started," said Mr Edgar Buzzalino, marketing director at Nova Corp, which is leading the rival project.

Nova had signed construction contracts and pipeline was already being manufactured, he said.

TransGas, whose 800km pipeline is expected to cost \$650m, is intent on starting construction next May.

The rival GasAndes project,

which follows a more direct route to Santiago by crossing the Andes mountain range at a higher altitude, must begin construction this November to meet its planned 1997 start-up date. Nova expects its project to cost \$285m.

Mr Muse said that if a price

war resulted from oversupply, "our clients are in a better condition to weather the storm because they have no other generating capacity in Chile".

TransGas has signed supply contracts with US generators Southern Energy and InterGen, which have agreed to build power stations with a combined capacity of 1,400MW, representing 48 per cent of TransGas's projected supply.

Nova rejected suggestions that its main clients, Chile's largest generators, Challenger and Endesa, would suffer more in a price war.

"How can they storm if their capital costs are more than double ours," said Mr

Buzzalino. "It doesn't make any sense."

Mr Muse said TransGas had also signed letters of understanding with 190 industries in central Chile, representing between a further 45 per cent and 50 per cent of gas supply.

TransGas would spend \$30m on converting these industries to gas.

"We are very confident that they will convert since we are paying for it," he said, adding that letters of intent would be converted into contracts within five months.

Mr Muse said TransGas had hired Chemical Bank to organise financing, of which 70 per cent would be debt, in time to begin drawing down funds

next May.

New chief brings YPF into shape

The next challenge is the group's debt-ridden Maxus unit, writes David Pilling



Neil Leon: Maxus' 'needs better management'

Mr Nells Leon believes he has lived in the shadows too long.

President of YPF, Latin America's largest private oil group, he is keen to underline his role in transforming the Argentine company from a "fat man weighing 500 kilos... into an athlete able to run the 100 metres in nine seconds flat".

That transformation, which saw the company move into profits as it cut staff from a bloated 50,000 to below 6,000, is generally associated with the late Mr José Estenssor, YPF's president who died in an air crash last May.

However, Mr Leon, whose subsequent promotion from the number two slot raised some eyebrows, is adamant his creation as that of his predecessor.

"We worked shoulder to shoulder for eight years... he and I laboured as one. And together we achieved this transformation, this restructuring and this privatisation," says Mr Leon.

He says the two men changed the culture of a state-owned company that had "gardeners and bakers on its payroll" into a "business able to compete with the shells of this world".

In Argentina, Maxus technology will be used to explore "frontier areas" which had stretched YPF's technical capacity.

YPF may bid for South

almost \$800m earlier this year.

In July, he appointed Mr Roberto Monti, an Argentine, as Maxus' chief executive, with orders to cut costs and raise efficiency.

"Maxus has lots of talent, but needs better management," says Mr Leon, who regards the company as "a short cut" to YPF's international ambitions.

Without Maxus, "we realised this would take 10-15 years".

The aim will be to maximise profits from Maxus' stakes in Venezuela, Bolivia and Ecuador. Mr Leon believes Maxus' Venezuelan interests in the Quiriquina oil deposit have "great potential".

As well as "re-activating" existing wells, YPF will undertake new exploration in Venezuela where a relatively modest gain deposit can be as rich as a core field in Argentina.

Stakes in Indonesia, where Maxus has big deposits in Sumatra and Java, as well as gas interests in the US, could be sold, says Mr Leon, depending on the outcome of a five-year strategic plan being drawn up.

In Argentina, Maxus technology will be used to explore "frontier areas" which had stretched YPF's technical capacity.

YPF may bid for South

INTERNATIONAL COMPANIES AND FINANCE

Nomura plays lottery card to woo investors

By Gerard Baker in Tokyo

Japan's hard-pressed stockbrokers, beset by continued weakness in the country's equity market, are appealing to the Japanese obsession with gambling in an effort to revive business.

Nomura Securities, the country's largest broker, said yesterday it planned to launch a lottery tied to investment accounts, with the lure of monthly individual prizes of up to ¥50,000 (\$483).

A company spokesman said the scheme was expected to raise individual interest in equity investment, which has waned dramatically in the past five years. Other brokers said they were considering plans

for the introduction of similar accounts.

The scheme will be applied to investments in Nomura's "ruito" accounts, where customers save a fixed sum per month for investment in the equity market.

Customers who maintain regular deposits for an as yet undisclosed period will be entered automatically in the monthly prize draw with the possibility of winning either cash or gift certificates. No date has been set for the launch of the lottery but the company hopes to have it in place by the end of the year.

Lotteries tied to bank or brokerage accounts have traditionally been frowned upon by Japan's conservative financial

community. The authorities have been concerned that attempts to lure customers with special offers might lead some of the more reckless institutions to offer more than they could afford. But in the past year the pace of financial deregulation has begun to open up the market to increasingly ingenious products.

Last autumn the introduction of lottery deposit accounts by a small Tokyo-based bank caused uproar among competitors, who promptly tried to have it squashed by the regulators. But it proved so popular that the authorities were forced to permit the bank to continue the account.

The product was copied by other small banks and now

seems set to spread to stockbrokers. Later this month the Japan Securities Dealers' Association will approve the operation of such schemes by its members.

But brokers seem likely to face a harder time than banks in selling the products to their customers because of the large capital risk associated with buying stocks.

Punters in the Japanese equity market have been on an extended losing streak. Stock prices peaked in December 1989, and have since fallen more than 50 per cent. Hardest hit have been millions of individual investors, many of whom have lost a large proportion of their life savings.

As a result trading by individual investors has collapsed. Last year total trading volume was little more than a third of its level in the late 1980s. This year there has been a slight recovery in investor interest but not one likely to benefit brokers significantly.

Industry observers doubted Nomura's move would have more than a marginal impact on activity. "Individuals' trading volumes have been so low in the past few years that they have become the least profitable part of brokers' business," said Ms Elizabeth Daniels, financial sector analyst at Morgan Stanley in Tokyo. "This is an attempt to raise volumes and get profitability up a bit. But frankly I'm not holding my breath."

When breaking up is hard to do

NTT has gone on the offensive to counter growing calls for it to be split up

The past few months have seen a flurry of activity at NTT, Japan's usually slow-moving telecommunications group.

The activity portrays a company that has decided to go on the offensive in the face of the threat of being broken up when the government concludes a review of Japan's telecommunications industry next spring.

Yesterday, NTT revealed it had formed a partnership with Cable and Wireless, the UK telecommunications company, Hong Kong Telecom, a C&W subsidiary, and Itochu, the Japanese trading company, to set up a company that would market NTT's personal handy-phone systems in Asia.

On Monday, NTT said it had formed an alliance with Novell, the US company, AT&T, the US telecommunications operator, Deutsche Telekom and others to promote network security and standardisation of operations and to provide network services for business communications.

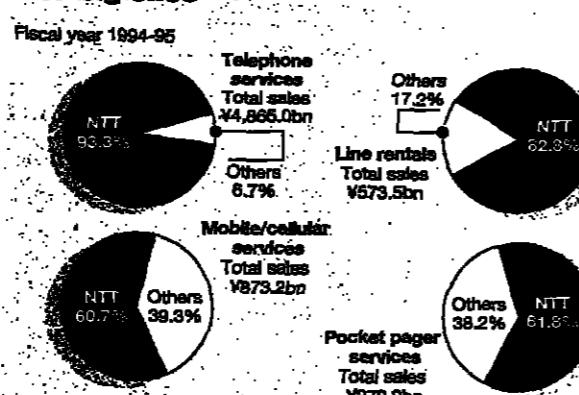
Sandwiched between the two came the disclosure that NTT was keen to enter the international telecommunications market, an area that it is prohibited from joining under Japanese law.

This year, the domestic carrier announced it would invest in a mobile and international communications company in the Philippines and participate in the construction of a telephone network in Hanoi, Vietnam.

Calls to split up the company, which has a virtual monopoly of the local telecoms market in Japan, have been growing louder by the day, as the debate, by an influential advisory committee to the telecommunications authorities, gathers pace.

On Tuesday, the committee compiled a report in which it recommended breaking up NTT to increase competition in

The big slice



Source: Ministry of post & telecommunications

the market and ensure low-cost and convenient services for consumers.

In its current form, NTT is the largest telecommunications carrier in the world, with operating revenues for the last fiscal year of \$79.1bn. AT&T, which recently decided to spin off its telephone equipment manufacturing and computing businesses, made sales of \$49bn from its telephone services business.

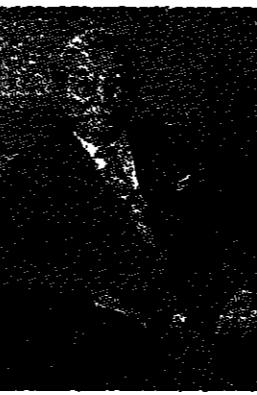
Mr Makio Inzi, industry analyst at Kleinwort Benson in Tokyo, believes breaking up NTT would raise the market value of the separate companies by at least 35 per cent over NTT's current market value of \$11.86bn (\$11.7bn).

A spreading consensus that the benefits of a break-up far outweigh the disadvantages in the domestic market have been a powerful argument for breaking up NTT. The ministry of post and telecommunications contends that greater competition is needed to ensure the Japanese public derives the full benefits of the coming information society.

Mr Ryutaro Hashimoto, the minister for international trade and industry and a leading contender to become Japan's next prime minister, has cautioned against a quick decision to split up NTT, and opposition politicians have been sympathetic to NTT's cause, the political establishment has not yet turned its attention fully to the issue.

The finance ministry, which owns some 60 per cent of NTT, says publicly that it has no say on the break-up per se but is only concerned that shareholder protection is properly accounted for.

With more voices heard in favour of, than against, a



Masashi Kojima: NTT president

in introducing services.

Meanwhile, the investment community has started to look at divestiture in a positive light. The adverse impact on NTT's share price was a strong argument against a break-up in an NTT review conducted five years ago.

However, market analysts this time support a break-up on the grounds that it would increase NTT's market value.

The technological advances of recent years are changing the ground rules for competition. This is a frightening change," he said.

The blurring of borders between the telecommunications and other industries meant competition to NTT would not be restricted to companies in the industry but would increasingly come from other industries as well, Mr Kojima emphasized.

"The technological advances of recent years are changing the ground rules for competition. This is a frightening change," he said.

The offer was intended to deflect the argument that poor access to NTT's local network was hampering the development of new services by its competitors in the long-distance market.

The offer was intended to

break-up. Mr Masashi Kojima, NTT's president, has spent a good deal of time arguing the case for keeping the company intact.

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Jakarta bourse seeks return to roots

The head of Jakarta's capital markets supervisory board likens Indonesia's fledgling stock market to a car engine with one cylinder.

Perhaps a less scathing analogy would see the stock market as a very sophisticated aircraft waiting for passengers to board before it can take off.

An updated capital markets bill, an automated trading system which can handle up to 50,000 transactions daily compared with the 3,800 manually-entered transactions previously, a new trading floor in swish twin towers in the heart of Jakarta's central business district, and next year the introduction of scripless and remote trading, have all ensured that the Jakarta stock exchange is equipped with state-of-the-art technology.

There is only one hitch: potential domestic investors have shown little interest. At a conference on the development of Indonesia's capital markets in Jakarta this week, speakers stressed the need to develop a domestic investor base in a market where two-thirds of all trading is foreign-driven.

The latest developments have already provided a significant boost to Indonesia's notoriously illiquid market. Since the automated trading started, the number of shares traded daily has increased to 32m from 32m. The average value of daily trading was Rp 123bn (\$34.3m) in the first nine months of this year, up 18 per cent on last year, and is expected to reach Rp 200bn by the year-end.

However, with ambitions to be south-east Asia's biggest stock market and play a crucial role in financing Indonesia's development, further measures are needed.

"In the long run we cannot

rely solely on the needs of international institutional investors," says Mr Bacelius Ruru, head of the capital markets supervisory board, known as Bapepam.

"Liquidity can only be achieved by having a large domestic investor base."

This week, Indonesia's parliament passed a new capital markets bill which comes into force on January 1, 1996 and allows open-ended funds to operate in Indonesia for the first time. The expectation is that this will spur the development of money market and mutual funds; previously there were only closed-ended funds.

Analysts agree that the

new capital markets bill, which

gives Bapepam new enforcement powers to crack down on

political risk, which prompts

the richest individuals to keep

a high proportion of their

assets offshore.

Nevertheless, the develop-

ment of open-ended funds will

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"There is only one kind of learning curve and we're at the bottom of it."

Meanwhile, between 1989 and 1995 account balances grew from \$12bn to \$28bn and are set to rise rapidly as average incomes improve.

But Indonesia's notoriously high interest rates, currently between 11 per cent and 15 per cent, make it difficult to attract domestic funds. In 1993, for example, only 7 per cent of the total investments made by Indonesian institutions and pension funds were in equities with the majority - more than 36 per cent - going into time deposits of between six months and 18 months.

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FINANCIAL NEWS FROM BANK OF SCOTLAND

1695 1995

Bank of Scotland
1995 Interim Results

	6 months ended 31 August 1995 (unaudited)	6 months ended 31 August 1994 (unaudited)	Year ended 28 February 1995
OPERATING PROFIT BEFORE PROVISIONS	£339.8m	£321.4m	£650.0m
PROFIT BEFORE TAXATION	£261.6m	£213.2m	£449.7m
TOTAL CAPITAL RESOURCES	£3,105m	£2,534m	£2,731m
TOTAL ASSETS	£36,837m	£31,951m	£34,104m
EARNINGS PER ORDINARY STOCK UNIT	12.6p	10.9p	22.3p
DIVIDEND PER ORDINARY STOCK UNIT	2.45p	2.13p	5.82p

Pre-tax profit £261.6 million - 38%
23 per cent

Net dividend increased by 15.0 per cent

Tier 1 and total Capital Ratios are 6.6 per cent and 12.0 per cent respectively (February 1995 - 6.1 per cent and 11.4 per cent respectively)

BANK OF SCOTLAND
A FRIEND FOR LIFE

Bank of Scotland plc, 100 St George's Square, Edinburgh, Scotland, EH2 9LA, United Kingdom. Tel: 0131 225 2222. Fax: 0131 225 2222. Telex: 855 2222. E-mail: info@bankofscotland.com

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FT-SE shares - top 10 risers 0891 43 00 15

Popular companies 0891 43 00 35

Leading Industrials 0891 43 00 37

Electricity shares 0891 43 00 40

Water shares 0891 43 00 39

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FINANCIAL TIMES

Prices for electricity consumers for the purpose of the electricity pricing and distribution of electricity in England and Wales.					
	Price	Pool	Pool	Pool	Pool
1/2 hour	16.27	16.27	17.02	17.02	17.02
0000	16.93	16.93	17.55	17.55	17.55
0100	16.92	16.92	17.57	17.57	17.57
0200	16.93	16.92	17.55	17.55	17.55
0300	16.92	16.92	17.55	17.55	17.55
0400	16.92	16.92	17.55	17.55	17.55
0500	16.94	16.92	17.57	17.57	17.57
0600	16.92	16.92	17.55	17.55	17.55
0700	16.92	16.92	17.55	17.55	17.55
0800	16.92	16.92	17.55	17.55	17.55
0900	16.92	16.92	17.55	17.55	17.55
1000	16.92	16.92	17.55	17.55	17.55
1100	16.92	16.92	17.55	17.55	17.55
1200	16.92	16.92	17.55	17.55	17.55
1300	16.92	16.92	17.55	17.55	17.55
1400	16.92	16.92	17.55	17.55	17.55
1500	16.92	16.92	17.55	17.55	17.55
1600	16.92	16.92	17.55	17.55	17.55
1700	16.92	16.92	17.55	17.55	17.55
1800	16.92	16.92	17.55	17.55	17.55
1900	16.92	16.92	17.55	17.55	17.55
2000	16.92	16.92	17.55	17.55	17.55
2100	16.92	16.92	17.55	17.55	17.55
2200	16.92	16.92	17.55	17.55	17.55
2300	16.92	16.92	17.55	17.55	17.55
2400	16.92	16.92	17.55	17.55	17.55
2500	16.92	16.92	17.55	17.55	17.55
2600	16.92	16.92	17.55	17.55	17.55
2700	16.92	16.92	17.55	17.55	17.55
2800	16.92	16.92	17.55	17.55	17.55
2900	16.92	16.92	17.55	17.55	17.55
3000	16.92	16.92	17.55	17.55	17.55
3100	16.92	16.92	17.55	17.55	17.55
3200	16.92	16.92	17.55	17.55	17.55
3300	16.92	16.92	17.55	17.55	17.55
3400	16.92	16.92	17.55	17.55	17.55
3500	16.92	16.92	17.55	17.55	17.55
3600	16.92	16.92	17.55	17.55	17.55
3700	16.92	16.92	17.55	17.55	17.55
3800	16.92	16.92	17.55	17.55	17.55
3900	16.92	16.92	17.55	17.55	17.55
4000	16.92	16.92	17.55	17.55	17.55
4100	16.92	16.92	17.55	17.55	17.55
4200	16.92	16.92	17.55	17.55	17.55
4300	16.92	16.92	17.55	17.55	17.55
4400	16.92	16.92	17.55	17.55	17.55
4500	16.92	16.92	17.55	17.55	17.55
4600	16.92	16.92	17.55	17.55	17.55
4700	16.92	16.92	17.55	17.55	17.55
4800	16.92	16.92	17.55	17.55	17.55
4900	16.92	16.92	17.55	17.55	17.55
5000	16.92	16.92	17.55	17.55	17.55
5100	16.92	16.92	17.55	17.55	17.55
5200	16.92	16.92	17.55	17.55	17.55
5300	16.92	16.92	17.55	17.55	17.55
5400	16.92	16.92	17.55	17.55	17.55
5500	16.92	16.92	17.55	17.55	17.55
5600	16.92	16.92	17.55	17.55	17.55
5700	16.92	16.92	17.55	17.55	17.55
5800	16.92	16.92	17.55	17.55	17.55
5900	16.92	16.92	17.55	17.55	17.55
6000	16.92	16.92	17.55	17.55	17.55
6100	16.92	16.92	17.55	17.55	17.55
6200	16.92	16.92	17.55	17.55	17.55
6300	16.92	16.92	17.55	17.55	17.55
6400	16.92	16.92	17.55	17.55	17.55
6500	16.92	16.92	17.55	17.55	17.55
6600	16.92	16.92	17.55	17.55	17.55
6700	16.92	16.92	17.55	17.55	17.55
6800	16.92	16.92	17.55	17.55	17.55
6900	16.92	16.92	17.55	17.55	17.55
7000	16.92	16.92	17.55	17.55	17.55
7100	16.92	16.92	17.55	17.55	17.55
7200	16.92	16.92	17.55	17.55	17.55
7300	16.92	16.92	17.55	17.55	17.55
7400	16.92	16.92	17.55	17.55	17.55
7500	16.92	16.92	17.55	17.55	17.55
7600	16.92	16.92	17.55	17.55	17.55
7700	16.92	16.92	17.55	17.55	17.55
7800	16.92	16.92	17.55	17.55	17.55
7900	16.92	16.92	17.55	17.55	17.55
8000	16.92	16.92	17.55	17.55	17.55
8100	16.92	16.92	17.55	17.55	17.55
8200	16.92	16.92	17.55	17.55	17.55
8300	16.92	16.92	17.55	17.55	17.55
8400	16.92	16.92	17.55	17.55	17.55
8500	16.92	16.92	17.55	17.55	17.55
8600	16.92	16.92	17.55	17.55	17.55
8700	16.92	16.92	17.55	17.55	17.55
8800	16.92	16.92	17.55	17.55	17.55
8900	16.92	16.92	17.55	17.55	17.55
9000	16.92	16.9			

Rising costs squeeze Bank of Scotland

By John Gapper,
Banking Editor

Bank of Scotland disappointed the City yesterday by disclosing almost flat interim operating profits before provisions for bad and doubtful debts, with costs rising and income coming under pressure from a squeeze in margins. Pre-tax profits rose 23 per cent from £223.2m to £261.6m (£405m) in the six months to August 31. Most of the rise came from a fall in provisions from £18.6m to £8.8m, and a £23.6m gain from the sale of 50 per cent of a credit card venture.

The shares closed 7p down at 240p as analysts said they were concerned at a lack of underlying growth. "They are having to run very fast to stand still," said Mr Richard Coleman at Smith New Court.

The interim dividend is lifted from 2.15p to 2.45p, payable from earnings per share up from 10.9p to 12.6p. Mr Cole

man said sentiment was against the bank because it did not have the cushion of capital accumulated by others.

Mr Peter Burt, the bank's chief general manager, emphasised that it did not foresee having to raise extra capital for the planned purchase of 51 per cent of Bank of Western Australia in the second half.

He believed its Tier 1 ratio of core capital to risk-weighted assets would fall from 8.6 to an acceptable 6 per cent if Bank of Scotland succeeded in placing 49 per cent of BankWest's shares with investors.

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Net interest income rose from £240m to £242.7m, but it was affected by a squeeze in the net interest margin.

Bank of Scotland

Share price relative to the FT-SE-A Retail Banks Index

Operating profit (£m)

£m

Source: FT Data

1990 91 92 93 94 95 96 97 98

months

100 110 120 130 140 150 160 170 180 190 200 210 220 230 240 250 260 270 280 290 300

Siebe £12m expansion

Siebe, the acquisitive international controls group, has paid £12m (£18.6m) cash for the Scada Supervisory Control and Data Acquisition business of Leeds and Northrup Australia.

The business will be integrated into Siebe's Foxboro operation, where Scada's product line will complement its

intelligent automation and process control activities.

Scada, which employs 180 people in Sydney and Brisbane, had net assets valued at 22m and made a pre-tax profit of £1.7m on sales of £13.1m in 1994.

Leeds and Northrup is owned by General Signal Corporation of the US.

French losses drag on Blenheim

By Geoff Dyer

Losses at its French operation caused Blenheim Group, the exhibitions organiser, to report a 32 per cent drop in interim pre-tax profits.

However the shares rose 16p to 238p as the figures were slightly ahead of analysts' expectations and after the group made positive comments about trading in France in the second half.

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COMMODITIES AND AGRICULTURE

Russian harvest heads for 30-year low

By Chrystie Freeland
in Moscow

A combination of bad weather and sharply decreased investment in the agricultural sector cut Russia's harvest to the lowest level in three decades, officials said this week. However, the Russian government appeared undecided on whether the country would compensate for the poor crop by buying grain abroad.

With the grain harvest now nearly complete, the country is set to produce between 65m and 68m tonnes of grain this year, down from 81.5m tonnes last year and the lowest level since the 1965 harvest of 68.3m tonnes. In the 1980s, before the collapse of communism, Russia generally produced between 120m and 130m tonnes of grain a year.

Other big grain producers in the former Soviet Union have also suffered poor harvests, but

nothing approaching Russia's steep drop in production. With an expected harvest of 36.5m tonnes, Ukraine has actually increased its production by 3m tonnes compared with last year, though the figure is far below 1980s levels.

Since the collapse of communism, the agricultural lobby and conservative opponents of economic reform have annually predicted a devastating collapse in Russia's agricultural production. This year, the doomsday predictions appear to have come true and with parliamentary elections less than 90 days away, the poor harvest is already emerging as a hot political issue and as a focus for widespread public discontent with the Kremlin's economic performance.

Even Mr Alexander Nazarukh, the minister of agriculture, said a lack of central government financing, rather than the drought which hit central

Russia this summer, was responsible for the poor harvest.

"Miracles do not happen," Mr Nazarukh said. "Given the low levels of government support we could have predicted this harvest in the spring."

On the question of imports, Mr Alexander Zverukh, deputy prime minister responsible for agriculture, said this week that Russia "would evidently need to buy hard wheat and those types of grain which Russia does not have enough of". But Mr Nazarukh said that the state did not have any money for grain imports.

Meeting austere budget deficit targets agreed with the International Monetary Fund has emerged as the Russian government's economic priority this year and the budget makes no provisions for centralised grain imports.

According to government officials, Russia needs 24m to 25m tonnes of grain to feed its people and an additional 14m to 15m tonnes for livestock. Domestic grain consumption has fallen dramatically since the collapse of communism, in part because of widespread slaughter of livestock that farmers can no longer afford to keep.

But people who rely on grain provided by the government - including soldiers and residents of Russia's remote northern territories - could suffer from the poor harvest, which has driven domestic prices of grain up to world levels and depleted state supplies.

The poor harvest has also increased the pressure on Moscow to step up funding for agriculture next year. Mr Nazarukh said that he had already asked the Ministry of Finance to allot Rba22.000bn (\$4.8bn) for the sector next year.

Red Dog produced 284,400 tonnes of zinc and 46,100 tonnes of lead concentrates in the first six months of this year. Under the expansion plan, zinc output would rise to \$20,000 tonnes of zinc a year. Lead production would be about 80,000 tonnes.

The new orebody has grades of 14 per cent zinc and 3 per cent lead, slightly lower than the deposit now being mined.

Cominco last month described the new discovery as "flat lying and amenable to open-pit mining with a low stripping ratio." The extra reserves are expected to extend the mine's life to at least 40 years.

Cominco owns Red Dog, and pays annual royalties to the NANA Regional Corporation, an agency which promotes economic development among Alaska's Eskimos. Under the agreement, NANA will eventually acquire a 50 per cent stake in the mine.

■ BHP of Australia is to develop the A\$450m Campington silver-lead-zinc mine in north west Queensland, subject to port and rail agreements and sales contracts being satisfactorily completed. Start-up is scheduled for late 1997 and it will produce 24,000 tonnes of silver a year in 250,000 tonnes of lead concentrate and 100,000 tonnes of zinc concentrate.

■ The actions come just ahead of non-binding CSCE membership referendum next Monday, which will give the first indication of how much rank-and-file support there is for a New Jersey move. Traders say

the vote will also be viewed as an indirect comment on the Nymex overture.

CSCE executives have flatly refused to negotiate with the Nymex, saying an agreement with the smaller New York Cotton Exchange, and with the State of New Jersey, to preclude merger negotiations. However, Nymex executives and dissident CSCE members view that position as a diversionary tactic by CSCE staff, who stand to lose their jobs if a merger with the large oil and metals exchange is consummated.

Last year the Nymex and the Comex successfully merged, with members at both exchanges pleased with the outcome. However several former Comex senior staff executives are still without jobs.

The refusal by senior staff and the CSCE's board of managers to seek membership input on either the Nymex offer or the move to New Jersey has angered both floor traders and brokerage firms. They have pressed the exchange to schedule the referendum and distribute details of the financial package being offered to the exchange by the State of New Jersey.

Now CSCE members find themselves the object of intense lobbying campaigns

Alaskan mine may top zinc league

By Bernard Simon in Toronto

Cominco, the Vancouver-based metals group, has begun a study on expanding the Red Dog zinc and lead mine in north-west Alaska by 30 per cent, turning the mine into the world's biggest zinc producer.

The expansion has been made possible by the discovery of a large new orebody north of the existing open pit. The discovery has doubled the mine's reserves to about 130m tonnes. A decision whether to proceed with the expansion is expected early next year.

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■ The actions come just ahead of non-binding CSCE membership referendum next Monday, which will give the first indication of how much rank-and-file support there is for a New Jersey move. Traders say

London sugar futures volume hits record level in September

By Alison Maitland

Trading volumes in white sugar futures on the London Commodity Exchange hit a record last month as fears grew of a shortage of good quality supplies from the European Union.

The exchange said yesterday that volume in the No 5 white sugar contract was rapidly catching up with its two most heavily traded contracts in cocoa and coffee.

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Now CSCE members find themselves the object of intense lobbying campaigns

Overhaul of EU fruit and veg sector planned

By Caroline Southey
in Brussels

Mr Franz Fischler, the European Commissioner for agriculture, yesterday announced an overhaul of the European Union's fruit and vegetable sector aimed at reducing over-production and strengthening the marketing capacity of producers.

"The new approach will ensure that the Ecu 1.6bn (\$1.3bn) being spent on the sector is invested in the long term development of the industry rather than on the disposal of surpluses which are only of short term benefit," Mr Fischler said.

He denied that the new regime, which has been attacked by southern member states, would disadvantage anybody. The commission was "not saving money", he said. "We will have the same expenditure as in the past. We are supporting producer organisations more."

The measures go some way towards completing the reform of sectors left untouched by

far-reaching changes to the EU's common agricultural policy introduced in 1992. The commission has yet to tackle the wine sector.

The central thrust of the changes is to reduce over production by curbing the widely criticised intervention system for fruit and vegetables, which allows producer groups to withdraw, and in most cases destroy, produce from the market when the price falls to a certain level.

Allied to this, the proposals seek to boost the role of producer organisations, which traditionally served mainly for operating the withdrawal system.

"The aim is to inject support into the producer groups to make them into real producer groups and to wean them off the withdrawal system," an EU official said.

The proposals also address the EU's much-maligned system of standards for fruit and vegetable. To avoid "over interference" in the lives of citizens, Mr Fischler suggested there could be derogations for some products.

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The Indian State of KARNATAKA

Agricultural state turns to microchips

The right noises have been made, but no action has followed, reports Alexander Nicoll

Information technology companies seeking to capitalise on India's growing markets and its large pool of young talent have made Bangalore, capital of the southern state of Karnataka, their main centre.

A cluster of companies, supplying software and computer systems to customers in India and abroad, make up what is perhaps the most globally competitive industry in the country. Though their number remains quite small and the range of their activities is still limited, the industry is acquiring depth as new companies spring up to produce software or provide other services for the computer companies which are already established.

If this process of deepening continues, Bangalore will be able to justify being called India's Silicon Valley.

However, there are many hurdles in the way of the high technology revolution, of which the biggest is the inadequacy of infrastructure and public services – a nationwide malaise from which Bangalore, even though it has a number of attractions compared with other Indian cities, has not escaped. Power, telephone lines, water supply, poor roads, traffic, road safety and lack of an international airport are all cited by business as problems.

Thousands of young computer professionals struggle along terrible roads to get to their jobs in software factories which their employers insulate from the world outside by generating their own power, leasing special telephone lines and creating work environments which are conducive to cerebral pursuits.

In Karnataka, power is the biggest problem. According to the chief minister, Mr H. D. Deve Gowda, 9,000 MW of power will be needed by the year 2000, but the state currently produces only 3,600 MW. Main power is unreliable, so industries which depend on constant supply and voltage, as computers do, have been forced to install their own diesel-power generators.

Nevertheless, people who have made Bangalore their base have few regrets. Because the city is 920 m above sea level, its climate is more temperate than those of the other Indian metropolitan centres. The appeal is heightened by parks, attractive houses, relatively low property prices, and a cosmopolitan atmosphere.

"This is by far the nicest city in which to live and work in

India. There is no comparison," says Mr Xerxes Desai, managing director of Titan Industries, a watch and jewellery manufacturer which has its headquarters in Bangalore.

The city's emergence as a centre for computer technology stems from decisions of the central government in New Delhi shortly after India's independence from British rule in 1947. Faced with potentially hostile neighbours to the north in Pakistan and China, the government sought to locate strategically sensitive industries well away from the borders and away from the coast.

Bangalore was therefore an obvious place to base the Indian Air Force as well as a number of other public sector institutions which were seen as central to India's development under the Congress Party's doctrine of socialist "self-reliance".

The city remains the base for public sector giants such as Hindustan Aeronautics, Hindustan Machine Tools, Bharat Electronics, Bharat Earth Movers, Indian Telephone Industries, and the Indian Space Research Organisation, which develops and launches satellites for civilian purposes.

Although some of the public sector companies no longer flourish, and are hardly at the cutting edge of technology, they did spawn the establishment of a number of universities, institutes and colleges providing engineering and scientific training.

The presence of such companies and educational establishments helped the computer industry to set up around Bangalore. For example, when Titan Industries was founded in the 1980s, it deliberately targeted the employees of Hindustan Machine Tools, which also makes watches.

Mr John Whiting, president and managing director of Tata Information Systems, a joint venture between the Tata group and International Business Machines of the US, says: "We came here primarily because of the talent being produced in Bangalore from its educational establishments. It

still produces a lot of talent, although there is some concern over the number of qualified people coming on to the job market."

Computer industry executives caution, however, that while Bangalore is the centre, the industry pulls in employees from all over the country.

Mr Som Mittal, managing director of Digital Equipment (India), which is 51 per cent owned by Digital of the US, says: "We don't specifically choose people from here. We do a national search, although people from Bangalore are obviously easier."

Mr N. R. Narayana Murthy, chairman of Infosys, a fast-growing software company, says its new recruits are a mixture. "We recruit elsewhere but we also have a responsibility to create jobs for Karnataka," he says. The company seeks graduates in engineering and communications applications from all over India.

As an indication of the demand for jobs in the industry, Infosys screens 4,500 people each year from whom it selects 200. Some companies are recording very rapid growth: Tata Information Systems, for example, is thought to be doubling its revenue each year, and will have about 1,000 employees at the end of 1995 compared with 450 at the beginning of the year.

There are two factors behind the growth of the computer industry. First, the liberalisation policies of the central government of Mr P. V. Narasimha Rao, the prime minister. From 1991 onwards, the government

drastically reduced the requirements on the private sector to seek official approvals, cut import duties and adopted a more open approach to foreign investment.

Secondly, the computer industry did not exist when most government regulations were written, and therefore its activities are relatively free. Nevertheless, all companies still need to battle with bureaucracy for their basic needs such as land and services from utilities, and corruption is a serious problem in



The small Kentucky Fried Chicken restaurant in Bangalore, the chain's first in India, has had to be protected by police and security guards after threats. See 'A finger-lickin' uproar' on page 2.

Picture: T. L. Ramaswamy

almost all states.

The advent of the computer industry has yet, however, to make much of a dent in the overall economic picture for Karnataka, which remains primarily an agricultural state, producing large amounts of foodgrains, oilseeds, sugar and cotton as well as higher value produce such as coffee, shrimps and silk.

The predominance of agriculture to some extent insulated the state's nearly 50m people – of whom about 75 per cent live in rural areas – from the industrial recession which hit India after the financial crisis of 1991. During the first four years of the 1990s, average economic growth in the state was 5.1 per cent. However, the figure was 4.2 per cent in the 1993/94 financial year and the state estimates only 3.5 per cent in 1994/95 because of an unfavourable monsoon.

The importance of farmers, who benefit from many subsidies, tends to put political and financial constraints on the efforts of the state government to tackle Karnataka's pressing infrastructural problems.

The chief minister has made improvement of infrastructure his main priority, and to this end has put his weight behind

the proposal of Cogentrix of the US to build a 1,000 MW power plant on the Karnataka coast. "This government has made it clear that it will proceed with an open mind to invite private investment, taking advantage of the new economic policies, and see that the power shortage we are facing should be sorted out," Mr Deve Gowda says.

The arguments over Cogentrix have assumed extra significance following the decision of the government of the neighbouring state of Maharashtra to scrap a power project which was already under construction by a consortium led by Enron of the US. Cogentrix is actively countering concerns raised by environmentalists.

Mr Deve Gowda has made clear that he has no major quarrel with the liberalisation policies of the central government and has actively joined in the competition among states to lure foreign investment. In spite of the state's efforts, only about \$230m of foreign direct investment has come in since the economy was opened up in 1991, according to central government figures.

The chief minister has made improvement of infrastructure his main priority, and to this end has put his weight behind

■ Power

By Mark Nicholson

Top of the state's wish-list

Even with a decent monsoon, demand exceeds supply at peak periods by at least 17 per cent

pany, to build a 4x250 MW coal-fired plant on the coast at Mangalore. Cogentrix's partner in the project is Hong Kong Light & Power, which holds a 40 per cent stake in the Mangalore Power Company.

The Cogentrix project is one of eight power projects in India to have been offered a central government "counter guarantee", whereby the centre undertakes to assure payment for the privately-generated power from the mostly loss-making state electricity boards, the power purchasers.

The project, on which Cogentrix began discussions in 1992, is further advanced than any other big project in the state. It may be the most important test case for foreign-backed private power projects in India since the state government of Maharashtra cancelled its Dabhol power project in August.

Cogentrix, like Dabhol, has had to contend with a change of state government. It has, similarly, attracted opposition from Hindu nationalist groups and environmentalists. But unlike Dabhol, the Mangalore project has the backing of the new state administration. "Cogentrix will be cleared in another three to four months," says Mr Patel.

Formerly, the project still requires environmental approval and negotiation of the terms of the counter-guarantee with the central government. Both, says Mr Ron Somers, Cogentrix managing director, can be achieved by the end of this year. He hopes thereafter to tie up the financial package for the project by early next year.

After the Enron affair, Mr Somers is acutely aware of the need to remove any suspicion of "cost padding" – one of the charges levelled against the project by the Hindu nationalist Bharatiya Janata Dal party in the state. They point to the fact that when initially conceived in 1992, the project was expected to cost Rs50.8bn, but that this subsequently fell in 1993 to Rs43.8bn – evidence, they claim, that the project's costs must have been inflated.

Cogentrix, however, says that the initial project envisaged a 6x167 MW configuration and that was the revision to a 4x250 MW format which led to the cost reduction.

Opponents of the deal further charges – that Cogentrix is importing coal, when India has ample coal reserves, and that the project will harm the environment around its Mangalore site. To the first, Mr Somers answers that imported coal is twice as efficient as Indian coal, and that he could

To page 2

KARNATAKA Key information

■ Area

192,000 sq km

■ Capital and population

Bangalore, population 4.1m out of a total state population of 45m (1991 census). 31% of the state's population is urban.

Other large towns: Bellary, Bijapur, Shimoga, Raichur, Mysore, Mangalore

■ Main industries

Electronics, computer software, telecommunications equipment, aeronautics, machine tools, watch-making, electrical engineering, aluminium, steel, cement, sugar, food processing, textiles, mining, sericulture.

■ Main crops

Rice and other foodgrains, sugarcane, coconut, groundnuts, coffee, cotton.

■ Language

Kannada is the language of administration and is spoken by about 66% of the people. Other languages include Urdu (5%), Telugu (8.17%), Marathi (4.5%), Tamil (3.8%), Tulu and Konkani. English is widely spoken.

State domestic product growth (%)

Source: Government of Karnataka, Economic Survey 1994/95

■ Currency

Rupees (Rs) divided into 100 paisa. 21=Rs53.73 at beginning of October.

Import and export of local currency is prohibited. Import of foreign currency is unrestricted, but export can only be effected up to the amount declared on import.

Foreigners generally required to pay hotel bills in foreign currency.

International credit cards are widely accepted in big cities, although can be more expensive than paying by cash. Travellers' cheques acceptable.

■ Visa requirements

Required by all foreign nationals. Obtainable from high commissions, embassies and consulates in London, the embassy is at India House, Aldwych, WC2B 4NA tel (0171) 838-3484.

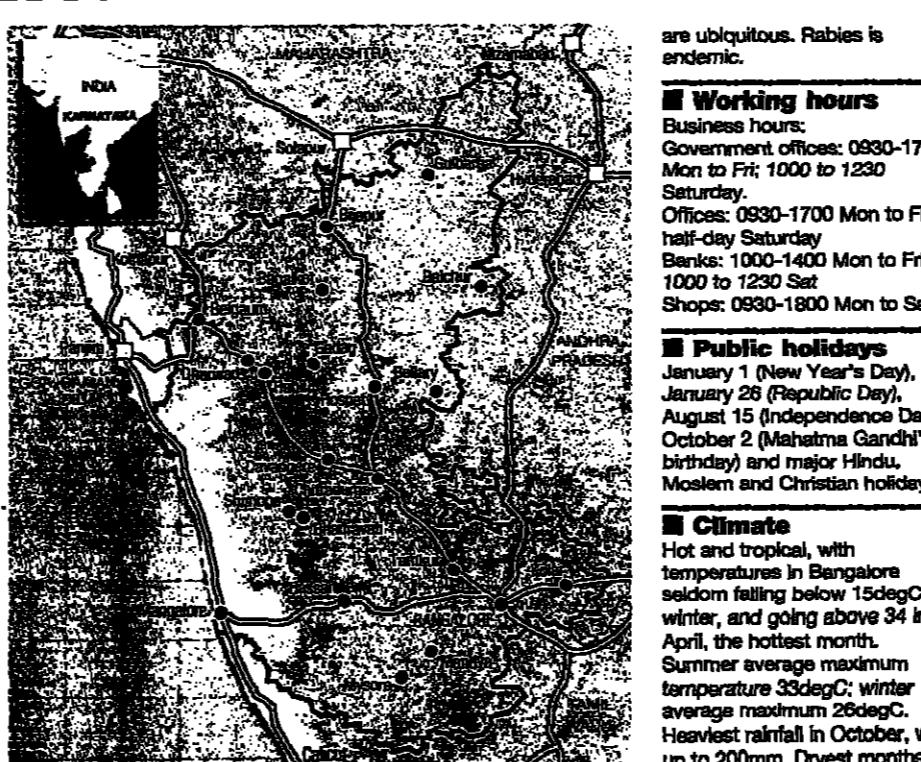
■ Air links

No international airport, but flights to other main Indian cities.

■ Health Control

Yellow fever. Vaccination required if arriving within six days, from or via an infected area, or from most African, Central or South American countries.

Precautions recommended



are ubiquitous. Rabies is endemic.

■ Working hours

Business hours:

Government offices: 0930-1700

Mon to Fri: 1000 to 1230

Saturday:

Offices: 0930-1700 Mon to Fri,

half-day Saturday

Banks: 1000-1400 Mon to Fri,

1000 to 1230 Sat

Shops: 0930-1800 Mon to Sat

■ Software: The state is home to some 114 companies, reports Paul Taylor

Bangalore India's 'silicon plateau'

Growing domestic and international competition casts a cloud over industry

Bangalore's computer software industry has experienced explosive growth over the past five years, earning Karnataka's state capital the title "India's Silicon Plateau".

Now, however, there are concerns over whether that growth can be sustained in the face of growing domestic and international competition, inadequate infrastructure and escalating costs.

According to G. S. Varadarajan, director of the government-backed Software Technology Park scheme in Bangalore set up to encourage the development of export-oriented software industry, there are 114 of these companies in the area.

Among the indigenous high technology companies which have established themselves in Bangalore are Wipro Systems, one of the largest Indian hardware and software vendors; Infosys Technologies; and Sonata Software.

These in turn have been followed by a galaxy of multinational IT companies which have adopted varying strategies to tap into the local labour market of software engineers and gain competitive advantage through what has become known as "offshore outsourcing".

Some like Digital Equipment, International Business Machines and British Aerospace have formed joint ventures with existing Indian partners. Among them Tata Information Systems, IBM's hardware and software joint venture with Tata Industries, has grown rapidly to become one of the largest IT companies in India.

BAE-HAL, a joint venture between the UK-based group and Hindustan Aeronautics and Unit Trust of India, formed two years ago is focusing on real time systems such as air traffic management, and maintains Sunlife Assurance's annuity system remotely using a dedicated high-speed satellite datacoms link.

Others, including Texas Instruments, one of the offshore pioneers, have set up wholly owned subsidiaries focused on export markets - TI's Bangalore operations are involved in advanced semiconductor chip design.

Meanwhile, US groups including Hewlett-Packard and Motorola have established manufacturing operations in Electronic City - a government and state-sponsored technology park complete with satellite earth station facilities 18km outside Bangalore, designed to serve the fast growing domes-

tic market.

More recent additions to the Bangalore technology roll call include VeriFone, the US transaction automation group; Siemens Communications Software, a wholly owned subsidiary of the German conglomerate; Oracle Software, which have both set up software development centres; and Compaq Computer, which is aggressively attacking the domestic PC market.

Many of these companies are growing by more than 50 per cent a year and employing rapidly increasing numbers of graduates. For example Siemens' Communications, set up 18 months ago to build software for the group's digital switching systems, already employs 250 people. Hans Krafer, managing director, plans to grow his workforce of software engineers to 1,000 by the end of the decade.

According to Kunal Kashyap, a consultant with Arthur Andersen in Bangalore, 85 per cent of new software companies that come to India choose Bangalore as their headquarters, mainly because of the availability of "a large pool of low cost professionals".

Andersen has advised a number of multinationals on siting for their new Indian operations. Based on a range of factors including transport, power, telecommunications, labour availability and "liveability", it rates Bangalore as the first preference for locating a new software development.

Bombay, which actually boasts more indigenous software companies than Bangalore, is ruled out because of its extremely high property prices, while Andersen says Delhi and Madras could be considered as "alternative, backup locations".

The Karnataka capital owes its success in attracting new IT investments to a combination

of political, industrial and geographical factors.

Back in the 1950s, the Indian government decided to establish several strategically important public sector industries in Bangalore - well away from India's northern borders. These public sector companies included Hindustan Aeronautics, Bharat Earth Movers, Bharat Electronics, Hindustan Machine Tools and Indian Telephones Industries - names which still play an important role in the state and the country as a whole, employing thousands of people.

When first the indigenous Indian computer software and services industry began to develop in the early 1980s, Bangalore's public sector employers, among the few Indian organisations with extensive software and hardware installations, provided a ready source of expertise.

By the mid 1980s, IT companies in the US were already experiencing a shortage of software engineers - a shortage which led to large numbers of Indian engineers going to work for American technology companies, and to the emergence of an Indian software industry based on the supply of trained software engineers to US firms on short-term contracts.

The "body shopping" business was based largely on the relatively abundant supply of cheap Indian engineers who could be hired then for a fraction of the salaries of their Californian colleagues. However as US and other western companies built up confidence in the quality of Indian software, developers switched from on-site development to offshore services supplied from India.

At the same time, the liberalisation of foreign ownership rules, the drive for export earnings and the opening up of the domestic economy which was begun in 1991 has encouraged a growing number of foreign IT

companies to establish their own operations in India. Initially many of them used their Indian start-ups for tedious programming jobs. But now many of them are relying on their Indian operations to design, build and test complex software applications for the global market.

Bangalore has had a number of key advantages when it comes to attracting the new foreign investment. First and foremost is a supply of well-educated engineers. Bangalore is home to a large number of national research laboratories and prestigious higher education establishments, including one of India's six Indian Institutes of Technology.

The state of Karnataka as a whole has 18,000 college places for engineering. Despite rampant wage inflation - particularly for experienced software engineers - a first-class graduate can still be recruited for about Rs12,000 a month (about £2,800 a year), although a new recruit can expect his salary to triple over three or four years.

But most start-ups say that relatively low labour costs are only one reason for setting up operations in Bangalore. "We did not come here to save money, we did not come here to service the Indian market," says Ranjan Chak, executive director of Oracle Software. "We just needed to expand our resources and getting established here was a way to minimise the risks."

Other factors include the state's relatively good record of labour relations, the Karnataka government's positive attitude towards foreign investors, and Bangalore's pleasant climate.

With an altitude of just over 900 m and relatively light rainfall, Bangalore has been described by its inhabitants as having "an air-conditioned climate". Until recently the city

was also relatively uncrowded and land prices and housing were cheap compared with Bombay or Delhi.

But Bangalore's success in attracting new business ventures and its rapid population growth is taking its toll on the city's infrastructure, which is on point of collapse. Bangalore has no effective public transport system - and no taxis - so the pot-holed, congested and polluted streets are bursting at the seams.

Most crucially, power cuts and voltage reductions are a daily occurrence. Although software companies are not big power users, they must install voltage regulators, uninterrupted power supplies and generators to run their computers.

"Power is a major concern," admits Andersen's Kashyap. Similarly although historically Karnataka has had enough water there is now a looming shortage - mains water is only available two days a week and bore-holes are drying up.

The local telephone network has improved dramatically, but according to John Whiting, managing director of TISL, the IBM-Tata joint venture, one in three calls still fail to get through to TISL's switchboard.

Meanwhile he warns that official restrictions over the deployment of higher capacity satellite links could constrain growth. Whiting, who is also chairman of the American

Business Council in Bangalore, warns bluntly: "The business community feels there is not a plan to handle the high growth rate here."

Overall costs are growing at about 25 per cent a year, says V. Chandrasekaran, president of Wipro Systems. The price of office space on in the central business area has risen from Rs1,800 a square foot two years ago to between Rs6,000 and Rs8,000 today, although plans for a new Singapore-financed Technology Park on the outskirts of Bangalore could eventually ease pressure.

Meanwhile, staff turnover is high and employers in the industry report that wages are rising by an average of 20 to 25 per cent a year. "From a multinational's point of view it's not a critical issue yet," says Krafer of Siemens Communications.

"As long as salaries are at an appropriate level, then the software industry will flourish. However he, like other managers, warns that if salaries continue to spiral, he would be under pressure to move the operations back to Europe. "That is a danger for India," he says.

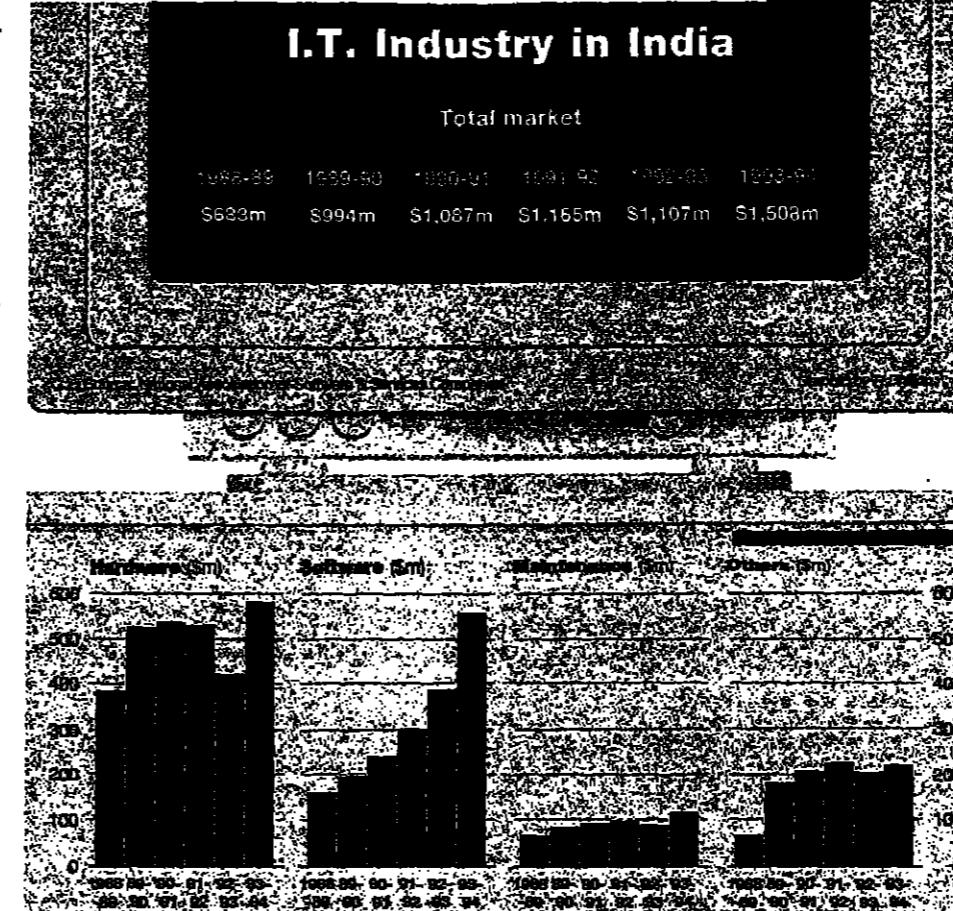
"If things go well Bangalore could become the software capital of the world," says Mr Varadarajan, in his office in the Electronic City. But most industry leaders warn that unless the city's infrastructure is improved urgently, new IT investments may go elsewhere.

government which was opposed to the Janata Dal government in New Delhi.

The present Tamil Nadu chief minister, the formidable Ms Jayalalitha, refused to talk to her Karnataka counterpart in the early 1990s. At one point, she began a "fast until death" in order to persuade the central government to implement an order of the tribunal. Each year, passions are whipped up, lives are lost and property destroyed. The Supreme Court in New Delhi is presently hearing petitions from both the states.

The dispute over the northern river Krishna also stems from the formation of Karnataka, since much of the river basin was formerly in Hyderabad state which became the present Andhra Pradesh. The government in Bangalore, which is in the south, showed little urgency in accessing the water from the Krishna.

The dispute with Andhra



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"If things go well Bangalore could become the software capital of the world," says Mr Varadarajan, in his office in the Electronic City. But most industry leaders warn that unless the city's infrastructure is improved urgently, new IT investments may go elsewhere.

Top 20 Indian Software Exporters		
Rank	Company	Exports (\$m)
1	Tata Consultancy Services	2,000.00
2	Tata Units Ltd	750.00
3	HCL Hewlett Packard Ltd	405.00
4	Digital Equipment (India) Ltd	384.10
5	ICL Ltd	322.50
6	Wipro Systems Ltd	301.50
7	Silversine Industries Ltd	300.00
8	Pentium Software & Exports Ltd	282.50
9	Patni Computer Services	274.90
10	Infosys Technologies Ltd	247.30
11	Information Management Resources	243.70
12	Siemens Information Systems Ltd	199.80
13	Square-D Software Ltd	194.90
14	Chitrap Overseas Software Ltd	155.30
15	Gitscorp Information Technology Industries Ltd	144.60
16	Tata Information Systems Ltd	140.90
17	Mahindra British Telecom Ltd	138.60
18	Texas Instruments Ltd	138.40
19	PSI Data Systems Ltd	137.30
20		

Source: National Association of Software & Services Companies

■ Infosys: Something of a darling among foreign investors, writes Mark Nicholson

Aiming for the \$100m mark

GE, Reebok, Holiday Inn and at least one leading US bank are clients

It's a long, grinding haul out to Electronics City, the state-run high-tech park which houses the headquarters of Infosys, one of India's most ambitious and best regarded software companies. 20km of delapidated road clogged with mostly delapidated trucks and cars. Small wonder Infosys has built a dormitory for the candle-burners among its 1,000 on-site workers.

But there is nothing grinding or delapidated about Infosys' bright and airy new 13,470 sq m centre, which it claims to be India's biggest single software facility, nor about this relatively small company's progress towards its considerable ambitions.

"It's our desire to be a \$100m company by March 31, 2000," says Mr N. R. Narayana Murthy, chairman and managing director. "I want to have 1,000 rupee millionaires among our staff here. In US terms, we probably have about 50 dollar millionaires here today."

Including, presumably, Mr Murthy, one of seven software engineers who founded the company in 1981 with, he claims, \$300. Six of those seven remain, all board members and full time Infosys employees, in a company which last year turned in a 32 per cent rise in net profits to \$3.5m on gross revenues of \$16m through sales of software services and its own products. 85 per cent of which to clients overseas. Of which, says Mr Murthy, more than 30 main clients, are For-

rise to 40 per cent of turnover by 2000.

Infosys at present offers three main products: Eagle, a warehouse management software system; DMAP, a system for distribution management; and Bancs 2000, a software package for complete bank branch automation - a product already installed with several Indian banks and financial institutions and which is fast finding takers in Africa. Further products, says Mr Murthy, are in the works.

Indeed, sustaining a competitive edge in an industry where a lead in technological or software development can last only a matter of months is clearly Infosys' priority, and one Mr Murthy puts in terms of finding, training and retaining the best of India's young software engineers. Infosys claims to lose about 10 per cent of staff to rivals, or bigger companies overseas, each year - a figure about half the average for other Bangalore-based software houses.

The company hired 200 new recruits last year, culled from the Indian Institute of Management and other high-grade Indian colleges. Computer and software knowhow is less the criterion of selection, company managers say, than the "learnability" of candidates. "The only constant in this business is change," says Mr Murthy, "so we look for people who can learn quickly, and that tends to mean younger people." He says for every five recruits, the company will interview 100.

To keep them, he says, Infosys seeks to "empower" new recruits early, giving them responsibility for new projects and applying a meritocracy backed up by the stock ownership programme and the sight

of the company's six now rather wealthy founders at work on the shop floor. "None can be on the board who is not a full-time employee - as a matter of principle," says Mr Murthy. "People have encouraged us to have non-executive members, but if we want a different view, they should to find a business which could grow in its own terms outside the constraints of early 1990s India, those of licensing and government controls, where industry was led by big business houses with political connections. "We saw software as an area where professionals could leverage a business on their own," he says.

Running through a list of India's biggest business houses, he says few have so far managed successfully to cultivate their own software businesses. "The old, feudalistic way of running companies doesn't work," he says. "You need to keep the brightest and best by empowering them, giving them responsibility. It needs a different kind of leadership."

The approach seems to have worked so far. Infosys' investors certainly have faith. Stock which sold at Rs56 two years ago is now trading above Rs460 a share and is, according to one UK analyst, an equity on which Infosys' institutional shareholders are sitting tight.

The wheels of economic reforms are propelling India ahead to meet the developed economies of the world. And Karnataka - India's eighth largest state - is steadily emerging

as the country's economic magnet.

In just the last four years, Industrial Licences, EOU Registrations and Industrial Entrepreneurs' Memorandum have shot up - from 201 with investments of Rs. 10.5 billion to 1043, with investments of Rs. 201 billion. In fact, since December 1st, 1994, 8 mega projects involving an investment of Rs. 1768.86 crores and medium projects worth Rs. 360.71 crores were cleared. The investment momentum has truly gathered pace. The dynamic Industrial Policy, a comprehensive package of concessions and subsidies and KSIIDC's catalytic role have all helped make Karnataka the focus of attention - both nationally and internationally.

KSIIDC's package for industrialists, in fact, is tailor made to suit all their needs - infrastructure assistance, term loans, equity participation, equipment leasing, deferred payment guarantee and a range of merchant banking and financial services. Let KSIIDC help you. Come to Karnataka.

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Few Prestigious Units assisted by KSIIDC

- The Khodiy Group of Industries
Breweries and Distilleries
- Vintage Foods & Industries Ltd.
Cheese and Milk Products
- Karnataka Petrosynthesis Ltd.
Polymer Alloys & Blends
- Ramanashree Group of Companies
Hotels, Resorts, Developers & Builders
- Karnataka Oswal Oilpains Ltd.
Palm Oil
- Murudeshwar Ceramics Ltd.
Ceramic Diamond

INTERNATIONAL CAPITAL MARKETS

Lukewarm response to D-Mark deals

By Conner Middelmann

The D-Mark sector sprang back to life with four medium-dated bonds, but the deals, three of which were triple-A rated five-year bonds, got a lukewarm reception.

While most dealers did not quibble with the terms of the issues, they said the five-year area – one of the few sectors in the eurobond market offering

INTERNATIONAL BONDS

attractive swap opportunities – was still suffering congestion after a glut of issuance earlier this year.

"The market can't take any more triple-A rated five-year paper," said a Frankfurt dealer.

Landwirtschaftliche Rentenbank issued DM300m of 5.75 per cent five-year paper via Nikko Bank, a large chunk of which was aimed at Japanese investors.

Priced at 33 basis points over the corresponding Bobl, the spread widened to around 35 basis points after the bonds were freed to trade.

BNG, the Dutch municipal financing institute, also tapped the five-year sector with DM250m of 5.825 per cent bonds via BZW. The spread of 28 basis points over Bobl was deemed aggressive and the gap widened to around 32 basis points, dealers said.

Ford Credit issued DM250m of five-year bonds via Deutsche Bank. Its deal got a slightly more enthusiastic response from continental European retail investors for its higher spread of 62 basis points over Bobl, reflecting the borrower's lower credit rating of A1/A.

In the dollar sector, TMCC's \$750m issue of five-year bonds was a resounding success, being several times oversubscribed. Its yield spread over Treasuries, 22 basis points at launch, narrowed to 20 points by the close.

"It was a fairly priced deal, they had a great story to tell – everything about it was right," said one dealer. One of the lead managers said about 50 per cent of the bonds had gone into Asia and the rest into European accounts.

Meanwhile, a £100m 10-year issue for London Electricity, the top-rated UK electricity

company, got a warm welcome, with a third of the bonds placed in continental Europe, according to HSBC Markets.

Bonds previously issued by electricity companies had been

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount	Coupon %	Price	Maturity	Fees %	Spread bp	Book runner
US DOLLARS	750	6.125	98.4939	Oct 1998	0.25%	+22/614/-00	Nikko/Normura/CSFB/Warburg
	300	5.75	100.00	Oct 2000	0.25%	+32/614/-00	Nikko/Normura/CSFB/Warburg
	100	11.508	100.00	Oct 1998	1.125%	+365/614/-20	Salomon Brothers/Int'l.
D-MARKS	500	3.625	99.9881	Oct 1998	0.25%	+34/614/-00	Deutsche Bank
Landwirtschaftliche Rentenbank	300	5.75	100.00	Oct 2000	0.25%	+32/614/-00	Nikko Bank (Deutschland)
Ford Credit Europe	250	5.25	102.127	Nov 2000	2.50%	+20/614/-00	Deutsche Bank
Ford Credit Europe	250	8.00	102.127	Nov 2000	2.50%	+20/614/-00	Deutsche Bank
YEN	100n	(i)	100.40	Oct 2015	0.40	-	Nikko Europe
National Australia Bank* Merrill Lynch & Co.*	100n	4.50	99.70	Oct 1998	0.375	-	Merrill Lynch International
SWISS FRANCS	150	7.125	101.00	Nov 1998	1.50	-	Credit Suisse
Republic of Argentina	150	7.125	101.00	Nov 1998	1.50	-	Credit Suisse
STERLING	200	7.625	98.9811	Dec 2000	0.25%	+18/614/-00	JP Morgan Securities
UK International Financials	100	8.625	98.2461	Oct 2000	0.35%	+32/614/-00	HSBC Markets
LUXEMBOURG FRANCS	30n	zero	64.85	Dec 2002	1.375	-	Credit European
Kingdom of Sweden (tops Financial)	20n	8.75	102.50	Dec 2002	1.875	-	Credit European
AUSTRALIAN DOLLARS	100	zero	67.70	Oct 2000	0.25	-	Nikko Europe
Kreditbank Int'l. Financial	100	7.50	98.8256	Dec 2001	0.30%	+50	ABN Amro/Hoare Govett
First name, non-callable unless stated. Yield spread (over relevant government bond) at launch supplied by lead manager. *Underf. + Floating rate note. *Sem-annual coupon. R: fixed re-pricing prior to re-call. a) short re-call. b) 3-mth Libor +15bp. c) 5.70% in AS or 5.10% in DM. Issues option. d) Principal repaid in US\$ d) 1 to 19/10/95, 1.3% to 19/10/97 and 1.7% thereafter. e) Standard utility investor put option. f) Over Interpolated yield. g) Long 1st coupon. h) Short 1st coupon.							

under pressure amid takeovers and fears of rating downgrades, but the recent recovery of the sector helped this issue considerably.

Another £200m of five-year bonds for Germany's KfW, priced at 16 basis points over gilt, were slower off the mark but saw demand from continental European investors, said lead manager J.P. Morgan.

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Bonds previously issued by electricity companies

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OFFSHORE INSURANCES

MARKET REPORT

Takeover cash gives further boost to equities

By Steve Thompson,
UK Stock Market Editor

More evidence that cash from the recent spate of takeover bids in the regional electricity sector has been pushed back into the equity market, plus a fundamental stock shortage across the market, drove UK shares higher again yesterday.

Once again, the possibility of imminent corporate activity was said to have been behind strong gains in various sectors of the market.

True to recent form, the utilities provided more than their fair share of interest, with speculators shifting their sights in the electricity stocks

towards East Midlands Electricity and Yorkshire.

Another hint in utilities was that the much heralded bid for Northumbrian Water from Lyonnaise des Eaux would come in lower than previously thought.

The FT-SE 100 index ended a buoyant session only a shade below the day's best, closing 19.9 higher at 3,544.1. The second-line stocks continued to leave their senior brethren behind, with the FT-SE Mid 250 index climbing 15.2 to 3,988.8.

Strong gains across the board in the equities market owed nothing to Wall Street, where the Dow Average, which dropped some 11 points overnight, came in weaker again,

falling well over 20 points within 90 minutes of London's close, with US markets said to be increasingly nervous ahead of tomorrow's US non-farm payroll figures.

Dealers did point out, however, that European markets had taken heart from the recent encouraging performance of US Treasury bonds, where yields have moved to their lowest levels in this year.

The trend in US bonds was said to have sustained UK gilts, which ended a few ticks higher yesterday. Some traders felt the market was already discounting more bid activity. "It wouldn't take too much for this market to get very windy indeed," said one. Strategists are

becoming increasingly cautious as the FT-SE 100 moves to within striking distance of its all-time high.

The best individual performances in the FT-SE 100 came from Court-aids and the two classes of HSBC stock, where SBC Warburg was said to be promoting big switching between the Hong Kong and UK registered stock.

On the downside, Bank of Scotland took the dubious honour of worst performer in the premier index, after announcing disappointing half-year profits and a below consensus dividend.

Of the front runners in the FT-SE Mid 250, Vickers responded to broker recommendations, while Willis

Corroon, the insurance broker, caught up with fellow broker Sedgwick, which made rapid gains on Tuesday. Both stocks have been languishing at near-record lows.

Turnover in equities increased significantly, reaching 749.2m shares by 6pm. Activity in non-Footsie stocks accounted for 60 per cent of overall trade. Tuesday's exceptionally heavy programme trading business gave a substantial boost to customer turnover, which topped the 2.2bn mark, eventually settling at 2.03bn. Retail business has topped 2.2bn once in the past two weeks, indicating that the institutions have been increasing their exposure to the equity market.

Price cut
hopes for
chemicals

Hard-pressed chemicals group Courtaulds, left behind within the sector because of raw materials worries, bounced back to record the best performance in the FT-SE 100.

The shares had fallen 60p over recent weeks, but Kleinwort Benson picked up on press articles suggesting that the price of two key raw materials used by the company were stabilising, and possibly falling.

Yesterday, the house was telling clients that acrylonitrile, used in the production of acrylic fibres, appeared to be falling, while wood pulp, up at a record high, could be peaking.

Mr Mike Lewis of Kleinwort Benson commented: "The gross margin pressure they have had from raw materials prices is quite significant. The whole market is waiting to call the turn on this one." As a result, Courtaulds shares jumped 15 to 415p on turnover of 1.8m.

Recs again active

Bid activity in the regional electricity companies centred on East Midlands, which jumped for the second day running. The shares advanced 26 to 415p.

The company is one of the six remaining independent electricity groups along with London, Seaboard, Swalec, Yorkshire and Northern. Dealers were suggesting a possible

link with Yorkshire, although Yorkshire spokesmen were pouring cold water on the idea.

There was also renewed talk that British Gas might be interested in a utility but the company has apparently been steering away from that. Turnover in the stocks remained subdued but, as analysts pointed out, it was the turnover in Southern Electricity last week, which raced more than 60p ahead of the company announced it was in talks.

All the bid contenders - except for Northern which had divested much of the share value during its fighting with Trafalgar house - were up yesterday. London bounded 14 to 411p, Seaboard 10 to 503p and Swalec 7 to 933p. Northern declined by 15p.

Brokers Williams de Broe turned seller on British Steel. The stock saw 6.9m shares traded and finished 3% lower at 181p.

In the waters, Northumbrian, seen as a target for Lyonnaise des Eaux, of France, receded 14 to 1019p. The market had forecast a bid price of £12 a share but, yesterday, put on 111p and Wimbley closed 5

undervalued stance from ABN Amro Hoare Govett, which hosted a lunch for institutional investors in London yesterday. The shares closed 17 higher at 262p in 2.3m traded.

Rolls-Royce, which is undertaking a series of Scottish presentations this week, added 4 at 182p. Footsie inclusion hopes got behind Smiths Industries. The stock capitalised at £1.8bn is one of the Footsie stocks should takeovers lead to gaps in the index.

It moved forward 8 to a new high of 587p for a two-day advance of 15p.

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higher at 113p. Wolseley, which puts out full-year results later this month, added 6 at 373p.

That broad trading trends in the industry remain negative was borne out by the interim statement from plant hire specialist Hewden-Stuart. Smith New Court cut its profits estimate for this year by 13 per cent to £37m. The shares dropped 9% to 133p.

Rumours of boardroom changes, possibly before the end of the month, continued to track electronics giant GEC.

The shares closed a penny firmer at 330p after another heavily traded session in which 9.1m shares changed hands.

Bank of Scotland's interim results were in line with forecasts but costs were up 17 per cent and the disappointment over the underlying figures was responsible for sending the shares down 7 to 240p, the worst performance in the FT-SE 100.

Distribution and storage specialist Transport Development came off 6% to 265p following a placing of 17.4m shares by NatWest Securities.

Troubled UK exhibitions organiser Blenheim, which has now largely completed a restructuring programme, gained 16 to 269p after announcing current trading was in line with its budget.

Chemists' Chain Boots was a strong feature as the shares appreciated 8 to 581p on reports that the summer's extreme weather had boosted trading.

Talk of a broker downgrade in Great Universal Stores along with concerns about the group's mail order business, left the shares 3 lighter at 603p after trade of 2.4m.

Storehouse eased 2 to 300p on nervousness ahead of today's trading statement.

Reduced interim profits from Austin Reed, together with a cautious statement, left the

shares 10% lower at 298p.

Alternative Investment Market. For a full explanation of all other symbols please refer to The London Stock Service notice.

Oct 4 Data based on Equity shares listed on the London Share Service.

London market data

Rises and falls

Total rises

Total falls

Some

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4 pm close October 4

NYSE COMPOSITE PRICES

Stock	IV	Stk	Div	E	1995	High	Low	Close	Chg.	Per	Prev.
Continued from previous page											
375 301-Sovereign	3.03	21	10	23	365	365	365	365	-	-	
302 244-Southern	0.53	14	10	11	10	10	10	10	-	-	
281 252-Southern Fin	0.53	14	10	11	10	10	10	10	-	-	
241 202-Southern Corp	1.44	59	17	10	102	241	241	241	-	-	
111 245-Southern Corp	1.00	48	10	10	77	77	77	77	-	-	
501 274-SouthernCo	0.26	23	12	3	75	74	74	74	-	-	
325 255-SouthernCo	1.16	21	10	10	103	425	425	425	-	-	
201 114-SouthernCo	0.16	4	18	20	202	245	245	245	-	-	
201 115-SouthernCo	0.40	10	10	10	10	10	10	10	-	-	
355 256-SouthernCo	0.82	21	20	20	20	495	495	495	-	-	
272 144-SouthernCo	0.16	5	14	15	15	15	15	15	-	-	
161 145-SouthernCo	0.16	5	12	15	15	15	15	15	-	-	
401 254-SouthernCo	1.45	22	8	115	192	195	195	195	-	-	
301 254-SouthernCo	0.50	18	25	265	274	274	274	274	-	-	
270 154-SouthernCo	0.82	23	103	445	455	455	455	455	-	-	
201 114-SouthernCo	0.16	4	18	20	20	161	161	161	-	-	
201 115-SouthernCo	0.40	10	10	10	10	10	10	10	-	-	
355 256-SouthernCo	0.82	21	20	20	20	495	495	495	-	-	
272 144-SouthernCo	0.16	5	14	15	15	15	15	15	-	-	
161 145-SouthernCo	0.16	5	12	15	15	15	15	15	-	-	
401 254-SouthernCo	1.45	22	8	115	192	195	195	195	-	-	
301 254-SouthernCo	0.50	18	25	265	274	274	274	274	-	-	
270 154-SouthernCo	0.82	23	103	445	455	455	455	455	-	-	
201 114-SouthernCo	0.16	4	18	20	20	161	161	161	-	-	
201 115-SouthernCo	0.40	10	10	10	10	10	10	10	-	-	
355 256-SouthernCo	0.82	21	20	20	20	495	495	495	-	-	
272 144-SouthernCo	0.16	5	14	15	15	15	15	15	-	-	
161 145-SouthernCo	0.16	5	12	15	15	15	15	15	-	-	
401 254-SouthernCo	1.45	22	8	115	192	195	195	195	-	-	
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201 114-SouthernCo	0.16	4	18	20	20	161	161	161	-	-	
201 115-SouthernCo	0.40	10	10	10	10	10	10	10	-	-	
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270 154-SouthernCo	0.82	23	103	445	455	455	455	455	-	-	
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272 144-SouthernCo	0.16	5	14	15	15	15	15	15	-	-	
161 145-SouthernCo	0.16	5	12	15	15	15	15	15	-	-	

AMERICA

Technology shares retreat in low volume

Wall Street

Investors continued to batter technology shares in early trading yesterday, bringing losses in the Nasdaq composite, which is weighted towards that sector, to nearly 5 per cent in the past week and a half, writes *Lisa Bransten* in New York.

At 1pm the Nasdaq composite was 18.50 lower at 1,001.85. The Pacific Stock Exchange technology index added a decline of 2.8 per cent to the 0.9 per cent it lost on Tuesday.

Volumes were very thin due to the Yom Kippur holiday.

Leading the technology decline were semiconductor shares, five of which were downgraded by an analyst at SoundView Financial Group who said that an easing of the semiconductor shortage could have an impact on prices.

LSI Logic was the hardest hit of the companies included in the report, falling 11 per cent or \$6 to \$50. The others were: Integrated Device Technology, off 10 per cent or \$2 at \$20.75; VLSI Technology, \$2.12 lower at \$28.1; and National Semiconductor, down 1.1% at \$25.1.

Other sectors posted more modest losses, with the Dow

Jones Industrial Average underperforming the more broadly based Standard & Poor's 500 as fears about poor third-quarter earnings continued to weaken cyclical shares. The Morgan Stanley index of cyclical shares shed 1.5 per cent in early trading yesterday.

Weak cyclical issues in the Dow included Du Pont, \$1.14 cheaper at \$64.6; International Paper, \$1.14 lower at \$39, and United Technology, which shed \$1.14 to \$83.4.

At 1pm the Dow was off 20.23 at 4,729.47, while the S&P 500 dipped 2.14 to 580.20 and the American Stock Exchange composite lost 3.85 at 532.75. NYSE volume came to 1,884 shares.

US Treasuries were steady as economic data on August manufacturing orders and the index of leading economic indicators were both in line with the median estimates from economists. The dollar, however, softened as traders took some profits before this weekend's meeting of the G7 finance ministers.

Bankers Trust declined \$1.4 to \$63.8 after a judge allowed Procter & Gamble to add a racketeering charge to its lawsuit against the US bank. P&G added \$4 to \$78.4.

Canada

Toronto drifted lower at mid-day as the market entered the traditional October doldrums. The TSE 300 composite index eased \$0.14 to 4,492.68 in volume of 36.4m shares.

Financials were mostly firm, with Bank of Nova Scotia up C\$1.58 to C\$29.4; and the Bank of Montreal gave up an early advance to trade C\$1.5 down at C\$30.4.

Leaders among losing stocks included the Four Seasons Hotels chain, which dropped C\$1.1 to C\$16, and the software maker Softrax International, which fell C\$1.1 to C\$5.4.

Another falling issue was Tee-Comm Electronics, which makes satellite television dishes, down C\$1.1 to C\$17.7 after its sharp rise during the past few sessions.

SOUTH AFRICA

Demand for blue chip industrials picked up in Johannesburg on positive local economic factors and expectations of strong corporate earnings growth.

The overall index gained 12.3 at 5,662.3. Industrials moved forward 7.4 to 7,103.9 and golds improved 5.9 to 1,494.7.

Weak Mexico pressures Brazil

Mexico City was down a further 1.2 per cent in early trade following the rise in domestic interest rates. The IPC index declined 28.02 to 2,249.06.

SAO PAULO resumed its downward trend and was off 0.8 per cent in light midday trading following the drop on the Mexican bourse. The Bovespa index stood 350 lower at 44,892 at 1pm in thin turnover of R\$133m (\$135.8m).

Speculation ahead of mid-October options and

futures settlements also contributed to the market weakness, brokers said.

Telbras retreated 0.7 per cent to R\$43.50 and Eletrobras preferred slipped 0.4 per cent to R\$25.78 by noon. Petrobras preferred was traded at R\$55.01, down 1.5 per cent.

Buenos Aires was slightly firmer by mid-morning in spite of the release of data showing that inflation had risen slightly during September. The Merval index put on 2.18 at 560.13.

The CAC-40 index moved forward 3.17 to 1,903.87.

EUROPE

French car components sector tumbles

Underlying weakness in the car components sector was demonstrated in PARIS, where Sommer-Alibert tumbled by 14 per cent following brokers' downgrades. The shares lost FFr238 to FFr1,460 in reasonable volume.

A perception that there were difficult times ahead for the industry put pressure on other companies. Bertrand Faure, falling FFr8.50 to FFr170.90, bringing its drop to 21 per cent since its year's high of FFr216 at the end of May. Valeo, which reported a 10 per cent increase in nine-month sales, fell C\$1.10 to FFr9.70 in reasonable volume.

FRANKFURT came back from a day's holiday, rose in sympathy with the Paris and Zurich gains on Tuesday, and traded in a narrow range as the Ibsi-indexed Dax index closed 14.59 higher at 2,211.90.

The recovery in the dollar helped, although this was trimmed back by profit-taking after good gains in the US and Asia overnight.

A small cut in the repu rate, meanwhile, highlighted the rise in bonds: financials responded, with Allianz, Bayer, BNP and Bayenverin rising

DM36 to DM2.80, 47 pgs to DM3.32 and 66 pgs to DM1.36

respectively; and utilities had another good day, with Veba, in particular, up 80 pgs to DM6.50 after Mr Michael Geiger, chairman of CS First Boston, said that the utilities, although liquid, had been hit by bond portfolio write-downs at this time last year, and that the potential absence of this problem in 1995 was still well placed.

Carmakers fared better, with Renault up FFr1.30 to FFr14.80 and Peugeot steady at FFr6.99. James Capel said yesterday it did not believe that the recently announced government initiatives to stimulate the French car market would have a significant impact on profits. "Contrary to general expectations," said the broker's automotive industry team, "we calculate that they [the incentives] will have virtually no effect on the profits of either company . . . the extent of the impact is within the margin of error on our profit forecasts, which we are therefore leaving unchanged for both years."

The CAC-40 index moved forward 3.17 to 1,903.87.

ASIA PACIFIC

Nikkei steady as Manila drops by 1.9%

Heavy Industries Y10 to Y430.

NTT, under ongoing pressure to break up its operations, continued to rise, adding Y9,000 to Y88,900.

In Osaka the OSE average moved up 175.52 to 19,614.75 in volume of 31.6m shares.

Robert Patten in Tokyo.

The Nikkei 225 average gained just 2.05 points to 18,145.08 following Tuesday's 403.15 rise. Equities remained in a narrow range all day, with a morning low of 18,056.20 and a high of 18,346.55.

The Topix index of all first section stocks moved up 7.63 to 1,451.99. Winners outnumbered losers by 660 to 343, with 178 issues unchanged. Volume was estimated at 360m shares, up from the estimated 253.87m that changed hands on Tuesday.

The capital weighted Nikkei 300 added 1.44 to 272.56. In London the ISE/Nikkei 50 was 1.03 firmer at 1,239.10.

Sentiment was supported by the overnight rise of the dollar above to the Y101 level in New York. But early profit-taking after Tuesday's strong move capped upward movement in the morning.

At one point the Nikkei dipped below Tuesday's close. In the afternoon session, while large-capital shares continued to attract some buyers, high-priced electronics stocks such as Fanuc began to show gains.

Fanuc jumped Y320 to Y4,800, while TDK added Y80 to Y5,090 and Kyocera moved ahead Y40 to Y8,440.

Steelmakers, among Tues-

day's winners, continued their advance. Nippon Steel, which announced plans to buy Compania Vale do Rio Doce, the world's largest iron exporter, once it is privatised by the Brazilian government, rose to the top of the day's most active list, advancing Y4 to Y351 in the process.

Shipbuilders also built on the previous day's gains. Mitsubishi Heavy Industries climbed Y6 to Y784, Hitachi Zosen Y10 to Y909, Kawasaki Heavy Industries Y6 to Y426 and Ishikawajima-Harima

Y10 to Y430. Kepco was actively traded, rising Won700 to Won29,600, with today's pricing of a \$300m ADR issue attracting investors' interest.

SYDNEY roared the negative sentiment in US equity markets, resulting local investor caution, and a lack of interest from Asian investors as the All Ordinaries index ended 28.60 lower at 2,103.40.

A rising Australian dollar and falling base metal prices were also blamed for the setback. BHP was the most active share, falling 20 cents to A\$17.98. Western Mining dropped 23 cents or 2.6 per cent to A\$8.87.

SEOUL pushed higher on

FT-SE Actuaries Share Indices

THE EUROPEAN SERIES

Oct 4 Open 11.30 12.00 12.30 13.00 14.00 15.00 Close

FT-SE Eurotrack 100 1425.58 1424.93 1424.48 1424.35 1425.63 1424.42 1422.88

FT-SE Eurotrack 200 1520.13 1528.82 1529.42 1528.41 1527.92 1528.40 1527.32

FT-SE Eurotrack 500 1520.27 1520.27 1520.27 1520.27 1520.27 1520.27

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الجهاز المالي

IMF says world resilient to market turmoil

However, relatively optimistic global outlook carries a financial health warning, writes Robert Chote



The world economy has proven resilient to recent turmoil in the financial markets, the International Monetary Fund said yesterday. Although the Fund has become more pessimistic about the outlook for the industrialised economies, it has upgraded growth forecasts for many developing countries and some of those making the transition from communism.

The world economy is expected to grow by 3.7 per cent this year and 4.1 per cent in 1996. These growth rates are a little above the average recorded since the 1970s and would take the value of global output to more than \$20,000bn at market exchange rates for the first time next year.

Developing countries are forecast to enjoy economic growth of 6 per cent or more this year and next, outstripping the less than 3 per cent expansion of the industrialised economies as they have done for the last 25 years. Developing nations produce about 40 per cent of world output, compared with the 55 per cent accounted for by industrial countries and the 5 per cent produced by those in transition. On present trends the developing countries should overtake the industrialised ones in less than a decade.

Developing countries have benefited from greater openness and integration with the rest of the world economy and – unusually – growth in the developing world has been relatively unaffected by the most recent slowdown in the industrial world. Greater efficiency in agriculture has allowed developing countries to broaden their export base by expanding manufacturing.

While they have also diversified their export markets,

In the wake of Mexico's financial crisis, capital inflows to developing countries have weakened from the record levels recorded in the first half of the decade. Net inflows are predicted to run at a little under \$120bn this year and next, down from an average of nearly \$150bn a year over the previous four years but well up on the \$80bn a year recorded in the second half of the 1980s. The Fund calculates that if policy failures in the industrial countries reverse capital flows next year by raising long-term interest rates output in the developing world could be 4

industrialised countries threatened to provoke renewed turbulence in financial markets. Many developing countries risked overheating because of rapid growth or because of the difficulties of managing capital inflows. Transition economies might suffer setbacks to their stabilisation efforts in part because of the fragility of their financial systems.

Among the industrial countries, Japan is mired in one of its worst economic slowdowns since the second world war and needs to do more to kickstart recovery. But the IMF warned policymakers in North America and Europe that they should not overreact to signs

market confidence and continued solid economic performance in most countries was testament to the progress made in promoting financial stability and market-oriented structural reforms.

The Fund predicted that Mexico's economy should soon begin to recover.

In Latin America as a whole growth will be much lower this year than last, helping to reduce inflation. But growth should pick up again to 4 per cent in 1996.

The risk of overheating among developing countries is greatest in Asia, where the upward revisions to growth forecasts have been most significant. Continued high levels of capital inflows are contributing to upward pressures on demand in countries with inflexible exchange rates. Growth in Asian developing countries is expected to average more than 8 per cent for the fourth year running.

Growth prospects now look brighter in Africa as a growing number of countries adopt market-oriented reforms.

Growth in Africa is likely to accelerate from 3 per cent this year to 5.2 per cent in 1996. But significantly higher growth will be needed to improve living standards with many countries in the region still suffering from falling or stagnant per capita incomes, widespread poverty and unsustainable levels of debt. In much of sub-Saharan Africa debt burdens exceed four times export earnings.

"Few countries appear to have any realistic hope of servicing debt burdens of such a magnitude," the Fund said.

Economic performance in the transition economies varies from country to country, depending largely on how far down the road to economic sta-

Policy weaknesses in industrialised countries threaten to cause renewed turbulence in financial markets

per cent lower than it would otherwise be by the end of the decade.

Trade is expected to remain an engine of global growth, having expanded at almost twice the pace of world output over the last 35 years. World trade in goods and services is predicted to decelerate a little this year and next, but still to grow by 6.5 per cent in 1996.

Japan is expected to continue losing its share of world markets, with its export volumes likely to have gone up by only 6 per cent between 1991 and 1996 compared with a 34 per cent rise in world trade over the same period. After seeing its market share drop by a fifth since the 1970s, the UK is expected to gain share both this year and next.

The Fund warned that its relatively optimistic forecast was clouded by risks in both the short and medium term. Policy weaknesses in the

home ground, especially as their continued high levels of government borrowing provided little room for manoeuvre on interest rates.

Slower growth should be welcomed in the US – and in countries such as the UK and Australia, whose cycles are closely synchronised with it – as it alleviates inflationary pressure. The slowdown in continental Europe at first glance appeared more worrying because recovery there only got under way in 1993. But lower long-term interest rates and calmer financial markets are expected to allow growth there to continue at a little above its long-term trend rate.

"The storm that broke with the financial crisis in Mexico has been weathered well by most emerging market economies," the IMF argued. It added that the maintenance of

weaker growth on their own home ground, especially as their continued high levels of government borrowing provided little room for manoeuvre on interest rates.

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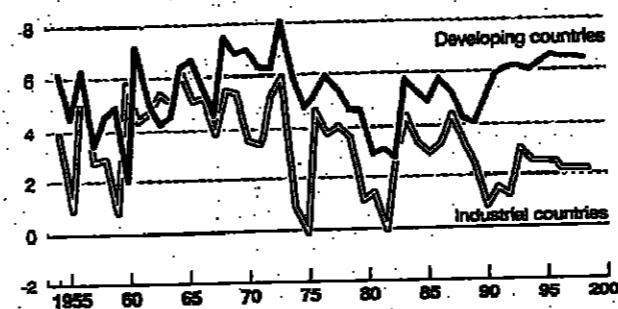
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World economic prospects

Developing and industrial countries

Output growth, %

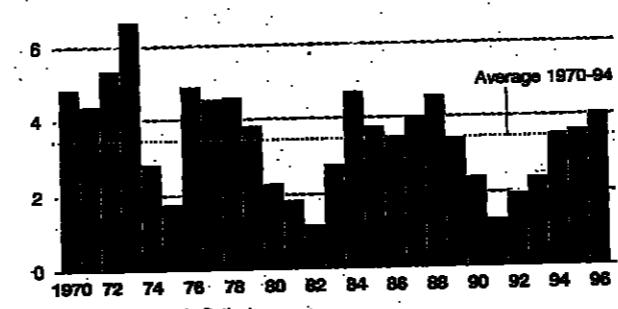
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World indicators

Real GDP growth, %

5



Source: World Economic Outlook

billisation and restructuring they have travelled. The more advanced countries – such as Poland, Hungary and the Czech Republic – are enjoying robust growth, helped by buoyant investment and trade growth. Laggards such as Russia, Belarus and Ukraine have seen output continue to decline into this year, even though official statistics may exaggerate the scale of decline.

The Fund noted that the fragility of financial systems was an important weakness in many transition economies. The accumulation of bad loans

has continued during the early years of the transition, even among recently formed institutions. The problem of loans to ailing enterprises had to be tackled, while there was a need for tougher prudential supervision, better assessment of credit risk, more stringent capital requirements and greater access for foreign banks.

The Fund said that the transition economies needed a comprehensive strategy for the reform of their financial systems – what was good enough for Japan was good enough for them. The accumulation of bad loans

Tokyo urged to provide fresh spur to growth

By Robert Chote, Economics Editor, in Washington

The Japanese government's Y14,000bn (\$136bn) stimulus package last month has significantly improved prospects for recovery but more needs to be done to reinvigorate the economy, the International Monetary Fund said yesterday.

The package, unveiled on September 20, is forecast to widen Japan's structural budget deficit – excluding social security – from 5.5 per cent of national income this year to 6.3 per cent in 1996.

Without the package the deficit would have narrowed from 4.9 to 4.7 per cent.

The Fund said the measures would probably mean that growth would be higher than its central forecast of 2.2 per cent next year, with 3 to 4 per cent expansion feasible. But it said that the government would have to start reigning in its borrowing as soon as the upturn was safely entrenched.

IMF economists warned that Japan's output was likely to remain 6 per cent below its potential level next year even if growth accelerated. Unemployment, already at a record high, was likely to rise further in the absence of a strong recovery.

The persistent weakness of activity is due to the combined effects of sluggish domestic demand, which is affected by balance sheet difficulties that arose after the bursting of the asset price bubble, the overhang of excess capital stocks and the strength of the

exchange rate," the Fund argued.

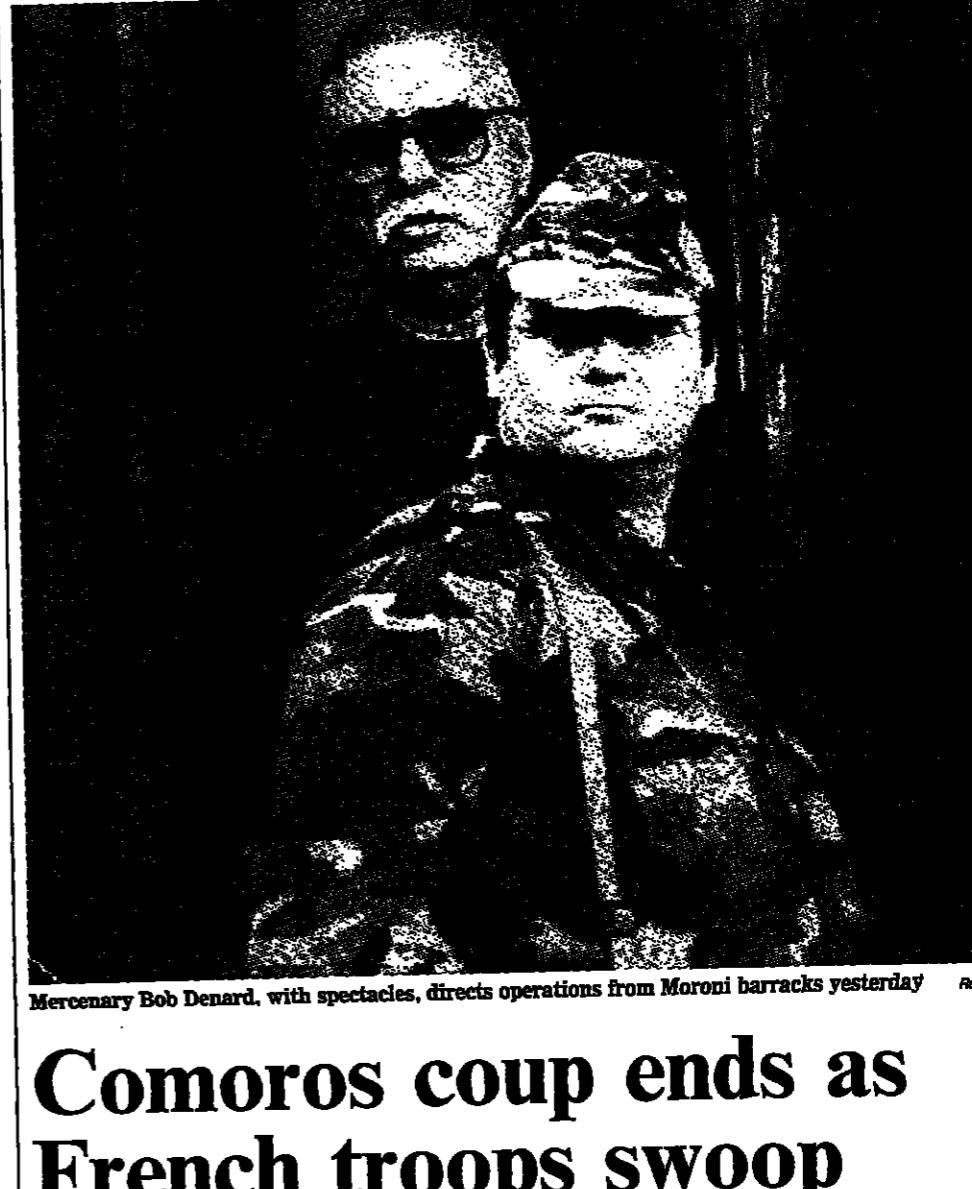
Mr Michael Mussa, the IMF's economic counsellor, said the recovery projected for next year was much weaker than would normally be expected in a country where output was so far below potential.

He said growth would be restrained as Japan's larger banks rebuilt their balance sheets by widening the spreads between the interest rates charged to lenders and offered to depositors.

Recent cuts in official interest rates had been useful, but "given the overall tepid economic environment, it is important for the authorities to keep the supply of liquidity ample," the Fund said.

The government should facilitate loan write-offs, encourage the use of loan securitisation, make more flexible use of deposit insurance funds and address the problems of housing loan companies.

Mr Mussa said there were more small financial institutions whose losses should be recognised and which should be closed or merged. Public money would be needed to tackle the problem. Japan also needed to tackle the over-regulation of its economy, which was slowing the pace of adjustment and concentrating the pain of change in sectors facing international competition.



Mercenary Bob Denard, with spectacles, directs operations from Moroni barracks yesterday

By Michael Wrong and Agencies

The coup in the Comoros islands in the Indian Ocean ended yesterday when mercenary Bob Denard handed over his hostage, President Said Mohamed Djohar, after military intervention by French troops.

After hundreds of French paratroopers, marines and infantry had fanned across the main island of Grand Comore following yesterday's pre-dawn aerial and naval assault, Mr Denard, 66-year-old French adventurer, prepared to negotiate his surrender.

Last night the French Defence Ministry, which had earlier announced that Mr Denard had already surrendered, retracted the statement and said he was still held up in the Kandani barracks in Moroni, the islands' capital, surrounded by French troops.

"We are waiting for him to take his decision and we hope that will be done quickly," an official said. Mr Djohar had been handed over unharmed to the French embassy.

French officials said four or five Comoros had died during the military intervention and that about 10 people were injured.

In Paris, the French foreign ministry said Mr Caabi Ely-achroury Mohamed, the Comoros prime minister, who had

prime minister, had said there was "no question" of an intervention.

However, officials in Paris said yesterday that President Jacques Chirac, anxious not to give the impression to friendly African countries that France still gave its tacit backing to Mr Denard's African escapades, had given orders for an operation 24 hours after the raid six days ago by Mr Denard and two dozen fellow mercenaries.

The collapse earlier this week of a political coalition set up by coup leader Captain Ayombe Combo to lead the Comoros to elections, and growing signs of hostility among the islanders toward the mercenaries, must also have encouraged Paris to give the final order.

Mr Denard's prospects now look bleak.

In 1989, following the death of previous Comoros President Ahmed Abdallah, he was allowed to fly out to exile in South Africa under the watchful eye of French troops. This time South Africa has refused to take him in and France has promised to put him on trial if he was caught.

Quizzed about his future on French television yesterday, Mr Denard's reply was characteristically blunt: "I think it would be Le Sante," he said, referring to one of France's main prisons.

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NEWS: UK

The economy Many manufacturers in region expect to cut working hours amid faltering exports

Companies warn of slide into recession

By Paul Cheshire in Birmingham and Gillian Tett in London

Business conditions are now gloomier than at any time in the past two years, companies in the West Midlands warned yesterday. Many manufacturers in this important industrial region expect to cut working hours towards the end of the year amid faltering exports.

The warning reflects a sharp change in mood in the West Midlands, which is likely to fuel concern about the state of the economy. The region was among the first to signal recovery three years ago.

Recent official figures, which were collected two to three months ago, have suggested that manufacturing output and export growth have slowed. Treasury officials and most City economists insist that this

fall will be reversed later this year, as overseas demand picks up and consumer spending rises. However, business leaders at the West Midlands Confederation of British Industry council yesterday argued that the UK could drift back into recession unless there was a change in government policy.

They called for moves to stimulate the housing and construction markets and for cuts in interest rates.

Other manufacturers also predicted change: "It's a bit quitter since July; it's a bit tougher to get the orders and inquiries are not so buoyant," said Mr Howard Marshall, managing director of Ash & Lacy, the Birmingham metals processor. He acknowledged that stock could be too high after a build-up in the first four months of the year.

Meeting in Birmingham yesterday the 45 members of the regional council drew attention to the high level of stocks held

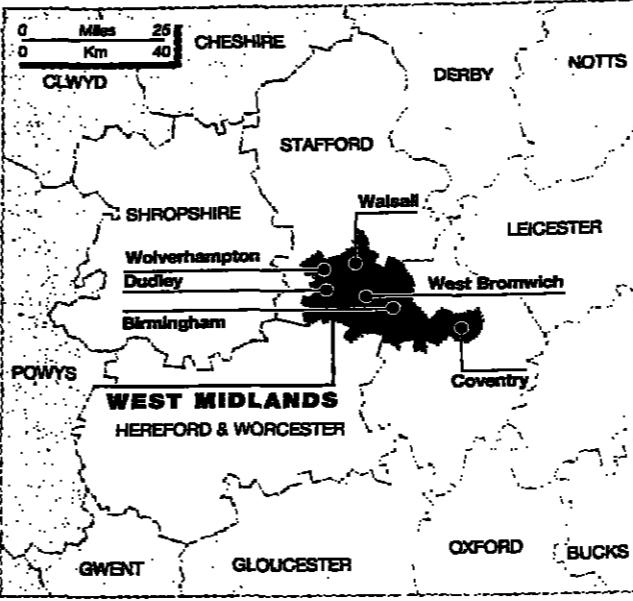
by companies and predicted that these would lead to short-time working.

The automotive sector was suffering particular problems, they added. Figures published earlier this week showed a sharp fall in national car exports during the summer, and Ford recently announced plans to reduce production at its Halewood plant in north-west England.

These comments mark a sharp change of sentiment since last month when the local CBI canvassed local members and found that order books were healthy and that, although some companies were not working at full capacity, the reduction was insignificant.

The CBI in London is due to publish its next quarterly survey of manufacturing across the country later this month.

Meanwhile the Treasury insisted that the "fundamentals in the economy remained healthy - we are looking at sustainable growth."



IMF warns against 'backslicing' with tax cuts

By Robert Chote, Economics Editor, in Washington

The International Monetary Fund yesterday warned Mr Kenneth Clarke, the UK chancellor of the exchequer, not to cut taxes in November's national Budget unless the impact on government borrowing was offset by reductions in public spending plans.

In its latest World Economic Outlook the Fund said it was important for the UK to "avoid slippages in fiscal consolidation efforts", noting that public debate about tax cuts had highlighted the risk of "backslicing". Mr Michael Mussa, the IMF's economic counsellor, said that government revenues were rising more slowly than expected because economic growth had eased.

The IMF also warned that the gov-

ernment had not yet done enough to establish the credibility of its anti-inflation policy. Mr Mussa said it was important to consolidate the recovery through a period of more moderate growth and that "the evidence seems to be that the economy remains a bit weak". He added that it was too soon to be sure whether interest

rates would need to rise again. The Fund expects the UK economy to grow by 2.7 per cent this year compared with the 3.2 per cent it predicted in its last published forecast in April. Growth is then expected to accelerate to 2.9 per cent in 1996, a slightly more optimistic prediction than in both the Fund's April forecast

and its subsequent unpublished summer forecast.

The IMF believes that there is still slack in the UK economy and that output will be about 1 per cent below its potential level next year. This "output gap" should be eliminated by the end of the decade, by which time government borrowing will have dropped only to 0.6 per cent of national income rather than being eliminated entirely as the government has predicted in its last two budget statements.

Unemployment is meanwhile predicted to drop gradually from 8.3 per cent of the labour force this year to 8.1 per cent in 1996. This reflects a forecast of 0.6 per cent employment growth in both years, downgraded from April's predictions of 1.4 per cent for 1995 and 0.9 per cent for 1996. The

current account deficit is meanwhile expected to widen from 0.3 per cent of national output last year to 0.7 per cent this year, before narrowing again to 0.4 per cent in 1996. In April the Fund predicted a current account deficit of 0.2 per cent of national income in both 1995 and 1996.

The outlook for inflation is also slightly more threatening than it appeared in April. The Fund is now predicting that the government's target measure of underlying retail price inflation - which excludes mortgage interest payments - will accelerate from 2.9 per cent this year to 3 per cent in 1996. In April it had predicted that the annual rate of price increases would drop next year to 2.8 per cent. The government wants underlying inflation at or below 2.5 per cent from the spring of 1997.

Jury told of 'advance fee' fraud

A Staffordshire businessman was the victim of a nationwide "advance fee" fraud carried out by a dishonest solicitor and two associates, a London jury was told yesterday.

Mr Reginald Bennett of the aluminium company W.V. Bennett, was persuaded by lawyer Mr Charles Deacon to pay him £750,000, (\$1.16m) the jury heard. He was told he would receive £850,000 in return but the money never appeared, said the prosecution.

Mr Deacon had told Mr Bennett his money would be used to release oil money in Switzerland, said the prosecution. "Mr Bennett believed Mr Deacon. Perhaps it was that he simply could not resist such an easy way of making money. That he believed him was a sort of compliment to Deacon's powers of persuasion."

It is alleged that Mr Deacon and his two associates defrauded victims out of £12m by persuading them to pay over fees in exchange for the promise of future loans which never arrived.

To persuade victims to part with their money, Mr Deacon claimed high-level contacts with former US president Mr George Bush and others, the court has heard.

Mr Deacon, of Newcastle-under-Lyme, and Mr James Fuller, a former salesman of Kidsgrove, Stoke-on-Trent, have variously denied 11 charges of deception, conspiracy to defraud and theft between June 1990 and July 1992.

The three alleged fraudster, Mr John Savage, who has since died, was the subject of an investigation by the US Federal Bureau of Investigation, the court heard.

UK NEWS DIGEST

Top US official starts talks with Ireland parties

Ms Nancy Soderberg, staff director of the White House National Security Council, met leading Northern Ireland politicians in Belfast yesterday at the start of a week-long visit to Ireland. She was accompanied by Admiral William Crowe, US ambassador to Britain.

US officials described her talks, which will move to the Republic of Ireland before she returns to Washington, as a fact-finding exercise. Her first meeting yesterday was with Mr David Trimble, leader of the pro-British Ulster Unionists, the largest party in Northern Ireland, in a bid to break the impasse over the Northern Ireland peace process.

The Ulster Unionist Party's new leader David Trimble was among the first to meet with who was accompanied by US Ambassador to Britain, Admiral William Crowe. Admiral Crowe was asked after the meeting if he thought it was President Bill Clinton's role to put pressure on the nationalist Sinn Fein party and on the Irish Republican Army. "No, I do not," he replied. "Most of the world wants the President of the United States to put pressure on somebody or other. This is your negotiation, not ours."

US officials said Ms Soderberg would not offer any specific proposal. But her visit, coming ahead of the planned presidential visit to Belfast, Dublin and London at the end of November, will be seen as evidence of US concern to restore momentum to the stalled 13-month-old peace process.

Mr Trimble told reporters after meeting her that the IRA would still need to take its weapons out of commission before Sinn Fein could be admitted to all-party talks on the future of Northern Ireland.

John Murray Brown, Dublin

Mutuality benefit stressed

Savers and borrowers with Yorkshire Building Society should benefit next month from better interest rates as the society shifts its strategy to underline to members the benefit of being part of a mutually-owned organisation. Building societies are mutually owned savings and loans institutions which face increasing competition from banks.

The move, which will cost £20m (\$31m) next year, will put pressure on other societies which have said they want to pass on to customers the benefits of mutuality. Most of the large societies have announced or are likely to announce moves to become public limited companies which should give their members bonuses of a few hundred pounds each. Societies which want to avoid this course have felt increasingly defensive about how to make customers see the benefit of remaining mutual. Yorkshire's scheme will reinforce its own position as a society determined not to be taken over, but not all of those which wish to remain independent and mutual will have the capital strength to make a substantial offer. Just over half the cost of Yorkshire's scheme will go in cutting the standard mortgage rate to 7.85 per cent - just 0.12 percentage points above the rate currently offered by Cheltenham & Gloucester, the mortgage lending arm of Lloyds Bank.

Alison Smith, Financial Staff

Drugs seized near Heathrow

Police found 2m capsules of the sleeping drug Temazepam in a truck near London's Heathrow airport. A raid on a small industrial estate where the truck was found was part of a much wider undercover operation. Four men were arrested after the raid in the truck. Two were released without charge and the remaining two are expected to be questioned for some time as the investigation is widened. Temazepam is Britain's most prescribed sleeping drug, but has recently become popular among drug addicts. They mix it with heroin and inject it.

PA News

Reinsurance ruling by court

Reinsurance companies, which protect conventional insurers against big losses, cannot avoid paying claims on policies on the grounds that they had not been authorised by government regulators, the Court of Appeal in London has ruled. Mr Roger Enoch, partner at Freshfields, the law firm, described as "a landmark decision" the judgment in the case of Group Josi Re, the Belgian reinsurer. Group Josi, which sold insurance in the London market, had sought to avoid liability on policies sold before a change in the law in 1986.

Ralph Atkins, Insurance Correspondent

Tourism heads for record

A record total of 2.62m overseas visitors came to the UK in July; the previous highest monthly total was 2.58m in August last year. The July figures mean the total number of visitors for the first seven months of the year is 12.85m, 11 per cent up on the same period last year. They spent £6.96bn, (\$9.35bn) a 15 per cent increase over last year.

Mrs Virginia Bottomley, National Heritage Secretary, said the figures were further evidence that the UK was heading for a record year for overseas visitors. Mr Anthony Sell, chief executive of the British Tourist Authority, said the record figures were no reason to relax efforts. "We lost market share during the late 1980s and early 1990s and now need to claw that back."

Diane Summers, Marketing Correspondent

IBM awards vending deal Compass, which in July became the world's biggest contract catering company with the FFr4.5bn purchase of Eurest International, has won a five-year contract with IBM in the US. Canteen, the group's US subsidiary, said yesterday that the contract was worth \$250m (£161m) in revenues. Canteen will provide both food and vending services to more than 100,000 IBM employees on 29 sites.

Data contract: The Ordnance Survey, the UK national mapping agency, has signed a contract with European Geographic Technologies, a Netherlands-based subsidiary of Navigation Technologies of California, which makes databases for electronic car navigation systems. Under the agreement it will supply specialist data products.

Workers set to win EU rights over consultation

By Robert Taylor, Employment Editor

حکایت از الکترونیک

Reform may aid financial advisers

By Alton Smith in London

A wide-ranging review of financial services regulation which could reduce the burden on retail investment companies was announced yesterday by Mr Andrew Large, chairman of the main City regulator.

Mr Large, who heads the Securities and Investments Board, said that since the introduction in January of the regime requiring life assurance, pensions and investment sales agents to give more information to customers, regulators needed to see whether there was a "disclosure dividend" from which companies should benefit.

"We must now consider whether there is a trade-off between better quality disclosure to the customer and other regulatory constraints on retail investment firms," he said in the second annual Britannia Caledonian lecture in Glasgow.

He called for a look at the cumulative effect of the controls now in place to see whether they amounted "to more than is necessary in a better-trained, more transparent, better disciplined retail sector".

His comments will be welcomed by many life assurance and investment companies which believe that regulation is too prescriptive and expensive. In particular, some have complained about the costs of meeting new training standards, and about how the disclosure regime has slowed the selling process and so affected sales volumes. However, the detailed rules on sales prac-

tices which he suggests might be superseded by a more supervisory system of regulation were themselves put in place because the financial regulators were not satisfied with the standards companies adopted under the broader regime which was set up when the Financial Services Act 1986 was implemented.

The shift to supervisory techniques, which focus more on the organisations' structures than on devising rulebooks, was one of three areas Mr Large highlighted for inclusion in the review. The others were the scope for weeding out "mindless box-ticking"; and whether the structure of the sector should be changed.

This idea of looking again at the split between sales agents who sell the policies of just one company and those who give independent advice, and perhaps linking to more than one company in a "multi-tie", would attract great controversy within the sector. Some life offices which sell through independent advisers believe this change could undermine their method of selling.

Mr Large said he expected regulators to seek comments from the companies and from consumer representatives over the course of next year, though he would not set a date for implementing any changes.

He acknowledged that it was difficult to alter the regulatory regime while the problem of compensating the victims of bad advice to take a personal pension was so far from

Eric Turner, a curator at London's Victoria & Albert Museum, is pictured with a part of Charles Babbage's Difference Engine, an early version of a calculator, which was yesterday sold at auction for £176,750 (\$279,265). It had been expected to fetch around £50,000 at Christie's in London, but a telephone bidder acting for the Powerhouse science museum in Sydney, Australia, secured the item

Power groups' freight plan

By Charles Batchelor, Transport Correspondent

British Nuclear Fuels and National Power, the electricity generator, are to launch bulk freight services on the UK rail network within the next few weeks in the first test of the government's commitment to bringing new operators on to

the network.

Both companies have previously hired train crews and locomotives from British Rail, the state network. For their new venture they have recruited their own drivers and bought their own locomotives and, in the case of National Power, their own wagons.

Bulk freight movements are at present handled by three regional, soon-to-be-privatised freight companies created from BR's Trainload Freight divi-

sion but the government has said it wants "open access" for new freight operators. This contrasts with the passenger rail network where open access has been postponed until 1999 to give the franchised train companies a chance to get established.

Attempted by new entrants to establish a foothold in the freight market have been frustrated by difficulties in obtaining secondhand locomotives, the high cost of insurance and the complexity of proving that their safety procedures are effective.

National Power has bought five new locomotives from General Motors of the US and 85 British-designed wagons.

These will carry 8m tonnes of coal a year - a third of the company's total requirement - from the Selby coalfield to the

Drax power station in North Yorkshire. The company has made a total investment of £20m and recruited 50 people to run it. Former BR drivers have been employed and National Power has established its own maintenance depot at Ferrybridge, West Yorkshire.

National Power has said that running its own freight operation will put it in a better position to negotiate with the former BR freight companies over its contracts with them and give it some spare capacity to sell to third parties. It plans to start running its trains once its safety case has been approved by Railtrack.

BNFL has set up a subsidiary, Direct Rail Services, to take over the management of its freight operations. The company has bought five second-hand locomotives.

German court clears Leeson transfer hurdle

By Wolfgang Münchau in Frankfurt and John Gapper in London

from the German embassy in Singapore, the minimal legal standards are guaranteed, and he will receive a fair trial.

Mr Eckert, who was visibly elated by the verdict, said that Mr Leeson could theoretically be on his way to the airport by the end of next month. But this is thought highly unlikely, given the likelihood of further legal action.

The matter will go for a final decision to the Justice Ministry in Bonn, a process that normally takes between four and six weeks. If Bonn concurs, the authorities in Frankfurt will then be able to go ahead with the extradition.

However, if a full appeal to the Constitutional Court is allowed, there could be a delay of up to a year. Mr Stephan Pollard, Mr Leeson's British lawyer, said there were clear grounds for appeal on at least eight of the charges.

Mr Pollard criticised the verdict, saying it appeared "in various respects to be inconsistent and wrong in law". He said that an appeal would be made to the constitutional court within the time limit of a month.

The high court struck out one of the four forgery charges, because the alleged offence would not have been punishable under German law. This relates to a charge that Mr Leeson forged a document, which he produced as a photocopy without pretending to present an original.

A key task for Mr Leeson's lawyers will be to build up public support inside Germany in order to exert political influence in Bonn. Unlike in the UK, the Leeson case has attracted only little publicity in Germany.

TV channel bidders must give costings

By Raymond Snoddy in London

Bidders for Britain's new Channel 5 television operating licence yesterday said have been given until tomorrow to confirm details of the hourly sum they intend to spend on programmes.

The late request from the regulatory body the Independent Television Commission has bemused the bidders; Virgin Television; Channel 5 Broadcasting, which groups MAI, Pearson (owner of the Financial Times), and CJF of Luxembourg; UKTV, the consortium put together by CanWest of Winnipeg; and New Century, the BSkyB-Granada consortium.

It comes more than five months after comprehensive bid application documents were first submitted and at a time when the ITC members should be starting the final stages of making their decision. The letters point out that the average cost per hour of ITV programming is £43,000 (\$67,340) and £28,000 for Channel 4. The bidders are then asked to confirm their costs per hour.

The figures range from around £11,000 an hour to more than £16,000. It is not clear whether the ITC is showing signs of concern at the relatively low figure for Channel 5 or whether the commission is gathering material to help rank bidders in preparation for making an award on "exceptional quality".

Bidders argue that the cost per hour depends on whether applicants are broadcasting throughout the night.

Labour party conference: Hopes of renationalisation

Majority stake in rail network a policy option

By Robert Shrimplie, Lobby Correspondent

Labour may take a majority interest in a privatised Railtrack as a cheaper alternative to trying to renationalise the entire company if the government-planned flotation goes ahead.

Close aides of Mr Tony Blair, the party leader, made clear that there was no real likelihood of an incoming Labour government being prepared to spend the estimated £2bn (\$3.1bn) needed to take the Railtrack network back into public hands. Railtrack is to own the track in the state rail network, but not the trains.

Mr Blair himself yesterday stuck rigidly to the formula used in his speech on Tuesday when he said the railways

would be "publicly owned and publicly accountable". However, one senior aide made clear that this did not mean full renationalisation and that a number of alternative measures would be examined if the flotation succeeds. In particular he suggested taking a 51 per cent stake in Railtrack.

This would be a particularly attractive plan should a Labour government decide to float only 51 per cent of the shares, retaining 49 per cent, an option expected by a number of observers. If that were to happen Labour need buy back just 2 per cent of the total shares to take ownership of Railtrack.

Party figures are reluctant to overplay this idea for fear that ministers will float the entire company to frustrate the buyback.

Spin doctors panic over OJ

By Robert Shrimplie and Raymond Snoddy

Details of Labour's attempts to manage the national news media emerged yesterday with the publication of a letter which tried to cajole the television companies into not heading their news bulletins with the OJ Simpson verdict.

The incident reflected the party's spin doctors' yesterday that the trial verdict, delivered at 1800 British time, would overshadow the television coverage of Mr Tony Blair's speech to the party conference.

Mr Alastair Campbell, Mr

Blair's press secretary, faxed an urgent letter to Mr John Birt, the director-general of the BBC, and Mr Nigel Dacre, the editor of ITN.

His letter stated: "Some of your journalists have suggested to us that we are unlikely to get as much coverage for the leader's speech as in previous years because of the OJ Simpson trial verdict. It has even been suggested that there is little chance of Mr Blair's speech leading your bulletins."

It concluded: "Whilst of course news judgments must be made in the light of other stories on any particular day,

and whilst I understand there is much interest in the verdict, I would implore you not to lose sight of both the news value and of the importance to the country of Mr Blair's speech."

The BBC did lead both its evening bulletins with Mr Blair's speech. However, it stressed yesterday that Mr Birt had not passed the letter on to the programme editors.

ITN, which led both its bulletins with the Simpson verdict, attracted audiences of 10.3m and 7.6m, while the BBC attracted 6.8m and 4.8m for its two broadcasts, according to unofficial figures from ITN.

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الفنون

Land and Freedom is a picture of the Spanish civil war directed with shrapnel flying immediacy by Ken Loach. It makes us realise how many war movies are cushioned by hindsight or protected by moralising. Often we have to choose between higher Hollywood silliness and a grand but portentous Euro-fatalism in the style of *La Grande Illusion*.

In Loach's film, written by longtime collaborator Jim Allen, we have a callow Liverpudlian volunteer for hero (Ian Hart) and a confused war-within-war for subject and setting. Stirred by a Spanish Republican's speech at a meeting in his home town, Hart goes to Spain to join a militia attached to the revolutionary socialist party POUM. Instead of a bold glow of anti-fascist unity he finds an ill-funded, ill-knit army advertising its disarray. Rifles blow up in soldiers' faces; a comrade dies in battle asking for a spare bullet; and when not fighting Franco, the militia's half-dozen different nationalities stand in village halls yelling their dissenting views and ideologies.

These scenes are the film's collective *tour de force*. They show why an army quelled from irreconcilable geopolitical tempers came apart at the seams. The American wants to woo potential capitalist allies by muting the communist credo; the Frenchman grandstands about bureaucracy; our English hero lies in earnest, goaty pragmatism. Finally – the movie's tragic punchline – the whole delicate alliance of small anti-Franco forces will be crushed by hard-line Stalinism, as the Soviet Union extends its covert sphere of influence to the Spanish left.

This could have been an Open University lecture masquerading as a movie. But *Land and Freedom* never trades in hindsight pontification. It is a crackling gunpowder trail of "Now" leading to a final, explosive "Then": a dénouement we sense coming, but never know when or how.

As in any prolonged human crisis, absurdity is mixed in with apocalypse. In one scene opposing Anarchists and Communists, exchanging rooftop gunfire and taunts, keep stumbling across a common foreign language. "I'm from Manchester," says a voice from the opposite parapet. "F-ing hell, I'm from Liverpool." Hart shouts back. Meanwhile an old woman clutching groceries in the middle of the street yells, "You should be killing fascists, not one another!"

Even the romance between our hero and a Spanish compatriot (Rosana Pastor) develops in a free zone outside sentimentality. The couple's quarrels are joined symbolically to the larger quarrel between ideologies; and we believe in the polar attraction between Hart's jumpy, gawping, rabbit-eared innocent and the girl's war-weary wisdom, her stoicism bordering on anomie.

The film's framing device is the only disposable section. David's granddaughter discovers his diary after his death, cueing the main story as a giant flashback. Is there a message for our times here – that fascism is alive and well and living in modern Britain? Or did Loach and Allen not have the faith they should have had in a historical story so potent and



Ian Hart and Rosana Pastor in 'Land and Freedom', Ken Loach's crackling gunpowder trail of a film about the Spanish civil war
Cinema/Nigel Andrews

A war between ideologies

reverberant that it needed, literally, no introduction.

The first two consonants in the name "Pocahontas" serve grim warning. Disney's new animation feature is so PC that we wonder if it comes from the same national film industry that used to treat Indians – sorry, native Americans – as folk who talked like living, breathing Japanese water colours; all those river-viewing crags that characters go to stand on whenever the screenplay runs out of dialogue and is reduced to the mandate, "Look noble, mythic and timeless".

Assassins continues the strange

LAND AND FREEDOM Ken Loach

POCAHONTAS Mike Gabriel and Eric Goldberg

ASSASSINS Richard Donner

MY FAMILY Gregory Nava

and raping the land. Will the Indians – sorry, the indigenous Virginians – attack the colonists after one of their tribe is slain in an accidental fracas? Or will John and Pocahontas broker harmony amid the beauteous songs and scenery?

The film has overlong love scenes, iffy animal acts, and in the sizzling comic twosome of Radcliffe and the cabin boy, Wiggins a nasty dash of homophobia. But the landscapes make up for much. All those cataclysmic sunsets: all those forests painted

like living, breathing Japanese water colours; all those river-viewing crags that characters go to stand on whenever the screenplay runs out of dialogue and is reduced to the mandate, "Look noble, mythic and timeless".

Assassins continues the strange story of Sylvester Stallone. As one action flop succeeds another in the ex-Rambo's filmography – *The Specialist*, *Judge Dredd*, now this – his salary climbs ever higher and higher. He now stands on the topmost Hollywood crag in history, commanding \$20m per picture.

I blame the parents. A childhood injury gave Sly the semi-paralysed lip that causes that intriguingly impulsive face and croaking bass lip. And having a hairdressing father who christened you "Sylvester" must propel you into a life of near-demented compensatory machismo.

We have a sneaking fondness for this actor even when we hate his movies. *Assassins* is about two rival hill-men: one old, one young (Antonio Banderas), who chase each other all over L.A. and Puerto Rico. Directed by Richard Donner, it resembles a live-action Road Runner cartoon, with

commensurate implausibility. In the last sequence we are asked to believe that no one notices the pretty woman appearing to talk loudly to herself at a cafe table (heroine Julianne Moore speaking into a Sly-connected pin-hole); let alone the maniacal fellow (Banderas) brandishing a rifle in clear view on a third-floor balcony.

Better but not perfect is *My Family*: the tale of three generations of a Mexican immigrant family in L.A. Written and directed by Gregory Nava (of *El Norte*), it sprawls warmly across 60 years while never quite seeming to leave the rehearsal room. A dozen good actors emotive like crazy – Edward James Olmos, Jimmy Smits, Elpidio Carrillo, Esaai Morales – while Nava passes round the script full of knife fights, romances, jail sentences, family quarrels, hopes, dreams, philosophising. In the end, the film is doomed by its earnestness: by a sense that the feelings are being sincerely telegraphed rather than sincerely felt. We wish Nava had confined himself to writing the script and left the direction of this Latino *Godfather* to the executive producer, one Francis Ford Coppola.

One of the most remarkable things about seeing Harold Pinter act in his own plays is that they generally brood much less when he is around. The eloquent pauses and significant obliquenesses are all in place, but Pinter understands the extent of the comedy in his work.

Not that humour is that difficult to spot in *The Hothouse*, which he wrote in 1958 but "set aside" until 1980, and now transfers from Chichester's Minerva Studio in David Jones's fine production. The shadows are all cast by the scheme of the play rather than its execution. The setting of an undefined "rest home" in which the inmates, known only by numbers, are routinely abused and electronically tortured by the staff whilst the man in charge blusters manly and his subordinates jostle one another for the succession, offers pre-echoes of *One For The Road* and *Mountain Language*. Yet the actual script is less suggestive of Orwell or Kafka than of Orton.

As Rooth, the ineffectual, pompous "chief", Pinter sports both a moustache and a manner reminiscent of *Dad's Army*'s Captain Mainwaring. He makes an excellent self-important, retired colonel, unable to string a sentence together at the best of times and gradually subsiding into a whisky haze while his accent becomes broader and more plebeian.

Rooth and Lush, are played with equal finesse by John Shrapnel and Tom Haygarth. Shrapnel is a master of arid assiduity, his face a careful blank but seemingly emitting a whirr of the flaps. The play itself lacks a little polish: introducing an entirely new character for the final five-minute scene smells of dramatic desperation. In the end, though, its successes are much more surprising than its flaws. On this occasion, Pinter's famous "weasel under the cocktail cabinet" is wearing a red nose and clown's baggy trousers.

At the Comedy Theatre, London W1 (0171-369 1731).

Concert/David Murray

Berio at 70

Luciano Berio is about to celebrate his 70th birthday. Thus on Sunday the London Symphony Orchestra invited him to conduct three of his own pieces, and one by his still-lamented colleague Bruno Maderna (1920-1973).

Birthdays have become the excuse for mounting works by the High Modernist composers of the 1950s and '60s – which often need costly rehearsal time but do not guarantee full houses. Serious musicians are the ones who insist upon the celebrations, in the hope that the strength of the music will at last strike home to wider audiences.

When Modernist music first became an exciting ideal Boulez, Stockhausen and Luigi Nono (1924-1990) were the reigning triumvirate, with Berio and Maderna among the promising tag-alongs. It took longer for those two to make their marks; and when they did, it was less through pushing serialism still further than by their seductive, ambiguous sound-worlds.

Berio revived a late, charming exercise by Maderna on Sunday, the *Serenata per un Satellite* (1969: the year explains the title). While soft trills and tremolos sustain the sense of flight in space, solo instruments dispersed around the platform emit their own little lyrical bursts, fragmented

and overlapping. The structure and even the length of the *Serenata* are left to the conductor to determine. There could be no safer hands than Berio's for that; what might have been a mish-mash became a shimmering idyll.

Trills and tremolos also propel Berio's own *Piano Concerto II: Echoing Curves* (1988). Like many of his recent works, it is a recomposition and expansion of an earlier one, in this case his 1974 *Points on the Curve to Find*. That was a brilliant *moto perpetuo* study, almost a one-idea piece. Berio allows, tongue-in-cheek, that in many respects it "could have been written with a computer".

The newer work is lusher, often gorgeous. The hammering piano remains at the centre

The Rambert Dance Company is embarked upon its autumn tour. In its second year under the direction of Christopher Bruce, the troupe continues to look in gleaming, exultant shape, and its programming remains imaginatively eclectic. Though I am – to put it mildly – no admirer of the "school of Kylian" dances that Bruce has acquired, his own work has a rare integrity and speaks of an idealist whose brave intentions lead to powerful creativity. Bruce also has an eye for new talent: Mark Baldwin, Per Jonsson and Matthew Hawkins are again represented, and there is a welcome recognition of the importance of Robert Cohan with the revival of *Stabat Mater*. This received its first company performance on Tuesday at High Wycombe's splendid Swan Theatre.

Cohan made *Stabat Mater* in 1975, using Vivaldi's setting of the text. Eight women serve as mirror and

Rambert Dance's original talent

accompaniment to the feelings of the central figure, the excellent Sara Matthes. Their dances are restrained yet eloquent, admirable in spacing and imagery. What strikes most clearly in this piece is Cohan's bold use of the Martha Graham style in which he was reared. We see dance worthy of the Earth Mother herself in its density of physical and emotional texture, in its communicative power.

The 20 years that separate Cohan's work from Matthew Hawkins' *Dancing Attendant on the Cultural Chasm* could be 20 decades, so different they are – albeit the chance for Hawkins' creativity is directly owed to the great years when Cohan and Robin Howard made "modern dance" vitally British. Hawkins is a cross-over artist, educated in ballet and plainly an advo-

cate of traditional Cecchetti classicism, but also someone who has worked with Michael Clark and with Merce Cunningham, and has a taste for teases, obliquities, and with a certain delight in effrontry. Despite a mad title and costive programme note, Hawkins is a choreographer.

Dancing Attendant is visually splendid, physically alert, original. The cast are dressed as insects who have known Lacoste couture, with a trio of Moon-maidens in drapery and glittering crescent head-dresses. The score is extracted from Rameau's opera-ballet *Les Indes Galantes*, one of the masterpieces of baroque theatre. Like the Vivaldi, it is admirably played by the London Musici under Mark Stephenson. Design is by Pearl, a chap who gives no other name; but

that does not matter because he is witty and clever. The insect costumes are brilliantly done in browns, black and white, and are sufficiently outré to help establish Hawkins' mood. Lighting by Charles Balfour is no less imaginative. We watch incidents that intrigue, vex, excite, by their curious muscular dramas. Androgynous figures dance and fall – Hawkins has a recurrent and irresistible taste for a moment when a body slumps to the stage as if it were *All Too Much* – and explore baroque ideas that the music has inspired. I think the piece is too long, but Hawkins' language – a wild yet coherent mix of classicism, Michael Clarkery, baroque gesture, Cunninghamian manners – is constantly fascinating. I would not pretend to understand what the piece says, other

than that Hawkins makes dances I want to see, that he has an original mind, and that Rambert has done excellently well to give him this opportunity and these fine dancers.

And at a time when so much dance has the visual appeal of a paper bag, *Dancing Attendant* is the more welcome by reason of its stylish air.

These two pieces are part of a programme which also includes Kylian's *Petite mort* and Naharin's *Azura 7*. Works I can no longer bear to watch. As a note in passing, the Rambert programme book for this tour is admirably produced, filled with magnificently Crickmay photographs and handily laid out. Quality tells.

Clement Crisp

Rambert Dance will visit Sheffield, Liverpool, Plymouth, Dartford, Cardiff, Bournemouth and Blackpool during the next two months.

Schubert's "Symphony No.4"; 7.30pm; Oct 12, 13

GALLERIES

National Gallery Tel: (020) 737 4215

● A Great Heritage: Renaissance and Baroque drawings from Chatsworth consisting of 105 works by artists such as Rembrandt, van Dyck and Raphael; from Oct 8 to Dec 31

THEATRE

Arena Stage Tel: (020) 488 3300

● Holiday Heart by Cheryl L. West. A play about hope and redefining the family; to Nov 19

Kennedy Center Tel: (020) 467 4600

● Hello Dolly! by Jerry Herman. New production starring Carol Channing; to Oct 8

Studio Theater Tel: (020) 332 3300

● Slaves: Thinking About the Long Standing Problems of Virtue and Happiness by Tony Kushner and directed by Dan Dailey. A surrealistic montage of post-Soviet culture; 8pm; to Oct 8

Woolly Mammoth Tel: (020) 488 3300

● Watervaland: by Doug Wright, directed by Lee Miskell-Gardner. Surreal drama of life and longing in an overpowering society; 8pm; to Oct 8

WORLD SERVICE

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(Central European Time)

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NBC/Super Channel:

07.00 FT Business Morning

10.00 European Money Wheel

Nonstop live coverage until 14.00 of European business and the financial markets

17.30 Financial Times Business Tonight

Midnight Financial Times Business Tonight

INTERNATIONAL ARTS GUIDE

BALTIMORE

CONCERTS Symphony Hall Tel: (410) 783 8000

● Baltimore Symphony Orchestra: Richard Hayman conducts an orchestral salute to the world's greatest singers; 8.15pm; Oct 5, 6, 7, 8 (3pm)

● The Philadelphia Orchestra: Wolfgang Sawallisch conducts Wagner's "Faust", Overture", "Symphony No.2" and "Rienzi", Overture" and Beethoven's "Symphony No.4"; 7.30pm; Oct 11

GALLERIES Baltimore Museum Tel: (410) 396 6310

● Celebrating Calder: sculpture, jewellery, drawings and tapestries by 20th century artist Alexander Calder; from Oct 4 to Jan 7

BERLIN

CONCERTS Konzerthaus Tel: (020) 309 21 02/21 03

● Berlin Symphony Orchestra with oboist Martin Gabriel, Yoel Levi conducts Grieg, Mozart and Bartók;

FRANKFURT

CONCERTS Alte Oper Tel: (069) 134 0400

● Recital Evening: with soprano Barbara Hendricks and pianist Stefan Scheja. The programme includes Schubert, Wolf, Poulenc and Schönberg; 8pm; Oct 4

GALLERIES Royal Academy Tel: (0171) 439 7488

● From Manet to Gauguin: Impressionist and post-Impressionist paintings from Swiss private

NEW YORK

CONCERTS Avery Fisher Tel: (212) 875 5030

● Daniel Barenboim: pianist plays Beethoven's "Sonata in C", Brahms' "Sonata in F" and Schoenberg's "Three Pieces"; 8pm; Oct 8

Carnegie Hall Tel: (212) 247 7800

● Boston Symphony Orchestra: with pianist Evgeny Kissin. Sinfonia conducts Tchaikovsky's "Piano Concerto No.1" and "Symphony No.6". This performance opens the Carnegie's 105th Season; 7.30pm; Oct 5

GALLERIES Centre Georges Pompidou Tel: (01) 42 77 12 33

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FINANCIAL TIMES

Thursday October 5 1995

brother
PRINTERS
FAX MACHINES

Apec agrees customs checks deal

Accord sets target for uniform standards by end of the decade

By William Dawkins in Tokyo

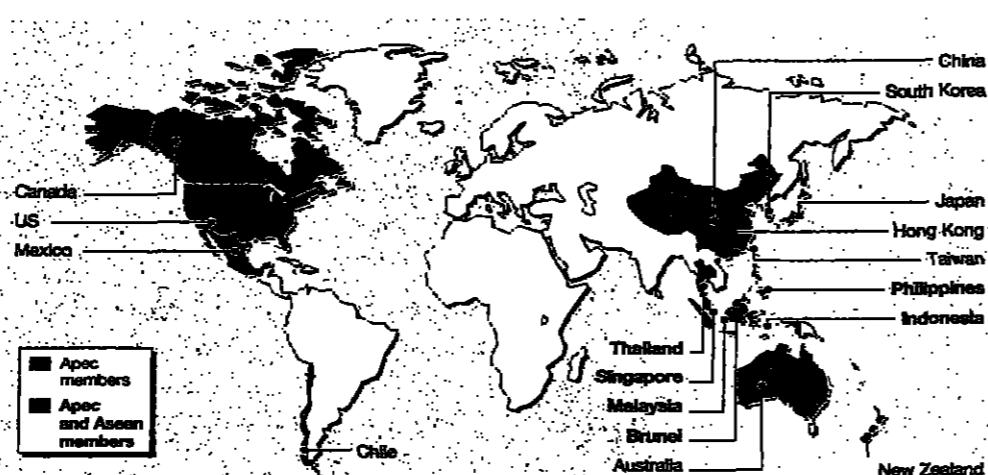
Members of the Asia-Pacific Economic Co-operation forum, embracing 40 per cent of world trade, have agreed in principle to adopt common customs checks by the end of the decade.

The accord, reached at a meeting of customs officials chaired by the Japanese finance ministry, is the most concrete step by Apec towards realising its target of ending industrialised countries' trade barriers by 2010 and opening developing countries' markets by 2020, said officials.

In other areas, progress was yesterday being held up by a US-Asia deadlock over agriculture. Japan, South Korea and China want to shelter farmers from free trade, while the US and Australia, Apec's biggest food exporters, insist on no exceptions.

The customs deal is to be presented to a meeting of senior Apec officials in Tokyo next week, for adoption by the forum's annual summit in Osaka next month. The accord contains nine steps to ensure that goods pass through the same customs procedures.

These include common rules for valuing goods to assess import tariffs; wider enforcement



of copyrights; the adoption of a single Apec customs declaration form; and the computerisation of clearance procedures in line with United Nations rules. They agreed to prepare a precise schedule by the end of the year.

A Japanese official yesterday said that the Apec sub-committee on customs procedures had made more progress than any other working group attempting to flesh out the free trade plan.

The Apec farm trade dispute, by contrast, worsened yesterday, when Mr Tomiochi Murayama, the Japanese prime minister, vowed to seek to exclude agriculture from the free trade plan.

Mr Murayama said Japan planned to keep it's underwriting in last year's Uruguay Round world trade deal to open its rice market, allowing imports representing just 4 per cent of total demand, from last January.

Daiwa Bank

Continued from Page 1

the bank's problems had been completed.

He rejected suggestions that the bank had deliberately not told the US authorities about the losses discovered at the New York branch.

The bank received notification of the losses in July but waited until September 18 before informing regulators in Japan and the US. Daiwa says the delay was the result of the detailed internal investigation it was forced to conduct.

Mr Fujita also denied reports that Mr Toshihide Iguchi, the trader allegedly responsible for the losses, may not have acted alone. Japanese newspapers had earlier cited US investigators' reports that Mr Iguchi had covered up the losses with the aid of an accomplice.

But Daiwa did arouse new suspicions about its conduct when bank officials confirmed yesterday that it had raised more short-term funding than usual in the money markets in the days immediately before revelation of the losses.

Daiwa Bank's shares fell by another Y20 on the Tokyo stock exchange yesterday to close at Y760.

Brussels acts against Italy on mobile phone competition

By Emma Tucker in Brussels and Andrew Hill in Milan

The European Commission began legal proceedings against Italy yesterday for failing to allow fair competition in domestic mobile telephone services.

Mr Karel Van Miert, the competition commissioner, who has described Italy's approach to the mobile telephone sector as a "scandal", believes Omnitel's Pronto Italia, the only private mobile company granted a licence, has suffered severe discrimination.

He won the support of other commissioners to begin legal proceedings, which set a deadline of three months for action by the Italian government, after repeated letters and requests to Rome failed to produce results.

The Italian authorities have refused to allow Omnitel, an international consortium in which Olivetti is the biggest shareholder, to operate a cellular phone network under the same conditions as Telecom Italia, the state-owned monopoly. In particular, Telecom Italia has not been

asked to pay the same fee that Omnitel had to pay in order to win the licence.

Yesterday, Commission officials said the Italian authorities had the three months in which either to demand a similar payment from Telecom Italia or to grant Omnitel concessions – such as better access to networks – that could be judged to be adequate compensation for the second operator.

The Italian telecoms ministry declined to comment yesterday on the grounds that Mr Agostino Gambino, the minister, had not yet received official notification of Mr Van Miert's decision.

Telecom Italia Mobile (TIM),

the state-controlled mobile phone company, and Omnitel, which won the licence for the second digital mobile phone network in March last year, also declined to comment.

Omnitel has claimed that it did not ask Mr Van Miert to intervene on the question of the entry fee.

On most other regulatory aspects, however, it has fought hard, both in Rome and Brussels, to reduce TIM's head start in the mobile sector.

Recently there has been an uneasy truce between the two rival companies, although last month's launch of Omnitel's "experimental" service has triggered a new marketing battle.

Omnitel plans to begin a full

commercial service by the end of the year.

The Commission said it recognised that progress had been made by the Italian authorities

since it first threatened legal action in December last year. It noted that draft legislation aimed at reforming the regulatory regime of the Italian telecoms market was recently submitted to the Italian parliament.

Apple finance chief resigns after boardroom dispute

Continued from Page 1

resolved, company officials acknowledge.

Apple's board issued a statement yesterday reaffirming its "full support" for Mr Spindler.

Apple said that Mr Graziano has resigned as a director, effec-

tive immediately, and will leave the company by year end. Mr Graziano stressed that the parting was "amicable".

"This was not a palace coup," said Apple, refuting reports that Mr Graziano was attempting tooust Mr Spindler.

During that time, the company's annual revenues grew from

\$300m to \$3bn. After a two-year sabbatical, followed by two years as chief financial officer at Sun Microsystems, he rejoined Apple in 1989.

Wall Street reacted calmly to the news. Apple's share price was off 1% to trade at \$36 in mid session yesterday.

Mr Graziano's departure is a

blow for Apple. As chief financial officer he has played a central role in Apple's restructuring over the past two years.

Mr Graziano first joined Apple in 1981, and served as chief financial officer until 1985.

During that time, the company's annual revenues grew from

\$300m to \$3bn. After a two-year

sabbatical, followed by two years as chief financial officer at Sun

Microsystems, he rejoined Apple in 1989.

Wall Street reacted calmly to

the news. Apple's share price was

off 1% to trade at \$36 in mid

session yesterday.

THE LEX COLUMN

Shrinking Trust

Few traders would want transcripts of their phone calls published. A penchant for foul language is almost a requirement for the job. But the Bankers Trust tapes, published as part of Procter & Gamble's racketeering suit against the bank, reveal more than just jibes. They show glee in being able to outwit customers.

The bad publicity generated by claims that Bankers Trust sold corporate clients inappropriate derivatives has already taken its toll on its business. Customers have become more wary about buying heavily-leveraged products whose risks they do not fully understand. Given that the damage is already done, the latest embarrassing disclosures may not make things much worse. However, they do strengthen the case for a overhaul of Bankers Trust's culture. While specific problems may be confined to a few individuals, it is hard to believe that the lack of concern for customers' interests is unconnected to the bank's aggressive transaction-driven culture.

With Bankers Trust's top management in flux and its shares trading at a discount to those of its peers, the group is talked about as a possible takeover target. After all, several big European commercial banks are anxious to build up their investment banking presence in the US. But it would be a brave bank that believed it could knock into shape an organisation with such a gung-ho culture. Moreover, Bankers Trust is relatively weak in equities – the business which European banks are most keen to develop. It will probably have to find its own solution to its problems.

Gemina

Gemina's audacious proposals for building up a vast Italian industrial empire always looked like a case of ambition getting the better of ability. Gemina's management had a poor record with existing subsidiaries. Yet it planned to take over Ferruzzi Finanziaria and various Fiat subsidiaries in a deal which would give it control of a complex spread of unrelated businesses.

Such concerns have been exceeded by last week's revelation of huge losses at RCS, its publishing subsidiary – Gemina only recently said RCS was on a recovery track. The subsequent 18 per cent drop in its share price is both costly and embarrassing for the puppets behind Gemina, Mediobanca and Fiat.

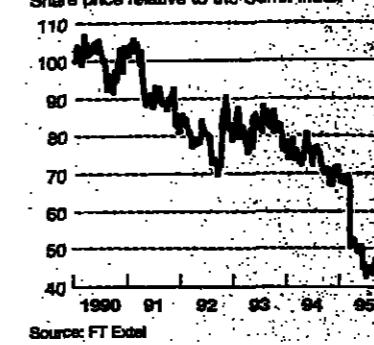
It is doubtful whether trading the public interest is wise in principle. But, if Labour is going down this route, it should at least press for the best deal. The cost to BT of cabling up

FT-SE Eurotrack 200:

1528.0 (+1.1)

Gemina

Share price relative to the Comit Index



Source: FT Estel

schools and hospitals will be tiny by comparison with the total £10bn-plus investment that will be needed to create a nationwide infrastructure. It is not even as if the schools will then get free use of the network.

If Mr Blair was thinking really commercially, he would have approached BT's rivals and held an auction. The cable television companies might have been willing to throw free usage into the bargain if Labour promised to keep BT out of their market for a few more years. AT&T, which is on the point of entering the UK phone market, might have offered even more goodies if Mr Blair promised to tie BT in regulatory knots. Sadly, new Labour has revealed itself to be a touch naive when it comes to commercial negotiations.

Life assurance

After two years of conflict between the UK life assurance industry and its regulator, there is the real chance of a ceasefire. Instead of a peace dividend, Mr Andrew Large, chairman of the Securities and Investments Board, is offering a "disclosure dividend". He argues that greater openness and higher standards on the part of the life companies should lead to their being more lightly regulated. The industry still has much to prove following the scandals over endowment mortgages and pensions mis-selling. But if it can win back credibility by having better-trained salespeople delivering products that are easier to understand, it should be rewarded with greater flexibility and lower compliance costs. For investors, the strong fundamentals of the life companies, with robust balance sheets, capacity to increase dividends and growing underlying demand, should then reassess themselves. The sector's outperformance since last month's results from Prudential Corporation is a sign that this is already happening.

As long as full disclosure and training remain the cornerstones of regulation, many of the detailed procedures should be easy enough to cut out. There could even be a system under which the better companies suffer fewer inspections and need to comply with fewer rules. If he really wants to make a difference, however, Mr Large should also look at streamlining the number of regulatory bodies themselves.

Additional Lex comment on Manweb on Page 20

SPT TELECOM a.s.

has sold a 27% interest in the company to

TelSource N.V.

a limited liability company owned 51% by PTT TELECOM B.V. and 49% by Swiss PTT

Morgan Guaranty Trust Company of New York assisted in all aspects of the tender and acted as financial advisor to SPT TELECOM a.s. and the Ministry of Economy of the Czech Republic.

JPMorgan

September 1995

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Europe today

The circulation around a high pressure area over eastern Europe will draw warmer air into the eastern half of the continent on southerly winds. In the warm air, sunny spells are expected and temperatures will rise above seasonal values. Meanwhile, colder air will sweep west into western Europe. Consequently, showers, occasionally accompanied by thunder and hail, will erupt over the northern UK and north-western France. France will see scattered cloud and the Iberian peninsula will have sunny periods. On the boundary between the warmer air to the east and colder air in the west, cloud will dominate and some rain or thunder showers will develop from central Norway into south-western Sweden, Germany, the Alps and across eastern and south-eastern France and north-eastern Spain.

Five-day forecast

High pressure over eastern Europe will build to the west. As a result, conditions over the continent will become more settled with sunny spells during the day. At night, some foggy patches will persist, though rain showers will be absent. Due to the extensive nature of the high, depressions will stay over the Atlantic and changeable conditions will only occur over the UK and Scandinavia.

TODAY'S TEMPERATURES

Maximum	Beijing	Belfast	sun	15	Carcass	thund	31	Faro	fair	23	Makid	fair	22	Rangoon	drizz	33	
celcius																	
Abu Dhabi	sun	35	Belgrade	fall	22	Copenhagen	cloudy	23	Frankfurt	thund	18	Malta	fair	25	Reykjavik	fall	8
Austria	showers	25	Amsterdam	fall	22	Chicago	thund	17	Geneva	rain	18	Malta	fair	25	Rio	fall	25
Algeria	sun	28	Bermuda	showers	23	Dakar	cloudy	20	Gibraltar	fall	24	Montevideo	showers	14	Rome	fall	25
Amsterdam	fall	16	Bogota	cloudy	20	Dakar	fair	32	Glasgow	showers	19	Moscow	rain	15	Rome	fall	25
Athens	sun	23	Bombay	cloudy	33	Dallas	sun	26	Hamburg	showers	18	Melbourne	showers				
B. Aires	thund	24	Bogota	cloudy	33	Dallas	sun	37	Helsinki	rain	15	Melbourne	rain	23	Seoul	fall	17
B. Aires	thund	18	Budapest	cloudy	18	Dubai	sun	37	Hong Kong	rain	23	Mexico City	rain	23	Singapore	showers	31
B. Aires	thund	15	Chega	rain	29	Dubai	sun	37	Hong Kong	cloudy	23	Milan	thund	20	Stockholm	showers	18
Bangkok	thund	34	Cairo	sun	27	Dubrovnik	cloudy	22	Istanbul	sun	31	Milan	thund	20	Sydney	sun	23
Barcelona	thund	23	Caracas	sun	29	Edinburgh	cloudy	15	Jakarta	cloudy	32	Milan	thund	19	Tanger	fair	24
Barcelona	thund	23	Celad	fall	27	Edinburgh	thund	22	Karachi	showers	22	Milan	thund	19	Tanger	fair	24
Barcelona	thund	23	El Prat	fall	27	Edinburgh	thund	22	Kuwait	cloudy	24	Milan	thund	19	Toronto	sun	23</

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700
Thursday October 5 1995

Sound Budget, sound politics

Mr Kenneth Clarke has never made any secret of his lack of interest in the reform of the tax structure. His successes so far have stemmed more from a readiness to look a deficit in the eye and administer politically audacious remedies. This is not a talent to be despised in any chancellor. Yet improvements in the overall fiscal stance have been won at the cost of more distortions in the system. This is notably true in the area that matters most for growth: the taxation of savings and investment.

Among the chief priorities here should be an attempt to restore neutrality between different types of saving, so that resources flow naturally towards the highest pre-tax returns. With a general election looming, the temptation in November's Budget will be to direct them instead to areas of maximum political advantage. Yet the two objectives are not necessarily incompatible. There are courses open to Mr Clarke which would allow him to argue that in micro as well as macro matters, good politics are good economics.

This trick will be least easy to achieve in housing, where the demand for a quick fix is not far short of overwhelming. Yet there are no obvious fiscal wheezes that would produce a sustained increase in house prices at other than prohibitive cost. Nor would they be desirable anyway.

The privileged tax status of housing, which attracts mortgage relief, exemption from capital gains and the absence of tax on the imputed income from owner-occupation, has fostered the great British illusion that wealth can be created by trading in property, instead of producing goods and services. The resulting high level of home ownership, along with the accompanying decline in the private rented sector, has also hindered labour mobility. If there is to be help for the housing market, it should be no more than a by-product of any reduction in the standard rate of income tax.

Enriching bonus

Another temptation that the chancellor should continue to resist is a revenue-maximising raid on the pension funds in a period when they are dealing with new minimum funding requirements, potentially lower returns on investment and a reduced tax credit on dividend income, it would make more sense to relax excessively tight Inland Revenue rules on the accumulation of surpluses than to reduce the tax credit further.

In any event, a reduced tax credit would increase companies' pensions bill by eroding solvency – a point that Mr Norman Lamont disingenuously failed to make when he dressed up the last raid as a cash enriching bonus for

Economics as futurology

Economists have plenty to say about the forces behind the economic headlines, but rarely can they accurately predict the news in advance. Time and again, the world asks them to gaze into their crystal balls and, time and again, they oblige, with ever-more precise, but mistaken estimates of future events.

The continued demand for economic forecasts, for all their well-known failings, is easy to understand. Most people prefer a flawed picture of the future to a blank canvas. By the same token, one does not need a heavy schooling in economics to understand why there should be a supply of forecasts to meet this demand. What is more difficult to understand is the profession's apparent determination, not merely to provide forecasts, but to allow itself to be judged by them.

Professor John Kay of the London Business School outlined the failings of traditional economic forecasts in an article in last Friday's FT. As he noted, economic forecasts have a consistent tendency to cluster around a "safe" guess that next year's inflation, say, will lie somewhere between today's rate and its longer term average. As a result, most forecasts are wrong, most of the time, especially when the economy is at a turning point in the cycle or, more difficult still, structural economic changes are afoot.

Historic shift

Forecasters have rushed to defend their art against such slander. But all should be insulted by Prof Kay's remarks: it all depends on what the forecasts are supposed to achieve. Private economists, like investors, need to weigh the risks of inaccuracy against the rewards of being right. Often, it may be more important

industry. Such changes do nothing for employment. A repeat performance would also amount to harsh treatment for business, which is already increasing its contribution to the exchequer through corporation tax from £14.5bn in 1993-94 to a forecast £26.5bn, or 26 per cent of the total tax take, in 1995-96.

The greatest opportunities for the chancellor lie in the area of capital taxation, where the yield from capital gains tax and inheritance tax, at less than 3% per cent of total tax revenue, is so low that it is possible to achieve politically worthwhile change at minimal cost. By now the flat-rate 40 per cent inheritance tax is a largely voluntary, and exceptionally arbitrary, impost that fails only marginally on the genuinely rich. Ironically, one result of the tax privileged treatment of housing is that the biggest victims of inheritance tax are those whose only significant asset is a high-value home. Any loss of revenue from an increase in the £154,000 threshold could be financed by very low rates of tax on the recipients of lifetime gifts.

Constructive change

With capital gains tax, meanwhile, there is plenty of room for constructive change. At 40 per cent, the rate is one of the highest in the world, which bears very heavily on entrepreneurship. It also distorts investment decisions by creating a locking-in effect. The high rate has increasingly been offset by devices such as Mr Clarke's enterprise investment schemes and venture capital trusts. Yet experience suggests that such vehicles may succeed only in directing resources to sub-optimal investments.

Reductions in the capital gains tax rate according to the length of time for which assets are held would make more sense. It would reduce the bias in favour of tax-exempt institutional investment, while softening the locking-in penalty. Admittedly the advantage of having capital gains at the same level as the top rate of income tax would be lost, creating a renewed incentive to take investment returns in the form of capital gains. Yet this disadvantage would be outweighed by the boost to entrepreneurial business. The best solution, however, lies in an expenditure tax, which makes the distinction between capital and revenue irrelevant.

A final option, not without political attraction, would be to recognise that bank and building society deposits are the cinderellas of the fiscal system. The logic of combining Peps and Tessas in a single scheme and extending it to all investments at a lower ceiling than the current £2,000 for Peps would help less well-off savers while enhancing neutrality.

A business leader must always be willing to shake things up, says Mr François Michelin, head of the French tyre giant. "You cannot let people become set in their ways," he declares.

Such a view might seem surprising from the softly-spoken Mr Michelin, who has managed the secretive company for the past 40 years with a discreet, retiring manner. But the strategy of bold expansion and innovation he has pursued in pushing Michelin from its provincial French roots to the top of the world tyre industry points to a mould-breaking streak.

It is one of the qualities, he says, that he finds in Edouard, his fourth son and designated successor to the tyre empire. Having returned in 1993 from a two-year stint in charge of the company's US operations, Edouard is playing an increasingly prominent role, sitting alongside his father at the company controls and in a rare interview at the Clermont-Ferrand headquarters.

The double act, and a move towards Edouard's eventual succession, mark a crucial period in the unusual history of Michelin, a family enterprise which has grown into one of the country's largest industrial groups. After emerging from a financial crisis at the beginning of the 1990s, the partnership will determine whether Michelin can manage a smooth transition and fend off resurgent competition from Goodyear of the US, Bridgestone of Japan and emerging pretenders from east Asia.

The Michelin chief expresses few concerns on the management score. "If Edouard was not right, then we would have looked elsewhere... if he was not the boss here, he would be at another company," says François. "He has 32 years of experience at Michelin," he jokes, referring to Edouard's age, less than half his 69 years.

The once-closeted Michelin have opened up somewhat over the past few years. But they remain guarded about the division of responsibility. "It is something between father and son," says Edouard. "As my father says, if you ask a centipede how it walks, it will get a headache," he adds. François describes a system of collaboration, aided by Mr René Zingraff, the third managing partner. This arrangement is due to last until François' official retirement date in 1999, with a possible two-year extension.

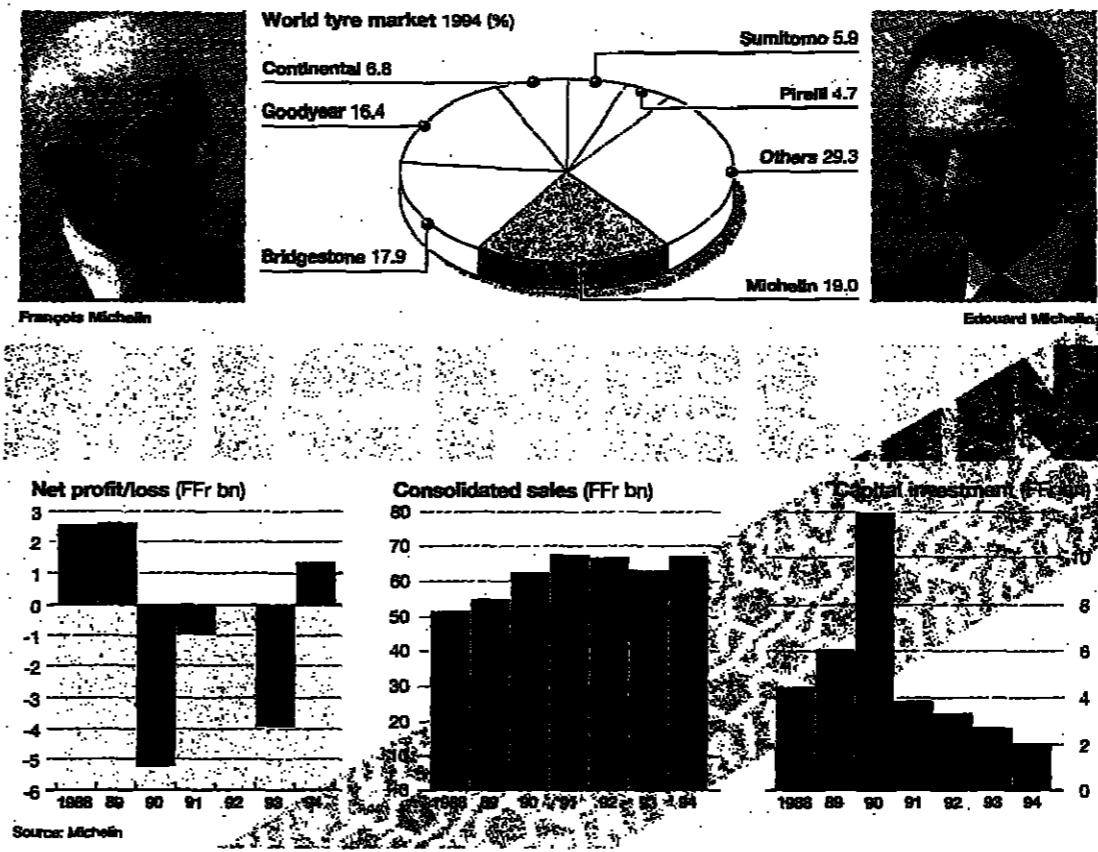
If the family ties seem solid, the Michelin men also confront their challenges from a position of renewed business strength. Last month's announcement that net profits had trebled to FFr1.43bn (£281m) in the first half of 1995 confirmed Michelin's recovery from the heavy losses which pushed it into grave financial difficulties.

We are accelerating down the fast lane when he hit a traffic jam," says François, referring to a phase of aggressive expansion which brought new factories at the rate of one every nine months between 1980 and 1990 and which culminated in the acquisition of Uniroyal Goodrich in the US in 1989. The deal fulfilled Mr Michelin's long-term objectives, making his company the biggest in the tyre industry, with almost 20 per cent of the market. But it burdened Michelin with

Michelin men make their mark

John Riddings and Andrew Gowers examine the French tyre group's attempt to become an all-terrain production vehicle

Michelin: back on track



debts and a tough restructuring task as recession hit.

Mr Michelin says that the process of reorganising the Uniroyal and Goodrich plants is complete and that US operations will bring a profit in 1995. His bankers say that restructuring programmes, which have cut the workforce from 140,000 in 1990 to 117,000, are evidence that Michelin now pays as much attention to the bottom line as it has traditionally given to innovation.

This innovative bent prompted early experiments in leather and nail-studded tyres and the invention of the radial in the 1940s, with detours into restaurant guides and road signs. François explains that the maps and the signposts were necessary to get people on to the roads. But he talks more about the need to maximise the efficiency of production.

There is now a much tighter focus on returns," says Mr Hervé de Carmoy, chairman of BIMP, one of Michelin's bankers. Other analysts agree, predicting a strong increase in full-year profits and a

robust performance in 1996.

New challenges, however, have rapidly followed recovery. Price increases, pushed through to offset rises in raw material costs, have prompted an antitrust probe into the tyre industry by the US Justice Department. Car manufacturers, confronted by stagnant European sales and a peaking US market, are maintaining pressure on margins.

More fundamental challenges are posed by shifts in the world tyre industry. "One big issue is how Michelin, a premium brand company, copes with the trend towards lower-cost tyres," says Mr Chris Moore, a Morgan Stanley analyst. Other challenges include the search for new sources of growth.

The Michelin's response ranges from expansion in rapidly growing regions, notably east Asia, where they are seeking partners to making economies in mature markets. Further measures include the development of new technologies and a reorganisation of how they make and sell their tyres.

François, who accepts profits are

still inadequate, claims cost-cutting remains central to the company's plans.

"We must be an all-terrain vehicle which is not dependent on interest rates and economic cycles," says Edouard, referring to the need to cut net debts of FFr21.4bn.

These objectives are to be achieved partly through continued productivity measures and a reorganisation of European plants into specialised factories to achieve economies of scale. Michelin's classic brand of tyres for passenger cars, for example, is now produced at just two plants, in Dundee in Scotland and Bourges in France. The reorganisation should be finished by the end of next year.

In line with its technological traditions, Michelin is also aiming for efficiency gains through its latest and most mysterious innovation – the CSM, an automated manufacturing unit which can switch between different tyres.

The mention of CSM brings a glint to the father's eye. Like much about Michelin, the system has been shrouded in secrecy. But François,

claims compares its potential industrial impact to that of the float glass process which revolutionised glass manufacturing following its introduction by Pilkington of the UK in 1958. His claims that "each machine is a factory" and that a machine could fit in the 25ft by 15ft room in which he is dining provide some support to his assertion.

One CSM unit is already operational at Clermont-Ferrand. Others will be introduced to satisfy new market niches, rather than to increase capacity. By allowing increased flexibility in production, it will help Michelin respond to the increased diversity of customer demand, a trend which has also prompted the launch of the Classic, Pilot and Energy ranges. Car manufacturers also cite increased responsiveness from Michelin, which has managed to shed its reputation for arrogance.

However, market pressures to increase the speed of product development and cut costs have posed problems at Michelin, where information has traditionally been rationed on a need-to-know basis. But this is changing. One US engineer among the 2,300 R&D staff at Clermont-Ferrand describes a shift towards teams in which staff from different departments co-operate in designing products.

Edouard appears to have pushed for such organisational reform, allowing him to make his mark on the company since his return from the US. François is behind the moves. "Different stages of a company's life require different solutions," he says.

But there are limits to change. Although the company has grown from one workshop to 67 plants, the peculiar legal structure of the company, which is known as a *société en commandite par actions* and which maintains family control of the capital, seems set to continue. "Would you fly in a plane guided by remote control?" asks Mr Michelin, arguing that the unlimited liability of the commandite, or managing partners, ensures committed management and enables quick action.

Many in the financial community bridle at Michelin's structure and the lack of shareholder control. But they accept it has allowed the pursuit of long-term strategies. The French group obtained an enduring lead in the production of radials, partly because foreign rivals balked at the investments needed to produce the new tyres.

The Green tyre, which cuts fuel consumption through reduced friction with the road, is a recent example. The expensive 20-year development process prompted opposition from within Michelin and the 1991 launch required forceful intervention by François. "The role of the boss is to stand outside the company structure and make those decisions," he says.

So far those decisions have proved right, if sometimes risky. "It has been a rough ride, but they have a strong position in markets and technology," says one of their main customers. "The Michelin's don't have much to worry about, not in the short term." But then the short term was never the greatest concern at Clermont-Ferrand.

character between the city and its famous family. "François is a product of the region," says Mr Alain Etchegoyen, the philosopher and occasional consultant for the Michelin chief. Others refer to the austere traditions of the Auvergne region, reflected in the Jansenist religious movement which flourished there, and matched by the Michelin's style.

"They are absolutely representative of the Auvergne temperament," says Mr Quilliot. "People here do not seek luxury and the Michelin's are not the kind to hold grand receptions." Like the volcanic hills which surround the city, the family blends into the scenery which it has helped to shape.

John Riddings

A poly-poly relationship

Few cities are identified as closely with a company as Clermont-Ferrand is with Michelin. For the postwar period, and for many years before, the tyre manufacturer has been the biggest employer in the provincial centre and its Auvergne surroundings in the heart of France.

Michelin's trademarks are abundant. Boulevard Edouard Michelin, named after the company's co-founder, runs close to the faded facades of the multinational's original 19th century site. Scattered around the town are bars with names such as Les Bibs – the nickname given to company workers which refers to Bihendum, the roly-poly Michelin mascot.

In recent years, however, the relationship between the town and the tyre giant has been transformed.

Bankers we've trusted

■ Oh to have been a fly on the wall when Procter & Gamble's audit committee met on April 12 last year.

The subject of discussion: how the company came to lose millions of dollars on derivatives it bought from Bankers Trust. Appearing to explain the problem: Erik Nelson, then (and still) the company's chief financial officer.

Highlights of Nelson's comments, made available in evidence unsealed by the court this week, catch the flavour of his presentation.

"We didn't test any 'worst case' scenarios to see what would happen if interest rates took off on us..."

"We were betting that the financial markets wouldn't move against us. This, too, ran contrary to our policy of knowing our risk up front at the time we enter into a swap..."

In hindsight, the lessons are obvious, but at the time our judgment was clouded by the belief that rates would not rise quickly and that we understood the pricing formula when in fact we didn't...

"Several weeks went by when we were operating with the hope that the problem would go away..."

"I can tell you that those involved feel every bit as badly as I do. We have all learned a lesson..."

Nelson concludes his comments:

ship is now more normal."

For Mr Quilliot this is a good thing. "There are always risks when one company dominates the economy. For the past 10 years my main task has been to offset the decline in employment at Michelin and diversify our business base." In this, he claims success. "We have created more than 12,000 jobs, mainly in the service sector."

Attitudes towards the company have also changed. "There was anger and disillusion when the cuts came," says the bartender in a town centre café. "Michelin used to be God and the devil," says Mr Quilliot. "It was regarded with

pride and hostility, in both cases because of its influence. Now people regard Michelin as a company like any other."

Not quite like any other, for Clermont-Ferrand at least. The adjustment of the relationship has been a reappaisal rather than a rupture. Michelin continues to provide a quarter of the city's private sector jobs. Although its social role has been much reduced, and the discreet Michelin family has kept out of local politics, the company continues to support the community. ASML, the local sports club, remains as a vestige of Michelinville.

More fundamental are the ties of

including his demand for a 10 per cent reduction in rent on his son's apartment.

But the Canard has struck back. To ensure that the prime minister can remain up to date with its revelations, it has offered him three months worth of newspapers *gratuit*, discreetly sending his home address. It promises that a simple word from him will suffice to trigger a subscription for his son as well, at a 10 per cent discount.

Open and shut case

■ How's this for an excuse for a night in jail? John Sutton, bodyguard of Dr Richard Leakey, the white Kenyan anthropologist with political aspirations, was arrested earlier this week while attending the trial of an opponent of Kenya's President Daniel Arap Moi. His house was searched, diary rifled, documents confiscated, and car seized. Nothing.

Then a smart young copper spotted the incriminating evidence. Sutton was charged with "possessing a penknife without a permit".

Name recognition

■ A man carrying a pole enters the Olympic arena, but is stopped by